FINANCIALTIMES

World News UN envoy

tries to revive Gulf peace talks

A United Nations envoy held talks with senior franian offi-cials in Tehran in an effort to breathe life into the stalled peace negotiations between fran and fraq. Page 4

Peruvian gas blast About 150 Peruvian miners were feared dead after an explosion trapped them in a gold mine in ica province.

Namibia forces cut Mr Javier Perez de Cuellar, the United Nations Sec-retary-General, bowed to budget concerns and cut the Nami-bia peacekeeping force to 4,650 troops from 7,500. Page 4

avid Lane

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ure

: 3.71.75

Table Table

Argentine surrender Fourteen civilian commandos surrendered after holding off hundreds of soldiers and police all night at a suburban mili-tary base. Page 5

Spanish union talks Spanish Government representatives and union delegates met in a last-ditch attempt to agree on how to settle differences that led to a general strike last month. Page 2

Angolan reshuffle Mr Jose Eduardo dos Santos, Angola's President, appointed Mr Pedro de Castro van Dunem as Foreign Minister, replacing Mr Afonso van Dunem in a reshuffle of government and diplomatic posts.

Militia battles

Four people were killed as Shia Moslem militias battled in south Lebanon while their leaders met Syrian and Iranian officials in Damascus to seek an end to the bloodshed.

Israeli raid

Israeli soldiers killed a Palestinian youth in a raid on a West Bank village as security forces cracked down on the "Palestinian Popular Army."

Boeynants ID card A shadowy group, the Brigade Socialiste Revolutionnaire, claiming to hold former Bel-gian prime minister Paul Vanden Boeynants hostage for ran-som, said be is alive, 10 days after he disappeared. Page 2

Rocket contract

The company that launches Western Europe's Ariane rocket said it will spend \$3bn on 50 launchers, the higgest space rocket contract ever.

EC Parliament fight The foreign ministers of France and Luxembourg said they would use every legal means to fight any transfer of the European Parliament from Strasbourg to Brussels.

Gandhi wins states After being trounced in the south Indian state of Tamil Nadu by a local party, Mr Rajiv Gandhi's Congress I party won the small north-eastern states of Nagaland and Mizoram.

Bundy executed Ted Bundy, the law school dro-pout who confessed to killing 20 women, was executed in the electric chair in Starke, Florida for the 1978 rape and murder of a 12-year-old girl.

Sorsa resigns Finnish Foreign Minister Kalevi Sorsa, the most experienced official in the government, announced his surprise

STERLING

New York closs

\$1.7690 (1.7760)

\$1.7695 (1.7795)

DM3.2600 (same

SFr2_7625 (same)

FFr6.2675 (6.2315)

SFc1.56075 (1.5490)

Y127.675 (127.45)

FFr6.2700 (6.2575)

Y127.55 (127.80)

New York

\$406.3 (409.0)

COLD

Y225.75 (226.75)

DOLLAR

Jan 89 DM1.8415 (1.8310)

yield: 8.5% (8.51) FFR.2/00 (8.25/5) Long Bond: 10232 Y197.55 (127.80)

FF:11.0950 (11.0975)

MARKETS

CAC General Index

BITEREST RATES

close 13½% (13½)

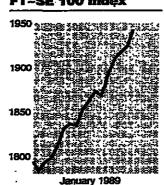
Federal Funds 918%

Business Summary

Japan to become top foreign aid

of economic foreign aid, increase the nation's defence spending and boost its share of the cost of keeping US troops in Japan. Page 4 CONFRDERATION of British Industry warnings that business optimism is at a two year low served to strengthen hopes in the UK stock market that domestic interest rates may

FT~SE 100 Index



have peaked. In heavy turn-over, the FT-SE index closed at 1941.1, a gain on the day of 16.4 points. Page 33 CHINA'S central bank, the People's Bank of China, has

raised interest rates in a move to quell inflation and tempt the consumers' cash back into the banks. Page 22

would like to use two existing factories to boost Fiat's yearly output from 200,000 to 600,000. Fiat sales, Page 26 NORSK DATA, Norwegian

BRUSSELS Bourse saw the flist day computerised share trading. Initially only three of some 200 stocks listed in Brussels will be traded on

not sure if it could fund the

DUTCH Government launched the sale of 34 per cent of a state-owned chemicals group, NV DSM, in the biggest stock flotation on the Amsterdam bourse. The offer price of Fl 108 (\$52.40) per share will net the state F1 1.29bn. Page 24

INDUSTRIAL Bank of Japa ek won membership Japanese rules on the separa-tion of banking and securities

PORSCHE, West German sports car maker which sufed a fall in sales owing to problems in the US, expects much higher profits this financial year, after a further sharp drop in the year to July 31,

SWEDISH paper industry increased output by 4 per cent to 8.2m tonnes. Page 2 **EXPORT-IMPORT Bank of** Japan will direct investment abroad to help promote the recycling of Japan's external

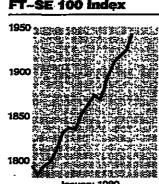
EXXON. largest US oil company, reported a decline of 11.2 per cent in fourth-quarter earn-ings because of weak crude prices despite an otherwise

MKRCK, world's largest phar-maceuticals group, lifted fourth-quarter net income by 32 per cent due to strong nand for its range of new drugs. Page 24

S&P Cor

provider

JAPAN'S Cabinet adopted a new budget that would make Tokyo the world's top provider



POLAND is negotiating with Fiat to triple the number of cars the Italian company pro-duces there. Poland said if

computer maker, will shed about 800 jobs following the company's first annual loss.

Trading System. Page 37 EUROPEAN COMMUNITY said it would study plans by 14 countries to build a high-speed European rail network but was project, Page 2

leading Japanese bank which of the London Stock Exchange,

business. Page 23

tries. Page 8 good year. Page 24

STOCK INDICES

New York close

288.49 (+3.99)

1,941.1 (+16.4)

31,557.68 (+224.80)

142.24 (Mon)

Takyo Nikkei Ave

Frankfurt Commerzbank

(March)

FT-SE 100

Dow Jones ind. Av. 2,258.43 (+38.04)

Fed will keep tight rein on growth to control inflation

By Peter Riddell, US Editor, in Washington and Janet Bush in New York

THE US Federal Reserve will continue to "err more on the side of restrictiveness than stimulus" because of its concern with upward pressures on inflation, Mr Alan Greenspan, the chairman of its board, said

yesterday. His comments, made during His comments, made during wide-ranging testimony on the state of the US economy to the House of Representatives banking committee, indicate no change in the Federal Reserve's recent approach. They were seen by the financial markets as implying continued high interest rates and the dollar rose against other leading currencies, which in turn led stocks and bonds turn led stocks and bonds higher. The dollar closed near its day's highs in New York at Y127.70 and at DM1.8450. The dollar had closed earlier in London at DM1.8430 from a close on Monday of DM1.8380, and at Y127.55 against a previ-

ous close of Y127.80. The rally after Mr Green-span's testimony reversed weakness in the Far East ear-lier yesterday after Mr Leon-hard Gleske, a director of the Bundesbank, said that the West German central bank would prefer a dollar below DM1.80.

The dollar's strength pushed US stocks and bonds sharply higher. Instead of weakening on concerns about higher interest rates, US securities mar-

By Lionel Barber in Washington

expressed yesterday over the recent wave of corporate lever-

aged buy-outs in the US by Mr Nicholas Brady, US Treasury Secretary, and Mr Alan Green-

span, chairman of the Federal

But in testimony to Con-

gress, which aimed to avoid

unsettling the financial mar-

kets, both regulators urged caution in devising curbs on leveraged buy-outs (LBOs) and

other debt-financed takeovers.

It was a complex question, Mr Brady said, "and we really don't have a solution at this

Mr Brady is the first major

figure to appear in a series of congressional hearings on

LBOs. Highly leveraged finan-

STRONG concern was cial transactions peaked last expressed yesterday over the year with the planned \$25bn recent wave of corporate lever-buy-out of the RJR Nabisco.

ary resolve.
The Dow Jones Industrial Average surged to a new post-October crash high, closing 38.04 points higher at 2,256.43. US Treasury bonds closed as much as % point higher, tak-ing the yield on the Treasury's benchmark long bond down to 8.78 per cent.

Mr Greenspan acknowledged that the US trade deficit had stalled temporarily - "an almost inevitable pause in a complex adjustment process" - but he said there was still "momentum on the export side" so that the deficit should resume its decline.

The bulk of Mr Greenspan's testimony was concerned with the dangers of inflation, especially at current rates of unemployment. In relation to the Federal Reserve's strategy of moving towards stable prices, he said: "Current inflation rates clearly are too high and

must be brought down."

Reterating his judgment last year, he said: "The long-run costs of a return to higher inflation, and the risks of this occurring under current circumstances, are sufficiently great that Federal Reserve pol-icy at this juncture might well be advised to err more on the side of restrictiveness than

Mr Greenspan was more cau-tious than the outgoing Reagan Administration about the kets have increasingly tended chances of sustaining eco-to rise specifically because of nomic growth at well over 3 faith in the Fed's anti-inflation-per cent a year without push-

Concern on leveraged buy-outs

food company by Kohlberg Kravis Roberts, the Wall Street

The Treasury Secretary's

sions within Congress where some lawmakers are loath to

intervene in the marketplace,

while others are under pres-sure from corporations who

fear that they could fall victim

to debt-financed takeovers.

Mr Brady told the Senate

Finance committee that the

LBO explosion was largely due

to the current US tax code's

bias against equity capitalisa-tion in favour of debt. But, echoing Mr Greenspan, he cau-

tioned against correcting this

ing up inflation.

He warned that "if growth were to continue indefinitely at the recent pace, the concomi-tant tightening of supply conditions for labour and materials would risk a serious intensification of inflationary pressures at some not-too-distant point in the future." The new Bush Administration

Discussing in detail infla-tionary pressures in the labour market, Mr Greenspan noted that "the available evidence points to a high probability of

pointed to a tightening, with "little doubt that margins of slack have been reduced." Mr Greenspan said the US dollar was now "at levels where US industry is quite competitive", adding that "containing the pressures on labour and capital resources - while

and capital resources — while continuing to reduce the external imbalance — will require a slowing in domestic demand."

President Bush held a preliminary meeting yesterday with Congressional leaders to discuss the timetable for budget negotiation after he present get negotiation after he pres-ents his revised proposals on February 9.

Democrats cautious, Page 5; Rditorial Comment, Page 20; World Markets, Section II

bias by limiting the tax deduct-ibility of corporate interest

payments. He said such a solution

would "simply increase the cost of capital to US busi-nesses" and would put corpo-

disadvantage to foreign corpo-rations which would not be lia-

A more logical approach, he suggested, would be to focus

on the overtaxation of US equity by allowing US corpora-tions to deduct a portion of the

dividends they distribute. While a scaled-back version of

this proposal had failed to sur-

vive in the final Tax Reform Bill of 1986, "we should not accept this as the last word."

Continued on Page 22

ble to such restrictions.

has so far been less specific in its view of growth prospects. By George Graham

stepped-up wage pressures should unemployment decline significantly further." Industrial supply and capac-ity utilisation conditions also

understood to recommend the understood to recommend the delegation of disciplinary functions to separate professional organisations, including the stock exchange, the futures market council and the matters funds exceedings.

funds.
Mr Le Portz was asked to

July.

His report has become much more sensitive in the wake of the investigation into possible insider trading surrounding the purchase in November by Pechiney, the French stateowned aluminium group, of American National Can of the

The investigation has led to political attacks on Mr Pierre Bérégovoy, Finance Minister, and President François Mitter-

The President's spokesman yesterday issued a second and stronger denial that Mr Mitter-rand had received any kind of report on share purchases by Continued on Page 22



Le Portz: sensitive report Paris looks at reform of exchange regulation

THE FRENCH Government is considering a far-reaching reform of the stock exchange regulatory authorities. This could bring a move towards a self-regulatory system similar to that laid down by Britain's Financial Services Act.

Mr Yves Le Portz, former chairman of the Commission des Operations de Bourse (COB), the stock market watchdog, has filed a report to the Finance Ministry which is understood in recommend the

mutual funds association.

While the stock exchange and futures markets have already developed strong pro-fessional organisations, the Association des Sociétés et Fonds Français d'Investisse-ment (ASFFI) appears still to have only embryonic structures for regulating mutual

report on the reforms needed in the COB's powers and func-tions after his replacement as-chairman by Mr Jean Farge in



rian of Japan's Economic Fian-ning Agency, resigned after only four weeks in office fol-lowing newspaper revelations that he had received a dona-tion from Recruit last summer

setback for Mr Noboru Takeshita, the Japanese Prime Minister, in his efforts to restore public confidence in his Government.

however, appear to be in any immediate political danger because of its strong majority and the disarray among opposition leaders, some of whom have also been tainted by the Recruit affair. However, Mr Harada's depar-

ture is likely to intensify calls from business leaders, journalists and academics for a farranging reform of the way Jap-anese politics is funded. Mr Takeshita has already set in train studies of possible changes. Mr Harada's resignation could hasten their eventual implementation. Mr Harada was chairman of

minister quits over Recruit

By Stefan Wagstyl in Tokyo

A THIRD Japanese Cabinet emerged that he too had minister resigned yesterday over his links with Recruit, the company at the centre of a growing financial scandal. Mr Ken Harada, director-gen-eral of Japan's Economic Plan-

well after the scandal broke.
 His resignation is a severe

The Government does not,

a parliamentary committee formed in November to investi-gate the Recruit affair. He joined the Cabinet in a reshuf-

accepted money from Recruit. Previously the affair had claimed Mr Kiichi Miyazawa. the former Deputy Prime Min-ister and Finance Minister, who quit over his involvement. The scandal broke last June when it was disclosed that Recruit, a business information group, distributed shares in a subsidiary on favourable terms to leading politicians, govern-ment officials and business-

Mr Harada had previously admitted that one of his fund-raising groups had received regular monthly donations from Recruit group companies until November. He said in December these stopped when he became chairman of the investigation committee. How-ever he did not then reveal that Recruit had separately made a much larger gift - esti-mated at more than Yim (\$7,800) - last summer.

Such corporate donations are legal and normal in Japanese politics. But Mr Harada is regarded as having erred first in continuing to receive money from a tainted company after its misdemeanours became public and second, more seri-ously, in failing to disclose the full extent of his donations from Recruit.

Mr Koichiro Aino, 60, was named the new director-genfle at the end of last month.

Another minister appointed at the time, Mr Takashi Hasegawa, the Justice Minister, lasted only three days before it eral of the Economic planning agency last night. Like Mr Harada, he is a member of Mr Tak-

Soviet earthquake experts criticised

By Quentin Peel in Moscow

AN KARTHQUAKE had been Gissar, the region hit by the expected in the Tadzhikistan earthquake. area but nothing was done to

prepare for it, the Soviet area had been under construc-Union's principal Communist Party newspaper, Pravda, has

The newspaper said the latest dieseter "confirmed that we are negligent with regards to construction, and the quality of construction, particularly in

villages".

It said there was a complete lack of communication between seismologists and the local geophysics observatory in tion, but uncompleted, for 10 years, while in Dushanbe work on an observatory had not

even been started. However, several hundred villagers managed to flee their homes before the dwellings were engulfed by a wall of mud caused by the Tadzhikistan earthquake, officials disclosed

An entire hillside of mud Continued on Page 22

Bank defends Equiticorp policy

By David Lascelles, Banking Editor, in London

THE Bank of England rounded on critics of its handling of the Equiticorp affair last night, blaming shortcomings in UK banking legislation for making it possible for the stricken New Zealand company to buy a con-trolling stake in a UK bank. But it also confirmed that it tried to delay a fraud inquiry involving Equiticorp in order to facilitate the stake sale. In a detailed comment, the Bank said that the 1979 Bank-

Hank sain that the 1979 Rank-ing Act "gave the Bank no powers to object to a change of control" of Guinness Peat, the financial services group of which Equiticorp bought 61 per cent in 1987. Last Friday, Equi-ticorp called in the liquidators of the programming to the NYSthe after succumbing to its NZ\$1bn (\$625m) debt burden. Guinness Peat was the par-ent of Guinness Mahon, a City of London merchant bank, and critics in the City have suggested that the Bank was

remiss in failing to prevent it falling into unreliable hands.

The 1979 Act has since been

undesirable shareholders building up large stakes. Speaking from carefully drafted notes, a Bank spokes-man detailed the sequence of events from the time when Equiticorp first acquired a 24 per cent stake in Guinness Peat in April 1987. Since that date, he said, "the Bank has taken a particularly close interest in Guinness Malon because of its concerns about the Equiticorp group." Although the Bank says it

was poweriess to prevent Equi-ticorp raising its stake, it took a much tongher line once the new Banking Act had come into force. "Since then," the spokesman said, "relying on these powers the Bank has pro-gressively obtained tighter commitments and undertakings from Equiticorp to ensure the independence of the man-agement of Guinness Mahon and that it incurs no exposures

was powerless to prevent Equicommitments and undertakto the rest of the Equiticorp group.

received an anonymous packet of documents which suggested that Equiticorp had been try-ing to support the Guinness Peat share price in order to sustain the value of its investment. The Bank promptly made them available to the Securities Association, the International Stock Exchange, the Takeover Panel and the Department of Trade.

As a result, the serious Fraud Office initiated an inquiry. But this coincided, the Bank said, with the climax of negotiations to sell the Guin-ness Mahon stake. The spokesman continued: "In November the Bank asked the Serious Fraud Office if it would be prepared to delay its inquiries for a short period as negotiations for the sale of Guinness Mahon had reached an advanced stage. The negotiations later broke down and the Bank with-

drew its request."

The Bank declined to comment on the allegations of involved in them.

In particular, the Bank told improper share dealings, but Equiticorp that it would have to sell the stake last year. But shortly afterwards the Bank kesman confirmed that Guinness Mahon was not

superseded by the 1987 Bank-ing Act which gives the Bank much broader powers to stop CONTENTS

Gadaffi replaces green book with green perestroika



The Libyan leaders assault on the state's institutions is not new - but it does coincide with an improvement in Libya's relations with its neighbours Page 4

US: Bush faces key decision on foreign takeover of American company Mexico: Salinas's plan to reduce financial burden, restore confidence ... UK: International builders hasten the spirit of

Editorial comments Mr Greenspan's amber

light: The sataries of academics ... Ford of Europe: Gearing up for the race of the 1990s . UK agriculture: Hard time for the farmers' triends Lex Markets; Porsche; Waterford Glass; Bar-

Financial Futures 32 Gold 27.28 International bonds 27.28 Intl. Capital Merkets 27.28 Latters 21	Stock Markets
Lex 22 Management 18 Money Markets 40 Observer 25	Unit Trusts



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World Guide Commodities Editorial Co

37-39

US fences with Bonn

By Lionel Barber in Washington

PRESIDENT George Bush has moved swiftly to defuse ten-sions with the Bonn Government over the role of West Ger-man companies in building the Rabta chemical plant in Libya. In a telephone call to Chan-cellor Helmut Kohl, he

thanked him for his efforts to block the export of chemical weapons technology. In response, Mr Kohl promised to investigate charges against

West German companies fully. But the new Administration's desire to end the war of words with Bonn over Rabia faces a challenge from Congress, where Republican leaders plan to introduce legislation soon which would bar foreign companies from exporting to the US if it were deter-mined that they knowingly helped spread chemical weap-

Lawmakers intend to target West Europeans companies involved in helping Libya build what the US says is a chemical

weapons plant.
Mr Bush, aware that Mr
Kohl faces more important
political challenges at home, particularly over modernisa-tion of Nato nuclear weapons, is anxious not to weaken his domestic standing. Officials have calculated that little is to be gained by putting more pub-lic pressure on the Bonn Government over the Rabta plant.

In a telephone conversation on Monday, one of several he held with foreign leaders, Mr Bush thanked Mr Kohl for his "determination" to block export of chemical weapons technology. He also expressed regret about several US news-paper editorials which had crit-icised Mr Kohl's government

Washington's pressure tac-tics – notably a New Year leak identifying a West German company imhausen-Chemie as a leading player in the design and building of the plant forced Bonn to investigate charges which it first dis-missed as baseless.

Prague and Budapest clash over police tactics

By Leslie Colitt in Berlin

HUNGARY Czechoslovakia have clashed over the recent police suppres-sion of dissent in Prague and the pace of political reforms in Hungary.

The quarrel broke into the open after a recent meeting between senior Czechoslovak Communist officials and Mr Janos Berecz, a member of the Hungarian Politburo. Mr Berecz told the Hungarian media that the two sides dif-fered sharply over "human

rights."
Asked whether the "police intervention" in Prague last week led to disagreement, Mr Berecz replied that this was "definitely" so.
The Hungarlan party believed human rights had to be "practised and managed

be "practised and managed with the appropriate legisla-tion. The Czechoslovak party believed that any demonstra-tion not planned and approved in advance "disrupted and

eakened" the system. Mr Berecz said that, compared with discussions held 18 months ago, the Czechoslovak officials were "more wary" of political developments in Hun-gary. There was a bigger ques-tion mark in Prague over the direction Hungary was taking and whether the reforms could be guided and kept in hand.

Cheapest phone bills in France, study shows

By Hugo Dixon

FRANCE has by far the lowest telephone prices of Europe's four main economies, accord-ing to the UK's Office of Tele-

communications.

The Oftel study, published yesterday, examines the cost of an average telephone bill for business and residential customers in France, Italy, Britain and West Germany. In this way, it aims to avoid misleading comparisons which would result from looking at a single type of call, such as local calls. Oftel said France was the cheapest country for both business and residential customers

at the start of this year. The UK came second. Using a benchmark of 100 for

the UK, Oftel calculated that business phone costs in Italy were 122, in Germany 106 and in France only 85.

The figures exclude value-added tax. VAT on telecommunications services is 15 per cent in the UK, 18.6 per cent in France, 18 per cent (business) and 9 per cent (residential) in Italy, and non-existent in West

Bush mends | East bloc general admits tank superiority

acknowledged yesterday that the Warsaw Pact had a twofold advantage in tanks over Nato in Europe but contended that the Western alliance had 1.5 times more attack aircraft and twice as many combat helicop-ters in the area. The Warsaw Pact armed forces numbered 3.5m against 3.6m in Nato, he

As for artillery — in which Nato claims the Warsaw Pact has clear preponderance — Col-Gen Nikolai Chervov said it was "a debatable issue". The state of the infrastructure and the quality of many types of

weapon favoured Nato.

Gen Chervov gave this fore-taste of the Warsaw Pact's assessment of the balance of

By Andriana lerodiaconou

GREEK PUBLIC prosecutors and Judges are to boycott the courts for 10 days and two days

respectively in protest over the killing on Monday night of Mr

Anastasios Vernardos, a Supreme Court prosecutor. It was the third terrorist attack

against a member of their pro-

fession in less than a fortnight. Outrage about the murder was heightened by reports that

was heightened by reports that
Mr Vernardos, whose name
had appeared on a potential
terrorist "hit list" in the past,
had asked for but been refused
special protection.

The first assassination of a
public prosecutor in Athens,
claimed by the "Anti-State
Struggle" organisation,
occurred in 1985. The recent
spate of attacks, on January 10,
18 and 23 have raised ques-

18 and 23, have raised ques-tions about possible links between the various terroxist

groups operating in Greece.
They have also underscored the fact that in Greece's 14-

year history of urban terrorism the police have falled to dis-cover any substantial informa-tion on the identity of the peo-

ple involved.

Responsibility for the mur-

der of Mr Vernardos, who was shot at close range outside his home by two gummen who fied

on a motorcycle, was claimed by the "May First" organisa-tion. This group made an unsuccessful attack on the head of Greece's trade union congress in June. 1987.

Police disclosed yesterday

that the same gun was used in both attacks, and the same typewriter in the letter claim-

ing responsibility. By contrast

the two previous assaults on public prosecutors appeared intended only to injure.

Responsibility for both attacks wa claimed by "November 17" the urban terrorist group which killed the local head of the US Central

Intelligence Agency in Athens

favour of party chief

By Olli Virtanen in Helsinki

MR Kalevi Sorsa, Finland's

Foreign Minister the country's

most influential politician, resigned yesterday in a sur-prise move that is aimed to make room in the cabinet for

Mr Pertti Paasio, the Social

Finland's Foreign

Minister quits in

shooting

general forces in Europe, which it has enday that said it will make public before d a twofold the end of January, at a seminar on conventional disarma-ment in Europe organised by the UN Institute for Disarma-

The US said last month said that even after the unilateral troop reductions that have been promised by Mr Mikhail Gorbachev, the Warsaw Pact would have a 2.9-to-one advantage in the number of divisions and a 2.18-to-one advantage in

The counts form a prelimi-nary to the Conventional Sta-bility Talks (CST) between the 23 countries of the two alliances due to start in March. The 2,000 tanks in the six tank divisions to be withdrawn

Greek legal | De Mita battles to head

By John Wyles in Rome

THE ITALIAN Prime Minister, Mr Ciriaco De Mita, and his senior colleagues were strug-gling last night to dissuade union leaders from calling a

four-hour general strike next Tuesday in a protest over

The three main Italian union

confederations, the CGIL, the CISL and the UIL, claim the

measures are too easy on tax evaders and avoiders, fail to tax capital gains and do not

meet the government's promise

to compensate for fiscal drag (the tendency for revenues to

rise in a growing economy) from the beginning of next

The unions are expected to

The unions are expected to reply to the government's proposals today. They know they have hit on a popular issue among employed people resentful of widespread tax evasion among the self-employed and small businessmen. In a television advertisement yesterday the unions claimed evasion was costing the government

was costing the government

Li00,000bm a year, not much less than the public sector defi-

The strike call has come as

political parties are anxious to consolidate their electorates in

he run-up to the European

protest over off unions' tax protest

from East Germany, Czechoslovakia and Hungary under Mr Gorbachev's promised cuts would be disbanded, not redeployed elsewhere, Gen Chervov

The divisions remaining on The divisions remaining on the territory of Soviet allies would lose 3,300 new tanks, about 40 per cent of their strength. Soviet sudden attack capability would be drastically curbed by the removal from these forces of landing-assault and landing-crossing forma-tions.

Gen Chervov repeated the Soviet proposal for a three-stage approach to arms reduc-tion in the CST: first, eliminating the imbalances; second, reductions of 25 per cent by each side; third, reaching a sit-

Since the CISL, the second largest confederation, has a large Christian Democrat mem-

bership and the third largest, the UIL, is allied to the Social-

ists, the two dominant parties

in the governing coalition are sensitive to union pressure.

Both are also hoping to take votes in June from the opposi-tion Communist Party, which

The strike threat has caused

disarray in the government's

ranks. In recent days the

Socialist Party has proposed a list of concessions close to

union positions. Ministers say that any deal with the unions

should not worsen the already

parious condition of public

Ministers say they are ready to consider taxing financial income in line with proposals expected from the European Commission. These were dis-cussed at a meeting between Mr. Frilio. Columbo, the

Mr Emilio Colombo, the Finance Minister, and Ms Christine Scrivener, the Com-

missioner for tax affairs, in Rome yesterday. Mr Colombo revealed afterwards that Mrs

Scrivener was thinking in

terms of proposing a minimum

tax in the Community on inter-

est income of between 10 and

nation in which each side retained forces adequate for defence but not for attack. However, other scenarios could be envisaged, such as starting right away with equal-percentage cuts or reach-ing agreement first on a "defensive minimum" from

Among his other suggestions Among ms other suggestions were a decrease in the concentration of forces to an agreed level within the zone of contact between the two alliances; setting up a nuclear-free corridor; establishing nuclear and chemical weapon-free zones in Europe; and beginning consul-tations on curbing naval activi-

which the two sides could move to the "necessary reduc-



former Belgian Prime Minister Paul Vanden Boeynants (above) emerged yesterday when a Brussels newspaper received an apparently genu-ine letter from his captors, Tim Dickson reports from

The letter, sent to Le Soir by the "Revolutionary Socialist Brigade", contained a message from Mr Vanden Boeynants, and his identity card. Police uthenticated both items.

His abductors wrote: 'He is alive and will admit his guilt. He will appear free when our Mr Vanden Boeynants' note sald that after his release he would make a hig donation to the poor.

15 per cent, "with a strong dis-position towards 15 per cent." EC tells Belgium to change TV rules

By William Dawkins in Brussels

FLEMISH attempts to carb the the freedom to provide services VTM, a recently formed private showing of non-regional (sion programmes in northern Belgium are due to run into severe interference from the European Commission.

In the next few days, Mr Martin Bangemann, the new BC Commissioner for the internal market and industry, will demand that the Flemish regional authorities lift allegedly illicit restrictions on television programmes not made in the region.

A stiffly worded letter to the Belgian Government maintains the restrictions contravene EC rules outlawing restrictions on

A LEADING member of Charter 77, the Czechoslovak human rights movement, was yesterday accused of hooligan-ism after laying a flower last

week at the statue of St Wenceslas in Prague.

Charter 77 activist may be

charged for laying flower

The stakes are high because Belgium is one of Europe's most highly cabled countries, with about 40 different television distribution companies.

sion distribution companies.

This dispute was triggered by a Flemish regional government decision two years ago imposing tight conditions on programmes for transmission in the region, which provoked a complaint to the Commission by the region's socialist party.

The regional decree after-

charged with "preparing an unauthorised gathering". If he is sentenced, it could well spark off more demonstrations.

The regional decree effec-tively reserved all transmis-sion rights to BRT, the publicly owned Beigian network and

consortium of Flemish ing groups.
The regulations stipulated

that any privately run chan-nels shown in the region must contain at least half Flemish programme content and at least 50 per cent Flemish owned to be allowed to transmit programmes in the region, a condition fortuitously ful-filled by VTM but no serious

competitor.

If the curbs on competition are not dropped, the Commission could declare Belgium has falled to live up to its EC obli-

THE SWEDISH paper industry increased output by 4 per cent last year to 8.2m tonnes, according to Mr Bo Wergens, director-general of the Swedish Pulp and Paper Association. Capacity utilisation had been 95 per cent

urged to pay for new rail network

By William Dawkins in Brusseis

THE railway organisations of 14 European nations yesterday called on the European Com-mission to help fund an ambitious Ecu90bn (£57bn) high speed rail network.

The network will include

30,000km of new or updated line, capable of carrying trains at more than 250km per hour (156mph) between most major European cities from Athens to Stockholm, and halving travel times on the best equipped routes. The railway bodies involved can raise most of the cash needed from national pub-lic and private funds and are already building or operating 3,000km of high speed lines, representing Ecul5hn of invest-

But they need an as yet unquantified amount of EC help for strategically important but unprofitable links.

but unprofitable links.

"The main problem will be completing links which are not viable on their own," said Mr Bob Reid, chairman of British Rail, and head of the Community of European Railways. The consortium was formed to lobby for the interests of companies from the 12 EC member. panies from the 12 EC member states plus Austria and Swit-zerland. These so-called "miss-ing links" include trans-Alpine connections from northern Italy to Austria, Switzerland and France, across the Pyrenees, and between Denmark and Sweden. "Better communi-cations will end the isolation of regions with economic prob-lems," said Mr Reid.

Mr Karel Van Miert, the Transport Commissioner, said the Brussels authorities would study the plan with interest, but he was unable to indicate whether Brussels might com-mit funds at this stage. Options included using the Commission's name to raise bank finance or earmarking cash from EC regional funds.

The consortium points to the overcrowding of Europe's airspace and roads, and estimates that traffic jams waste up to 3.1 per cent of GDP through the time and energy lost in traffic jams. It calculates that the Europh investment the Ecu90bn investment needed would absorb just 0.1 per cent of European GDP or 10 per cent of average infrastructure investment between now and the completion deadline of 2000. line of 2010.

Delors optimism

BRINGING down frontiers between the European Community's 12 member states could help combat fraud if governments work together, EC commission president Jacques Delors, said yesterday, Reuter reports from Brussels

Mr Delors apparently answered reservations by Brit-

answered reservations by British Prime Minister Margaret Thatcher about EC plans to introduce a single internal market in 1992.

Swedish paper output rises 4%

to 9.5m tonnes in 1988. Speaking in London, Mr Wergens said Sweden's 400,000

and board rose by 8.5 per cent ance of profitability was shift-

Commission | Last-minute rush to be nominated in Soviet election

By Quentin Peel in Moscov

NOMINATIONS for candidates in the Soviet Union's first attempt in recent history to hold contested national elections closed last night in a flurry of efforts to get commit-ted reformers on to the lists.

No instant figures were available on the number of candidates competing for the 2,250 seats in the new Congress of Deputies, a super-parliament intended to preside over Mr Mikhail Gorbachev's political

Critical press reports suggest widespread confusion at the complex process, and anger at local authorities attempting to

keep out outsiders.
Only when full details are released will it be possible to see how many seats will have genuine multi-candidate elections, but already it seems that Mr Gorbachev's "democratisation" falls well short of a genuinely open process of selection. However, in Moscow last night there were urgent efforts still under way to ensure that leading supporters of the perestroika process are put forward.

Some 300 representatives of the co-operative movement, apparently denied the chance to elect their own list of depu-ties because they have no "allunion" federation, held an emergency congress to create just that

Yesterday, they appealled to the central election commis-sion, and Mr Gorbachev himself, asking for the Council of Co-operatives to be registered, and 13 candidates for deputy to be noted

They included several of the key perestroika economists, including Dr Leonid Abalkin (already put forward by the Communist party central committee), Dr Gavrill Popov, and Mr Nikolai Schmelev

One confusing element is that some prominent figures have been proposed in several constituencies, meaning they will have to decide where to

It is still unclear whether Moscow will get the extraordinary contest between Dr Andrei Sakharov, the human rights campaigner, Mr Vitaly Vorotinkov, top member of the polithuro and president of the Russian Federation, and Mr Boris Yeltsin, former Moscow Communist Party chief, expelled from the politiburo for excessive radicalism. Dr Sak-harov's determination to stand is clear, but his rivals could choose to contest an easier

Another key meeting last night was being held to nomi-nate Mr Vitaly Korotich, editor of the outspoken weekly maga-zine Ogonyok, for one of the individual Moscow constituencies. The last attempt to do so was broken up by supporters of the neo-fascist Pamyat group of Russian nationalists.

The nomination process has brought sharp criticism of many public organisations including the central commit-tee of the Communist party tiself – for apparently seeking to impose their candidates for deputy from above.

The next stage in the election process is for local "continuous election commis-

stituency election commis-sions to consider the lists of nominees, and where more than two have been nominated, to decide if all should stand. That process seems certain to stir up new controversy.

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Spanish minister cancels Rabat trip over interview

By Tom Burns in Madrid

MR Francisco Fernandez
Ordonez, Spain's Foreign Minister, yesterday cancelled a
visit to Morocco due next week
apparently angered by
remarks made by King Hassan
II in a Madrid newspaper
interview.
Spanish officials said that
the minister's tight EC programme, given Spain's presidency of the Community, had
Caused the cancellation. The

caused the cancellation. The development was nevertheless seen as a new low in the fre-

seen as a new low in the frequently strained relations between Spain and Morocco.
King Hassan was quoted in the Madrid newspaper El Pals as comparing the national liberation struggle of the Polisario Front in the Western Spans a former Spanish col-Sahara, a former Spanish col-ony occupied by Morocco, with the Basque separatist group ETA fighting Spanish security

Mr Fernandez Ordonez said the comparison was "inadmis-sible." He was also allegedly

ing from paper makers to pulp manufacturers, he suggested.

Pulp prices last year rose by 20

per cent in dollar and D-Mark

terms, or between 12 and 15 per cent in other currencies includ-

MR Francisco Fernandez upset by King Hassan's accu-

Spanish public opinion is sensitive to tensions with Morocco because of the enclaves of Couta and Melilla on Morocco's Mediterranean

coast which are governed and garrisoned by Spain, but are claimed by the Rabat govern-Officials said that no new date had been fixed for Mr Fernandez Ordonex's trip to Morocco and speculation that King Hassan might stage a visit to Spain in March was

dismissed by the officials as premature.

tonnes of newsprint sales to Britain gave it about a quarter of the UK market, although domestic producers had not lost market share. Democratic Party chairman. After resigning on February 1, Mr Sorsa, 58, will assume his Most unusually, all three have received support from workers. Some 25 employees of the CKD engineering plant in Prague yesterday sent a postcard to Mrs Nemcova saying. "We shake your hand. The majority of the nation is with you, but fear is still winning. ing sterling and Swedish krone. This exceeded the rate More than three-quarters of the paper and board produc-tion (6.4m tonnes) is exported, with Britain the largest cus-toner, taking 22 per cent. Total sales to the UK rose 13 per cent to 1.4m townes with a 30 Mr Sasha Vondra and Mrs position as member of the board at the Bank of Finland, of price increases for paper. The outlook for paper and Dana Nemcova, a Charter spokeswoman who was similarly accused, could be sentenced to two years in jail if formally charged. Mr Vaclay Havel, the banned playwright and leading Charboard worldwide this year was good, he said. Consumption The pulp market is border the central bank. He will also ing on a shortage. Mr Wergens said that stocks of pulp "are at continue as member of parliarose 5 per cent in 1988 to 226m. tonnes. The forest products industry is Sweden's largest foreign currency earner. However, the balment where he is expected to be elected as speaker when the new parliamentary session cent, to 1.4m tonnes, with a 29 you, but fear is still winning. Long live Czechoslovakia." per cent rise in newsprint. Total UK consumption of paper

Cherubic communist who mobilised Spain's unions Antonio Gutierrez may be digging the Socialists government's grave, says Tom Burns

HERUBIC-looking Mr Antonio Gutierrez, 38

years old, a Communist and general secretary of the Spain's Comisiones Obreras (CCOO) trade union for just over a year, is hailed by his supporters as the confident and militant new face of Span-

and militant new face of Spanish trade unionism.

In the aftermath of December's 24-hour general strike, largely engineered by the CCOO, there are also some who see Mr Gutierrez as the man who may dig a grave for Mr Felipe Gonzalez's six year old accialist Government old socialist Government,

An articulate television performer who exudes sincerity, Mr Gutierrez has ably channelled grass roots discontent at a government that millions of strikers last December 14 per-ceived as highbanded and unwilling to manage more equitably the fruits of Spain's economic boom.

Just as skilfully he has

driven a wedge between the socialist Government and its

trade union arm, the Union

General de Trabajadores (UGT). Mr Gutlerrez has nudged Mr Nicolas Redondo,

The two unions have in the past month spent more than 20 hours in three separate meet-

open confrontation with the Prime Minister and has forged

the formerly rival unions into an unprecedented alliance against the Government.

ngs meetings negotiating with the Government but the talks have so far only served to harden the bargaining positions of the two sides. Unions leaders and government ministers embarked on a fourth leaders of market on a fourth leaders. round of marathon talks last night but few held out hope of an agreement. "Gutierrez and Redondo are not budging," said a senior government official.

"They are acting as if they were still living the day after the strike, they are riding the crest of a wave."

Already a chastened Mr Gonzalez has had to shelve a keynote youth employment scheme that was opposed by the unions as a mechanism for employing cheap labour and he has said he is willing to meet the UGT and the CCOO to discuss greater unemployment



Gutlerrez: exading sincerity

benefits, higher pensions and raised public sector salaries.

However, Mr Gutlerrez is unlikely to be satisfied for long by piecemeal measures and he is on his guard against cos-metic concessions. The CCOO general secretary raises issues that are not normally placed on the negotiating table by

other western European labour leaders: "The strike, as it turned out, was not a confrontation between the unions and the Government but between society and the whole system."

He believes that the strike underlined a gulf between the Spaniard in the street and the mechanism of power that has been consolidated in the decade long post-Franco transi-tion. "Spain is Europe's youngest democracy and Spaniards don't want a state marked by inertia and sclerosis."

The CCOO leader's soft speaking manner belies firmly held opinions which include a conviction that democracy is conviction that democracy is about power-sharing and a redistribution of wealth. What the stoppage did, he claims, was to highlight a profound frustration with a progressive party that was elected by an overwhelming majority in 1982 on a slogan of por el combio – for change. "instead of conquering power, Gonzalez was cantivated by it and he has lost captivated by it and he has lost all his integrity in the pro-cess," Mr Gutierrez says.

Born the son of a farm

labourer in Orihuela, a south-eastern agricultural market town, Mr Gutierrez was deliv-ering flour to bakeries at the age of 12, left home to become a porter at Madrid's main fruit market when he was 16 and was organising the CCOO in the northern town of Valla-dolid, home of a major Revent dolid, home of a major Renault

dolid, home of a major Renault factory, when he was 25.

Last year Mr Gutierrez, who had graduated to become the CCOO spokesman, was elected to succeed Mr Marceliono Camacho, the retiring general secretary and legendary Spanish labour leader who spent 20 odd years in labour camps, prisons and houses arrests durprisons and houses arrests dur-

ing Francoism.

He artfully exploited the UGT's growing disenchantment with the Socialist Party's conservative economic policies, something Mr Camacho singu-larly failed to do and gained unreserved endorsement for the general strike from Mr Redondo's, the UGT leader. The CCOO-UGT alliance was

a considerable achievement for Mr Gutlerrez and it ensured the success of the stoppage. The CCOO leader now believes that a lasting rift has opened

between the Socialist Party and its ersiwhile fraternal union and there will be continued close co-operation between the UGT and the CCOO.

Mr Gutierrez is being tempted to cross the Rubicon into parliamentary politics. Some analysts believe that were be to lead the Communist party's ticket in the next gen-eral elections he would make considerable inroads on the socialist majority.

But the CCOO leader says he is determined to stay working in the labour movement. This decision reflects his view that it is simpler to shift politics to the left in Spain through effective strike actions and firm negotiations than through a "system" that, in his view, "represents an official Spain,

not the real country."

Mr Gonzalez's political death certificate may lie in the distant future but Mr Guiterrez, cast in his grave diggers mould, issues a serious warn-ing to the prime minister: "Gonzalez would be committing an historic error if he underestimates what the Spanish peo-ple wants and the power of the trade unions."

Amnesty assails rights abuses in **East Germany** By James Blitz

EAST GERMANY was criticised yesterday for human rights abuse in a report pub-lished only a week after it signed the final document of the Conference of Security and Co-operation in Europe (CSCE). The Amnesty International report says East Germany's vaguely defined laws and its system of secret trials "make it possible for the authorities to penalise almost any activity of

which they disapprove."
The country, which has rejected the trend in the Eastern bloc towards greater openness and political tolerance, has used sweeping laws to confuse dissidents and, if deemed necessary, to arrest them, it

The report also criticises those articles in the East Ger-man penal code which make contact with foreigners and the collection of information punshable offences.

Communist party officials deny there are political prisoners in East Germany. They argue that those considered political prisoners by the West have been convicted for crimi-nal offences such as "vilification of the state".

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US telecom trade | GEC may be joins list of transatlantic rows

By Nancy Dunne in Washington

US differences with European governments over market access for American telecommunications exports have joined the lengthening list of highly combustible transatian-

Before leaving office last week, Mr Clayton Yentter, the US Trade Representative, com-plied with a provision in the last year's Omnibus Trade and Competitiveness Act by targeting the EC and South Korea for market opening talks and potential retaliation, according

to industry sources.

Mrs Ella Krucoff, the EC spokesman, expressed the Community's "regret" and noted that it was "the first example of the unitateral application of the Table 1988.

cation of the Trade Act."
Under the Trade Law, Mr
Yeutter had five months to
investigate telecommunications trade. His successor has until February 18 to notify Congress and make the list of countries official Negotiations could then last from one to

three years. Failure to make progress can result in a wide variety of sanctions, including tariffs and quotas. Some industry officials are urging the Administration to deny access to the US government procurement market to countries which restrict US closely monitored, and if they telecommunications trade.

Both the EC and South closely monitored, and if they do not open up, they can be added to the list at any time. to countries which restrict US

KUMAGAI Gumi of Japan -

one of the world's biggest construction groups — has been appointed project manager for a \$1bn (£555m) privately-fi-

nanced toll motorway around

Final elements of the financing programme, expected to be mostly loans with a small

amount of equity, are being

put in place, and pre-construc-tion work is due to start in

March, according to Acer Free-man Fox, British engineering consultants, working on the

Bangkok Bank, Siam Com-mercial Bank and That Mili-

tary Bank are expected to lead-manage the domestic fin-ancing. Shearson Lehman Hut-

ton is financial adviser to the

Kumagai, which earned pre-tax profits of Y28.82bn (£129m)

on sales of Y859.3bn in the 12

months to September, has wide experience of privately-fi-nanced "build-operate-trans-

fer" schemes, including the Eastern Harbour Crossing in

Hong Kong.
Its latest contract will link with the existing Bangkok

First Stage Expressway at Makkasan and Bang Khlo,

to set up joint ventures this year to boost direct bilateral

trade, Hyundai said yesterday, Reuter reports from Seoul. The agreement calls for the Soviet Chamber of Commerce and Industries and Hyundai,

South Korea's biggest conglomerate, to form joint-venture

companies in construction,

manufacturing and fisheries, Hyundal said. Letters of intent to that

Moscow, Seoul agree to

THE Soviet Union and South Hyundai group's Hyundai Korea have agreed in principle Engineering and Construc

set up joint ventures

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Kumagai Gumi to manage

By Andrew Taylor, Construction Correspondent

Bangkok motorway project

Korea have for years been engaged in telecommunica-tions trade talks with the US government. A Chamber of Commerce task force, which advised the Trade Representative, recommended targeting only South Korea and France for immediate action.

However, the EC was likely to have been named instead because it negotiates for its members on trade matters. In all, the Chamber of Commerce named 10 countries it said had been the objects of industry

concern.

Besides South Korea and France, they include: Japan, West Germany, Brazil, Canada, Italy, Mexico, Spain and Swe-

Progress, admittedly slight, with West Germany and Japan caused the chamber to strike the two nations from its proposed list of countries requiring immediate action. Legislation has been intro-

duced in West Germany which would open its market, and Japan has slowly increased imports while making several Mr Bruckman, a Chamber executive, said the industry

completing a ring road around

central Bangkok. It will more than double the size of the

existing 27km expressway.
The motorway is expected to

increase the capacity of the Thai capital's expressway sys-tem from about 250,000

vehicles a day to 600,000 a day.

The concession will run for 30 years, with Bangkok

tors lack necessary experience or have insufficient capacity.

A group of engineering and design consultants including

The 35km road could involve tunnels of up to 4km as well as

bridges. Other members of the study team are Parsons Binck-erhoff (Asia), Charles Haswell

& Partners, and Wilbur Smith Associates.

The agreement follows

recent improvements in rela-tions between the two coun-

tries.

Mr Golanov had held talks

Hong Kong Island.

does not view the Trade Representative's list as "a one-shot decision". Markets will be

an outside contender.

British Aerospace was recently eliminated from a contest for manufacture in Turkey of low-level air defence

Mr Vuralhan is due to meet Mrs Margaret Thatcher, the Prime Minister, and Mr George Younger, Defence Secretary, before leaving for West Ger-many on Friday.

W Germans plan Indian naphtha plant

Expressway and Rapid Transit Authority of Thailand, which built the existing expressway, LINDE, the West German chemical engineering giant, and RPG Enterprises, India's sharing the revenues, Acer The British engineers, in and RPG Enterprises, India's thirteenth largest business group, are proposing to invest Rs10hm (2377m) to erect a naphtha-based cracker to produce 450,000 tonnes of ethylene a year at Madras.

Ethylene is one of the basic feedstocks of the chemicals Project.

Bangkok Expressway Company, which has been awarded the concession to finance, design, build and operate up to 36.6km of elevated motorway, additional design work. Acer says priority in award-write the overseas portion of the financing from 15 international banks.

The British engineers, in joint venture with International Contracting and Contracting and Contracting and Contracting and Contracting in construction contracts will be given to local companies.

thousands of synthetic materi-A new company, Linde Pro-

Scott Wilson Kirkpatrick of Britain have been commissioned by the Hong Kong government to provide a \$21m (£11.6m) feasibility study for a new trunk road from the Chinese border at Lok Ma Chau to Hong Kong Island approvals.

The cracker is planned as a 100 per cent export-oriented unit importing all its raw material and exporting most of its finished products (ethyl-

on its innished products (etaylene, butadiene, propylene,
benzene, carbon blackfeedstock and fael gas).

Its main market for ethylene
will be Europe, while its butadiene is expected to go to

On January 20, the project approval board of the Indian government decided to recommend the granting of a letter of intent for the proposal, which has a number of

margin money for working

from foreign sources by a for-eign company, except for the 20 per cent equity held by RPG Enterprises.

with South Korean officials to prepare for an already-agreed exchange of trade offices between Seoul and Moscow in He had invited 40 South Korean business leaders to travel to Moscow and Siberia in March to discuss Siberian effect had been exchanged to Moscow at between Mr Vladimir Golanov, wice-chairman of the Soviet Chamber, and Mr Lee Myung-bak, chairman of the Industries said. development projects, officials at the Federation of Korean

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picked for Turkish defence deal

By David White, Defence

GEC-MARCONI of the UK is on the point of being selected by Turkey for negotiations on a contract for supplying high-frequency army radios worth about £90m, according to defence industry experts.

The deal, expected to be dis-cussed by Mr Ercan Vuralhan, Turkish Defence Minister, who arrived in London last night, would be linked to the setting-up by the UK group of a joint electronics manufactur-ing venture in Turkey, as part of the country's effort to build up a defence industry. GEC-Marconi declined com-ment yesterday on the state of

negotiations. Curiously, competition for the deal has pitted all three companies involved in the GEC/Siemens bid for the Plessey group against each

other.

The contract would involve the Marconi's Scimitar H secure tactical radio. The UK company has already set up a subsidiary, Marconi Istanbul, in which the Turkish share would be built up to 50 per

GEC-Marconi is also compet-ing for a contract worth up to £200m to supply electronic warfare equipment for Turkish F-16 fighter aircraft, against Loral of the US. Westinghouse, due to supply stadard equip-ment for US Air Force F-16s, is

By Gita Piramal in Bombay

feedstocks of the chemicals International groups will be invited to bid if Thai contracindustry used for making

been registered. Commercial production is expected to start 30 months from the date of receiving all government

musual aspects. In its application, Linde has undertaken to finance almost the entire project including, if the government wishes, the

capital.
This implies full financing

Thus, there will be no recourse to borrowing from any Indian financial institution or nationalised banks. The plant's capacity to earn scarce foreign exchange is a reason for the government's

Arianespace in \$3bn outlay

ARIANESPACE, launches Western Europe's Ariane rocket, said yesterday it will spend \$3bn (£1.6bn) on 50 launchers, the biggest space rocket contract ever, Renter

reports from Paris.
Its chairman, Mr Frederic
D'Allest, announced the order despite reports from satellite manufacturers that world space markets are shrinking and that commercial rocket launchers will find it increasingly difficult to pay their way.
The contract for 50 Ariane 4
rockets will be signed on Feb-ruary 15, Mr D'Allest said.

Arianespace, which launches the rockets for the 11-nation European Space Agency, planned nine launches in 1989. The company was not chasing

a disappearing market.
Mr D'Allest hoped Ariane
would grab nine or 10 of the 15 commercial satellite contracts due to be signed this year.

Bush faces key decision on takeover bid

Peter Riddell on a new law restricting foreign takeovers of US companies

A aspect of last year's Omnibus Trade Act now presents President Bush with one of his first decisions, which could have far-reaching implications for foreign companies seeking to invest in the

The act strengthened the powers of the President to block foreign takeovers of US companies, and this is now being tested by the proposed sale of Monsanto Electronic Materials, the sole major USowned producer of silicon wafers, to Huels of West Germany.
President Bush now has 15

days to decide whether to allow the takeover to go ahead, after receiving a recommenda-tion just before last Monday's deadline from an inter-agency group known as the Com on Foreign Investment in the This committee emerged in

its current form from an involved process of bargaining between the Administration and Congress over the trade legislation. The committee was initially created under an executive order of the Nixon

SO FAR little-noticed Administration following an aspect of last year's earlier wave of concern over foreign takeovers of US assets. It had an essentially advisory role in looking at takeovers involving defence and national security implications.

But it had little impact and was largely toothless, according to Mr Joseph Dennin, now Monsanto's lawyer and for-merly an assistant secretary at the Commerce Department in the Reagan Administration. The Administration already had powers to block foreign takeovers of television stations

and nuclear power plants. While there were existing Pen-tagon review procedures for defence-related deals, the president could otherwise only stop a foreign takeover if it violated antitrust laws or in case of national emergency. The issue resurfaced, how-ever, in 1987 with the proposed

takeover by Fujitsu of Japan of Schlumberger's Fairchild Semiconductor Corporation opera-tion. After considerable controversy this deal was abandoned but it led to the insertion into the trade bill of proposals tightening controls on foreign takeovers. In particular, there

was the Exon-Florio amendment (named after the two Democrat sponsors) which extended presidential powers to block foreign takeovers. The original form of the bill

President Bush now has 15 days to decide whether to allow Huels to take over Monsanto Electronic Materials, the sole major US-owned producer of silicon wafers

> agreed by Congress included provision for banning such deals because of their effects on "essential commerce." However, in an agreement with the Administration, these words were dropped and bans were limited to national security grounds. This was an inten-tionally broad definition to be interpreted by the president.

The modified version of Exon-Florio was agreed by the Administration in preference

ers holding 5 per cent or more of any US property with assets of \$5m or more to register with the Commerce Department, As with so much else in the Trade Act, the foreign investment provisions left open several questions of practical imple-mentation which are now being resolved in the Monsanto

The Treasury Secretary has been designated to chair the reviews by the committee, although, in practice, it is chaired by Mr David Mulford, the under secretary for inter-national affairs. The member-ship has been extended to de representatives of the Office and Manpower and Budget and the Justice Department as well as the previous list of Treasury, Defence, State, Commerce, the Special Trade Representative and the Council of

Economic Advisers.

A number of the procedures of the 30 day statutory period for inquiry have been deviced as the review has proceeded. Representatives of the compa-nies involved, for example, are able to meet key officials but not to appear before the full

The procedure is for the committee to make a recommendation to the president with divergent views duly recorded. In this case, there has been clear majority backing on the committee for the deal. But the Defence Department has expressed some reservations on national security grounds, while the Commerce Department has voiced the stronger worries of the US semiconductor industry about increased US dependence on

Huels has provided assur-ances that research and devel-opment facilities will remain in the US, and about technology transfers overseas, and these appear to have dealt with almost all the carlier doub these two departments. Ahead of the presidential decision, the signs are that the new procedures are being used to provide fuller scrutiny of the national security implications rather than a covert attempt to block foreign purchases of US compa-nies: though there remains considerable concern in Con-gress over the scale of such

Mexican investment authorisations fall by 20%

By Richard Johns in Mexico City

A 20 per cent decline of total foreign investment authorisa-tions given by the Mexican Government in 1988 to \$3.1 bu (£1.7bn) compared with \$3.8 bn in the previous year is attri-buted by diplomats largely to suspension of the debt/equity swap programme in November

Most dramatic was the 52 per cent fall, from \$2.67 bn to \$1.19bn, in the value of US applications approved by the Ministry of Commerce and Industry (Secofi). By contrast, authorisations for British investment amounted to \$770m, at nearly 25 per cent of the total for 1988 a sharp jump from the \$430.9m or 11 per cent in 1987, according to preliminary figures from the National Foreign Invest-

ment Commission (CNIE). The amount of UK approvals would have been larger if the debt/equity programme was still in operation. The go-ahead for two luxury hotel projects valued at about \$250m involving Trafalgar House and backed by Barclay's Bank is contingent on the revival of

"swaps". The scheme whereby a foreign company could purchase Mexican sovereign debt at a discount and exchange it at face value of pesos for investment purposes was suspended because it was reckoned infla-

In a year and a half it was responsible for \$1.3 bn in Mexican debt retirements.
With cumulative approvals of over \$1.7bn (not all of which

would necessarily be translated into actual investments), the UK has now edged ahead of West Germany and Japan.

Mr Jaime Serra Puce, Minister of Commerce and Industry, gave little clue as to what future policy might be. He agreed "not all 'swaps' had an inflationary impact". The problem was to define those which did not.

The feeling is that macro-economic stability, economic certainty and clear regulations govern the pattern of foreign

investment more than a specific discount mechanism such

as swaps." The general assumption is that the scheme will be rein-troduced on a limited scale when inflation is reckoned under control. New investment rules are being drawn

Apart from in-bond indus-tries, the legislation limits foreign ownership to 49 per cent of a venture but in practice the legislation has been flexibly

BASF, one of the world's leading international chemical companies, has maintained its bluechip status for more than a century. And it intends to keep it. That's why the BASF Group

puts such high priority on investments in new plant and equipment as well as in R&D.

Strong Capital Spending

At BASF, capital investments made in new plant and processes are considerable and always in line with the Group's longer-term strategy. Shortterm economic fluctuations exert a minimal influence on investment policy. Existing facilities are constantly evaluated and optimized. Measures needed for environmental protection play a considerable role.

BASF Group Capital Spending in DM billion Specialty 65% **Products** Basic 35% Chemicals

This year alone, BASF will invest some DM 3.6 billion in plant and equipment, an additional increase over the record level of the previous year. A significant proportion - about 40 percent - will be made abroad as part of the Group's strong emphasis on geographical diversification.

The Blue-Chip Innovators

R & D a Top Priority

In 1989, BASF is also investing substantially in R&D in a broad range of specialized areas. Some 12,000 employees are working in BASF research laboratories. Successful innovation is one of the major factors contributing to the Group's consistent performance over the years, and sizeable investments in R&D will continue to be an integral part of BASF's strategy in the years to come.

BASF will be well worth watching as the Group invests in its blue-chip future.

BASF Aktiengesellschaft D-6700 Ludwigshafen West Germany

OVERSEAS NEWS

Malaysian PM undergoes heart bypass operation

MR MAHATHIR MOHAMAD, the Malaysian Prime Minister, has undergone a heart bypass has thidergone a heart oppose operation, confirming speculation that he has been more ill than had been initially reported. An official statement said the Prime Minister's condition was "stable" after the operation yesterday

orning. The 63-year-old Malaysian leader was admitted to the Kuala Lumpur General Hospi-tal early last Wednesday for what was initially described as

"chest pains". Worries about Mr Mahathir's health is already having a destabilising effect on politics as well as the Malaysian Stock Market which had fallen sharply during the past

Mr Mahathir became Prime Minister in July 1981, and for minister in July 1981, and for the past three years, had been engaged in a bruising and as yet unresolved struggle with his opponents for the leader-ship of the ruling United Malays National Organisation

Pro and anti-Mahathir groups are locked in battle in the parliamentary by-election at Ampang Jaya, outside Kuala Lumpur, and the voting this Saturday is expected to have a significant impact on the politi-cal realignment among Malay

Mr Ghafar Baba, Mr Mahathir's 64-year-old deputy, has been on the hustings daily at Ampang Jaya, and a victory for the Government's candi-



Mahathir: 'stable'

sidents, led by Tengku Raza-leigh, to demands for Mr

Mahathir's resignation. The picture is complicated by the re-entry of Datuk Musa Hitam, Mr Mahathir's former deputy, into Umno. Datuk Musa, who resigned in 1985, recently consolidated on his home state of Johore, and is poised to make a comeback in

national politics.
"The situation is extremely fluid, and the course of Malay-sian politics in the coming months is fraught with uncertainty," said a senior Malay-

sian politician.
"The four major players – the Prime Minister, Ghafar, Razaleigh and Musa – each have their strengths and vulnerability, and there is date would strengthen his stature.
On the other hand, a defeat for the Government side would

Poll successes provide consolation for Gandhi

south Indian state of Tamil Nadu by a local party, Mr Rajiv Gandhi's Congress-I party yes-terday won the small northeastern states of Nagaland and Mizoram where elections for new legislatures were held last Saturday.

The absolute majority gained by the party in the two states however, since both are small and located in a part of India that does not have much bearing on national politics. As such, Congress's victories are something of a consolation

The two tiny states were given statehood after being plagued by years of rebel activity by large sections of their people seekingindependence. Both are still troubled by political instability but Congress should be able to administer the Governments there without trouble even though it won

AFTER BEING trounced in the assemblies with great diffi-

Congress is still reeling after the disastrous defeat in Tamil Nadu where the Dravida Munnetra Kazhagam (DMK), won 170 of the 232 seats in the state legislature. Congress, with only 27 seats, came third after another splinter group of the DMK won 32.

Congress is also making beavy weather in the key cen-tral Indian state of Madhya Pradesh where Mr Arjun Singh, a former close associate of Mr Gandhi, has resigned as Chief Minister after being censured by the state high court in a corruption case. Mr Gandhi is finding it difficult to find a successor to Mr Arjun Singh since he needs someone not only acceptable to the local unit of the Congress but who can also refurbish the party's image in the run-up to national image in the run-up to national elections due by the end of the

Moroccan minister hopes to end currency controls

MR Mohamed Berrada, the Moroccan Finance Minister said he hopes the country will have removed all foreign currency controls within the next three to four years, Reuters reports from Rabat.

"It is not by foreign currency controls that we will attract hard currency. The opposite is the case. I think in three to four years, there will be no more foreign currency controls in Morocco," he said.

Mr Berrada said large sec-tions of the economy had been freed of controls following the adoption of a World Bank sup-

policy after a 1983 debt crisis. Liberalisation would accelerate the country was generating foreign exchange reserves following a 1988 current account surplus of \$12m (£6.76m) - the first surplus in 13 years, he added.
"We will begin to accumu-

late foreign exchange earnings which will strengthen our position," said Mr Berrada. Mr Berrada said Morocco — which is soon to begin talks to reschedule \$3bn of commercial debt — was not as heavily in debt as the 1987 World Bank estimate of \$22bn

By Stefan Wagstyl in Tokyo DRIVERS who think that all

small cars look the same should take a spin in Lettuce, the latest offering from Mitsubishi Motors.

The Japanese car maker decided that the best way to

make an impact in the market for minicars - cars with engines under 550cc - was to break with the idea that cars either have two doors or four. The Lettuce has three - one on the driver's side and two opposite. To drive the point home, the door handles are triangular.

The company says the Lettuce, launched this week, will appeal to mothers with young children, who will be safer if there is only one

Opposition

presses Roh

referendum

OPPOSITION leaders warned

President Roh Tae-woo of South Korea that he must hold

a promised referendum on

whether the nation supports his rule, and said they would

oppose any attempt to avoid a vote, AP-DJ reports from

Leaders of the three rival

Leaders of the three rival opposition parties, Kim Daejung, Kim Young Sam and Kim Jong Pil, agreed to co-operate on several key issues in a development that could present a major threat to the Roh Government. Mr Roh promised just before the December 1987 presidential elections that he would hold a referendum on his performance sometime.

his performance sometime after the Olympic Games held in Seoul last September.

Afghans have been fighting each other for food in Kabul, hoarding and looting shops

noarding and looting shops and an army sergeant was shot dead in an argument over bread, Western diplomats said yesterday, according to Reuter in Kabul. They said queues for food and fuel in the Afghan capital reached record levels early last week but were shorter by the weekend after

shorter by the weekend after the arrival of supplies from the Soviet Union.

Keeping AIDS out

Asian countries opened a

four-day conference yesterday to try to stop AIDS sweeping the only region of the world still relatively free of the fatal disease, Reuter reports from Bangkok. Officials at the conference of the fatal disease.

ference, attended by 500 delegates from 25 nations, dismissed reports that Asia was

out of the AIDS danger zone.

At least three people were shot dead and 14 wounded in ethnic violence in the southern Pakis-

violence in the southern rang-tan province of Sind on yester-day, Renter reports from Kara-chi. They said a gun battle between Mohajir immigrants

from other parts of the sub-continent and Sindhis broke out in Sukkur after a row over

the setting up of a students' union office at a college.

Indonesia attracts

foreign investment

Foreign investment in Indonesia increased to \$4.41bn in 1988 from \$1.46bn 1987, show-

ing the country's increasing

attraction for foreign inves-

tors, the chairman of

the National Investment

Co-ordinating Board said yes-terday, according to Reuter in Jakarta.

14 die in Pakistan

ethnic clash

Afghans fight

for food

of Asia

to hold

set of locks to play with reform bill recently passed by the back instead of

But the real reason for launching a three-door car seems to be the hope that its uniqueness will appeal to the Japanese consumers' fondness for gimmicks. Mitsubishi will need all the

publicity it can get from the Lettuce since competition is expected to increase greatly in the market for small cars over

Until now, cars under 550cc have been taxed more lightly than larger models — originally to allow people

the Diet (Parliament), this advantage is to be phased out over the next three years.
So the artificial borderline between minicars and slightly larger small cars will disappear. As a result pressure on companies specialising in minicars is expected to increase, the Japan Auto Manufacturers Association

Door gimmick brings opening for Mitsubishi

good news for makers of other kinds of small car." Suzuki Motor, the leading minicar maker which last year sold 491,000 cars out of a total

said yesterday: "This is bad news for minicar makers and

year was minicars. The company said it hoped to sell as many vehicles in total in 1989 as last year. The law change would have quite a large impact on the market, but it was too early to say how large, said Suzuki.
To help the minicar makers

adjust, the Ministry of Transport is likely from next year to raise the maximum engine capacity of minicars to 660cc, thus broadening the market slightly. But the minicar makers

main hope will rest in their ability to design models which have a different appeal to those made by the dominant Japanese car manufacturers - Toyota and Nissau.

But the majors have not been slow in trying to exploit the same market as the minicar makers – that is selling cars to young women. Women buy around 60 per cent of small cars, against 10 per cent for cars with engines above 1.500cc. above 1,500cc.

Nissan in particular has scored hits with limited edition models, designed on the lines of small classics of the lines of small classics of the past. In 1987, it generated 10,000 orders in a month for the Be-1, an Austin Mini lookalike. This month Nasan received 8,200 orders in the first two days following the launch of the Pao, a car reminiscent of the Citroen CV2.

organised by London's Royal

to fise 7.8 per cent to \$7.55.75a (£3.4bn), some \$15.75a more than the Ministry of Finance proposed in its draft budget last week. Similarly, the defence budget will rise 5.9 per cent to \$73,920bn after another \$727.3bn was allocated to this sensitive area. The overall budget, which was approved by the cabinet yesterday and will now be presented to the Diet for debate, totals Y60,400hm (£266bn), a slight decline in spending from the Y61,851.75m level expected in the current fiscal year. late what sort of package deal it might to settle for. At a conference on Iran

Japanese

budgets

increase aid

and defence

By lan Rodger in Tokyo

JAPAN'S aid and defence

budgets for the 1969-90 fiscal year have been increased sub-stantially following last minute

negotiations among officials

Official development assistance (ODA) is now budgeted to rise 7.8 per cent to ¥755.7bp

fiscal year. Foreign Ministry officials

Institute of International Affairs last week, speakers identified the Iranian leadersaid the big increase in the aid budget would make it possible for the country to carry out its promises to cancel Y29.3bn of debts from the poorest com-tries and to launch a new programme of grants for small scale projects in poor coun-

Because of the substantial growth of Japan's aid effort in recent years, a shortage of administrators has hampered implementation of programmes. The Japan Interna-tional Co-operation Agency, which handles technical co-op-eration, has been authorised to add 16 people to its 996 staff and the ministry itself will add 21 to its Economic Co-operation Bureau, which now num-

world's largest donor last year on a disbursement basis.

The defence hudget includes a 19.2 per cent rise in spending to Y157.2bn in support of US forces in Japan. There is also a 13.7 per cent rise in spending for logistic support equipment for the armed forces. The govexceed one per cent of gross national product.

UN chief plans 4,650-strong Namibia force MR Javier Perez de Cuellar,

the UN Secretary-General, yes-terday proposed a 4,650-mem-ber United Nations peacekeeping force for Namibia although African states have urged a much larger operation, Agen-cies reports from the UN in

The force and the civilian elements of the UN Transition Assistance Group intended to lead the territory to hadepen-dence from South Africa would cost an estimated \$416m, he said in a report to the Security Council.

Mr de Cuellar's proposal

was an attempt at compromise in a dispute between the five permanent members of the Security Council and the other ten, backed by the OAU and Non-Aligned Movement.

While the five, including the Soviet Union, have argued for a cut in the original number of troops proposed in Security Council resolution 435 which outlines the independence plan, other members have insisted the full 7,500 be deployed. The UN chief said that it had not been possible to reconcile these opposing viewpoints.



Jazairy: productive

By John Wyles in Rome

more Than 180m of the rural poor in the Third World now stand to enjoy lasting supplies of food from projects financed by the UN's International Fund for Agricultural Development, Mr Idriss Jazairy, the Fund's president, claimed vectories yesterday.

At the opening session of Ifad's annual meeting, attended by ministers and rep-resentatives from 143 countries, Mr Jazziry said that this level of food security had been purchased at an investment cost of \$14 per head. The provi-

The president's speech stressed the successes of the stressed the successes of the Ifad aid approach which is hased on involving beneficiaries in the design and implementation of projects aimed at sustainable food production. He said that the Fund was strengthening its collaboration with non-sovernmental organiwith non-governmental organi-sations with experience of working with the rural poor and that such collaboration was a key aspect of projects either planned or under way in Bangladesh, Pakistan, Vene-zuela, Sri Lanka and the Solo-

new areas of action including encouraging the poor to undertake longer term investments in environmental protection, giving a stronger impetus to sub-regional co-operation, for tering the exchange of its project experiences between countries davalanting salf-reliant tries, developing self-reliant credit schemes for the rural poor and generating a flow of charitable funds from the developed world into Had's sid

who could otherwise not have afforded a car to buy one. But, market of 1.7m, will be hardest hit. Nearly 95 per cent of the company's output last as a result of the general tax UN envoy tries to revive Gulf War talks

By Andrew Gowers, Middle East Editor

A UNITED Nations envoy held talks with senior Iranian officials in Tehran yesterday in an effort to breathe fresh life into the stalled peace negotiations between Iran and Iraq. Mr Jan Eliasson, the Swed-

ish mediator appointed by the UN Secretary-General, met Mr Mohammad Hussein Lavassani, an Iranian deputy foreign minister, to discuss ways of resuming the Geneva negotia-tions, which began in August but were broken off indefinitely without progress on November 11. It was unclear whether Mr

Eliasson was carrying any new proposals to break the stale-mate, or whether he would

Troops told to

shoot at Benin

demonstrators

THE BENIN Government yesterday told its security forces to fire without warning

at demonstrators in the streets

after two security officers were stoned to death in riots on

Reports from Porto Novo, a main town near the border

with Nigeria, said some demon-

strators were slightly injured in widespread rioting. The riots and ransacking of public

buildings followed strikes by

students, teachers and govern-ment employees protesting at

non-payment of wages and grants for several months.

Throughout the day, state

sight at all demonstrators gath-

ering in public places. President Mathieu Kérékou's

Government has been plagued

during the past year by

increasing discontent at severe hardship under an austerity budget that has cut civil ser-vice pay by up to 10 per cent. Public anger has been inflamed

by rumours of corruption and at last two coup attempts have

MB. WILLIAM Waldegrave, Minister of State at the British

Foreign Office, yesterday met for the third time in six weeks

with an official of the Palestine

Liberation Organisation as part of Britain's effort to foster Middle East peace negotia-tions, writes Andrew Gowers.

During the meeting, Mr Bassam Abu Sharif, an advisor to Mr Yassir Arafat, the PLO

chairman, sought once again to enilist British support for the commencement of preparatory work for an international Mid-dle East peace conference.

Both men expressed concern

about the current Israeli crack-

down and rising death toll in

the West Bank and Gaza Strip.

Mr Waldegrave, who met Mr

Arafat earlier this month, is

UK continues efforts to

By Our Foreign Staff

Monday.

hear anything new in Tehran or Baghdad, which he is also due to visit on Friday. Tehran's state radio struck a familiar note yesterday when it called on Mr Javier Perez de Cuellar, the UN Secretary-General, to put pressure on Iraq to comply fully with Security Council resolution 598. However, Iraq has this week provided one hopeful sign by repatriating 255 Iranian prisoners of war in what it described as a unilateral gesture of goodwill.

Iran's acceptance of resolu-tion 598, which calls for an end to hostilities and withdrawal of

MR LEO TINDEMANS.

But Iraq has tied any steps beyond a truce to a demand for edom of navigation in the Gulf and dredging of the Shatt al-Arab waterway, which marks the southern frontier between the two countries. Although a resumption of hostilities remains most unlikely in the short term, the ceasefire remains fragile, with tens of thousands of troops still

about last summer's ceasefire.

confronting each other along the border. The essential problem is that Iraq, believing that it won a military victory of sorts last year, has raised the stakes for a settlement, while a weakened

troops to recognised interna-tional boundaries, brought a settlement, while a weakened tran has been unable to articu-

Belgian Premier flies to Zaire to offer peace By Tim Dickson in Brusseis

Belgium's Foreign Minister, yesterday unexpectedly flew to Kinshasa in what was being country. seen as an attempt to improve his country's worsening rela-tions with Zaire. Ten days ago Belgium hit back at its former colony after the Government of President

Mobuto renounced two longstanding friendship agree-ments, imposed a freeze on its debt payments and curbed flights by the Belgian national airline Sabena. An angry Mr Wilfried Martens, Belgium's Prime Minister, declared that all development projects which radio broadcasts instructed are no police and troops to shoot on halted. e not under way should be

Since then Mr Tindemans has played the leading Belgian role in trying to calm the atmo-sphere, insisting in interviews that he was ready to attend a conference in Kinshasa planned for April. His sudden departure yesterday seems even to have taken his officials by surprise and no details of his flight or his intentions at last two coup attempts have were being made known.

Surfaced during the past year.

It is not certain whether a

pursuing contacts with both the PLO and the Israelis in tan-

dem with European Commu

dem with European Community ministers, with a view to
drawing Israel into talks with
the Palestinians.

After the meeting with Mr
Arafat, Mr Waldegrave said
Israel would be "left behind" if
it failed to grasp the opportunity of negotiating the Palestinians' future.

The PLO is anxious that
Britain should use its meight

Britain should use its weight

with the US to persuade the Bush Administration to agree to the convening of an interna-

The EC will step up its own

diplomatic efforts later this week with an official visit by Mr Arafat to Spain, current president of the Council of Ministers.

prospect or how long Mr Tinde-mans will be staying in the Government officials have

meeting with Mr Mobuto is in

said that Belgium will seek legal recourse for the alleged violation of the bilateral air agreement between the two countries - landing rights at Kinshasa have been withdrawn from two of the four regular Sabena flights – but the For-eign Ministry has always insisted that the best hope lies in diplomatic manoe

Belgian imports from Zaire totalled BF23.9bn (£348m) in African country amounted to BF10.3bn, in the same period. AP adds: Relations between the two countries first took a turn for the worse in November when President Mobutu was offended by the parliamen-tary and media criticism that accompanied the visit of Mr Martens to Zaire, when the Belgian leader offered to resched-ule part of the former colony's debt. Zaire's total foreign debt is estimated at \$7hn.

Bhutto said yesterday Pakistan was considering whether to rejoin the Commonwealth it left in 1972, Reuter reports from Karachi.

Her late father, then-presi-ent Zulikar Ali Bhutto, pulled Pakistan out of the organisation of former British colonies and dominions when other members recognised for-mer East Pakistan as the newly independent Bangladesh Pakistan recognised Bangla-

desh in 1974 but did not seek readmission to the group. The previous government of the late President Mohammad

PRIME MINISTER Benazir Zia ul-Haq said Pakistan could rejoin the group if there was a favourable consensus of other

"We are considering whether Pakistan should join the Commonwealth or not," she told

Bhutto says Pakistan may foster Mid-East peace talks rejoin the Commonwealth

> members, but the move was opposed by India, Pakistan's traditional rival. • The first major controversy of Prime Minister Rhutto's rule ended yesterday when a provincial official declined to appeal a court deci-

A spokesman for the Bah-chistan government said it would not appeal against a court order on Monday that restored the dissolved provin-

sion that went against one of

The assembly was dissolved last month. The opposition said Ms Bhutto had conspired to keep an ally in power, which the Prime Minister denied.

Gadaffi replaces the green book with green perestroika Tony Walker, recently in Tripoli, examines the extent of the Libyan leader's change of course at home and abroad

Benghazi, some of it involving reli-

TOT SINCE the late 1970s, when Idi Amin Dada was in full voice, has the world been subjected to quite such a sustained bout of primitive shownan-ship. Colonel Muammer Gadaffi's amouncement last week that he was sholishing "all state institutions". including the "security apparatus" and the Libyan news service, did nothing to diminish his reputation

for eccentric gestures.

Col Gadsff's assault on the state's institutions is hardly new. But it does coincide with an unusual improvement in Libya's relations with its neighbours, and a possible reaching out to the US after a long period of hostility. In the weeks since the shooting down by the US of two Libyan MiG-23s, the Libyan leader has proffered an obvious olive branch to the incoming Bush admin-istration. The Libyan leader's behaviour this month - especially the release of the body of an airman shot down during the US bombing raids on Tripoli and Benghazi in 1986 – contrasts sharply with the outburst which followed his last serious mili-tary encounter with Washington. There is, however, no agreement

among Western diplomats and other Libya-watchers about the direction in which the idiosyncratic Colonel is taking this arid and troublesome north African state.

Broadly, there are two schools of thought. The optimists say Col Gadaffi wishes to be regarded as a "reborn" and "more mature" leader on the 20th anniversary of the pursch that brought him to power in 1969 over the Western-oriented King Idris. The sceptics say that a recent wave of mild domestic liberalisation and a new international openness are merely tactics which will soon be discarded.

The West and Libya's neighbours might have reason to be sceptical. There is no indication that Col Gadaffi has veered away from his support for international terror or that he is likely to abandon his abso-lute rejection of Israel. This stance underpins Libya's foreign policy, conditions its backing for extremist Middle East factions and puts it at odds with moderate Arab states such

Signs of a limited liberalisation, the so-called "green perestroika" are attributed to the Colonel's three big



shocks of 1986 - the US bombing, in which an adopted daughter was reportedly killed, the almost total lack of Arab support after the event and Libya's crushing defeat in Chad accompanied by a realisation that his own popularity had reached something of a nadir. All this coincided with severe eco-

nomic hardship, including food shortages, in Libyan towns and cities. Oil prices had collapsed and the effects of years of mismanage-ment and corruption in the food dis-tribution system were making them-His response was to relax restric-

tions on small private businesses, to se some political prisoners, rein in the much-disliked revolutionary committees, lift a ban on foreign travel and ensure that food stores were better-stocked. At the same time a relatively successful diplo-matic campaign was instituted to lessen Libya's isolation both from the West and from its neighbours. But for many Libyans internal "reforms" are little more than cosmetic. Dissidents say that it is much too soon to conclude that a fundamental change for the better has taken place. Support for opposition groups is widespread, they say. Reports of recent unrest on uni-

versity campuses in Tripoli and

gious activists, appears to contradict a conventional view that the Libyan ader enjoys the overwhelming support of a passive people. In Tripoli there was evidence of Gadaffi posters having been defaced.

Indeed, it would be surprising if

many Libyans were not fed up after 20 years of often capricious rule in which dissent has been ruthlessly suppressed by a large security apparatus bolstered by East Bloc advis-Claims in Col Gadaffi's defence

ciaims in Col Gadaff's defence that Libyan oil wealth has "trickled down" down to the masses in the form of good schools, adequate hous-ing, health care and jobs are con-tested by dissidents. The education system, burdened by the Colonel's hizarre social and political theories machined in the so-celled "green enshrined in the so-called "green book", is said to be in a mess.

Business is hardly buoyant in an oil-wealthy country of 3.5m people, whose per capita income, apart from South Africa, is the highest in Africa. The few private shops that are open in Tripoli sell goods of indifferent quality, handsome Italianate buildings in the capital are

badly run down and rubbish litters the backstreets near the city centre. The impact of Libya's huge balance of payments surpluses in the late 1970s and early 1960s seems to have been limited, and it is impossible to avoid conirasting depressed conditions in Libya with those in several of the oil-rich Gulf states. Col Gadatit's international ambitions and Libya's military build-up have proved expensive. Libya's earnings from oil last year

amounted to about \$5.5bn, compared with a peak of \$22bn in 1980. These days the country is running a small current account deficit as it seeks to ensure a minimum living standard for its people, and to fulfil some of its more ambitious capital works projects such as the "Great Man-Made River" to bring water to

the coast from desert aquifers.
Some Western officials express
guarded optimism about the possibility of real change in Libya, and they want the West to encourage the trend. But even these optimists are cautious about the Colonel. "He is a Bedouin. If he is on a camel and he wants to turn he just turns. He doesn't wait for a green light."

ship's unclear objectives – partly caused by internal divisions – as one of the key obstacles. Dr Shahram Chubin, a Geneva-based Iran scholar, added that Western powers were unlikely to put pressure on Iraq to abandon its preconditions for progress until Iran made some substantial positive

gestures, such as a serious effort to obtain freedom for Western hostages in Lebanon.

The ministry believes that Japan surpassed the US as the



UN farm aid chief claims Successes

MORE THAN 180m of the rural

cost of \$14 per head. The provi-sion of new employment oppor-tunities among 2.5m rural poor was also costing the same amount — "in terms of cost-of-fectiveness, I know of no more productive investment," Mr Jazairy said Jazahy said.

mon İslands. He argued that in future the Fund should explore several

AMERICAN NEWS

Mexico goes all out to renegotiate its external debt

Salinas has demonstrated his priorities by assembling an experienced team to conduct talks, writes Richard Johns

debt burden, we don't pay.

Those words were spoken by Mr Carlos Salinas de Gortari on May 19 last year during his election cam-

Eight months later, with President George Bush barely installed in the White House, Mexico's new head of state can formally begin the renegotiation of his country's crippling external debt. At just over \$100hn, the service payments last year lent to 6 per cent of Gross Domestic Product and - depending on interest rates - an outflow of financial

resources of over \$15bn in 1989.
Having attend Mr Bush's inauguration in Washington, Mr Pedro Aspe, Mexico's precocious 38-year-old Finance Minister, has stayed on to hold talks with the new US Administration, the World Bank and the International Monetary Fund.

At his side is Mr Angel Gurria, the country's chief debt negotiator for the past decade (also a youthful 38year-old) and now third-ranking Treasury official in support (and to keep up the initial momentum) is

the veteran Mr Gustavo Petricioli, the outgoing Treasury Minister now designated as ambassador to the US, who handled the negotiations lead-ing to the March 1987 agreement with creditor banks on the resched-uling of \$43.7bn of outstanding debt. Such an approach reflects the absolute priority given to renegotia-tion of the debt, the categorical imperative of President Salinas's the rate of about \$500m a month.

administration, on which all other policy goals depend, including the draw on the US loan facility. But

modest growth of 1.5 per cent projected for 1989 - and only expected in the second half - in Mr Aspe's first

budget.
The debt renegotiation started with secret US-Mexican talks in late September. These were prompted by the drastic fall in Mexico's foreign reserves caused by the collapse of oil prices, and by a marked decline in the country's trade surplus and a large-scale flight of capital, with Mexico going into current account deficit in July.

The result of the talks was the mid-October arrangement, concluded together with the World Bank and the IMF, of a \$3.5bn contigency bridging loan made available to Mexico by the US Treasury and Fed-

eral Reserve.

Although eventually the money will be translated into development financing from the major multilateral agencies, the facility was a stop-gap confidence building measure. As such, it did not prevent renewed capital flight in November prior to the change of government.
Since Mr Salinas's accession on
December 1, the tripartite accord between government, business leaders and the unions (freezing prices until the end of July and limiting the rise in the basic wage to 8 per cent), and Mr Aspe's anti-inflationary austerity budget involving a fur-ther rise in the primary surplus, is said by bankers and economic analysts to have restored confidence and to have led to capital flowing back at





Salinas, left, and two of his chief debt negotiators: Angel Gurria (centre) and Gustavo Petricioli

some bankers calculate that foreign exchange reserves could now have sunk below \$70n, compared with a peak of over \$16bn at the end of May, and that the final outcome for 1988 could be a current account deficit of as much as \$4bn compared with the \$3.9bn surplus in 1987.

A suspicious delay in the release of official statistics beyond last August suggests that subsequently there was a further deterioration. Yet with higher oil prices and a slowdown in the rise in imports following last month's tariff increases, a healthier trade equilibrium could have been established.

Bankers and diplomats believe that existing foreign exchange reserves and prospective earnings should be enough to see the peso parity safely through to March as

By then, however, Mexico may need another major confidence-build-ing measure in the form of a seal of approval for its economic policies from the US, The World Bank, and, more problematically, the IMF. It will also need aid commitments from them, as well as a Paris Club accord on a multiannual restructuring programme. Mexico refuses to accept any conditionality attached to an

Negotiations, which will only be set in train after the seal of aproval has been received, will begin with the committee headed by Citibank, representing some 500 lending institutions. That will necessarily be a long drawn-out process which the government hopes can be completed by mid-summer. The resourceful Mr Gurria has

prepared an exhaustive menu of choices with options calculated to appeal to the palates of the banks of

various creditor countries.

Undeterred by the disappointing outcome of the initiative whereby creditors are invited to exchange debt for zero coupon bonds guaran-teed by the US Treasury, he has been working on schemes whereby interest as well as principal would be guaranteed by multilateral agen-cies and grayanteents. cies and governments.

Mr Gurria is to propose capitalisa-tion of a minimum 80 per cent of interest due over the next six years as another means of debt alleviation, according to a report last week by

Overall, Mexico is seeking a long-term, multi-annual solution to its debt problem. Mr Salinas has spelt out the other three key objectives of ending the net transfer of resources abroad, reducing the value of the country's historical debt and

Immediately, the objective is to achieve a recovery and renewed growth by 1991 when crucial midterm elections for Congress will be held and, if the process is clean, the ruling Institutional Revolutionary Party (PRI) could be in danger of losing its majority in the Chamber of Denuties

slashing debt as a proportion of

Deputies.

In contrast to the outflow of resources over the past six years, it is looking for a net availability of financing of \$15bn-\$20bn over the next three years, or preferably the equivalent for the six year term of the Schinge's administration Mr Salinas's administration.

For this year the target for new financing is believed to be about \$6bn, the minimum thought sufficient to lay the basis for a rapid return to growth following a six-year period of stagnation and declining

The left-wing coalition opposition constituted by the National Democratic Front has called for some kind of debt moratorium. Mr Salinas and his colleagues have been careful to make no such over threat. Questioned recently about his keynote statement of last May, his diplomatically subtle reply was: "As someone once said, a dead client will never

Democrats cautious on approach to budget

By Peter Riddell, US Editor in Washington

DEMOCRATIC majority leaders of the US Senate and House yesterday made clear their caution on making bud-get commitments as they met President Bush for the first time formally at the White House, together with Republi-can minority leaders. Congressional leaders are

relucant to make specific commitments about negotiations on the Federal budget until they have seen President Bush's revised proposals to be presented to a joint session of the Senate and House on Feb-

ruary 9.

The meeting was an attempt to put substance behind the President's call in his inauguration speech for a bipartisan approach over reducing the budget deficit, with his "offered hand" of co-operation towards Congress.

After what was intended essentially as an initial contact, Mr George Mitchell, the Democratic Senate majority leader, said Mr Richard Darman, the designated budget director, had suggested proce-dures for dealing with the negotiations over the budget. These involve telescoping the normal budgetary process in the hope of producing con-gressional approval for an overall budget by April 15. These ideas involve regular leadership as well as the usual scrutiny by committees. The Darman plan will now be con-sidered by the relevant com-

mittee chairmen. Mr Jim Wright, Speaker of the House of Representatives, said detailed consultations would not begin until after February 9.

Both Mr Mitchell and Mr Tom Foley, the House majority leader, have praised President Bush for his initially co-operative approach. However, they are wary of being trapped in an embrace of bipartisanship when they do not know the probably uncomfortable details of how the deficit will be reduced, and so face the danger of being blamed for unpo-

pular decisions. Senator James Sasser, the chairman of the Senate budget committee, warned yesterday.
"We're not going to rush out
on the end of a limb and have
him saw it off."

The Democratic chairmen of the congressional committees involved in the budget process projections, about the cost of the savings and loan crisis and cleaning up nuclear plants. and, in particular, about whether the deficit can be reduced without tax increases. Mr Foley has said he expects an agreement will be reach in time without having to

Poll offer by El Salvador guerrillas

By Richard Johns in

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THE Farabundo Marti National Liberation Front (FMLN), the guerrilla group which has been fighting the El Salvador army for eight years, yesterday proposed the postponement of elections scheduled for March 19 for six months and offered to join a democratic process under certain conditions.

The surprise attempt at a political solution in the war-torn Central American country comes as its forces are threatening the capital San Salvador and have gained the upper hand

upper hand.
From its position of strength, the FMLN is anxious to head off the possibility of an election victory. by the right-wing ARENA party of ex-Major Roberto D'Aubuisson, a sponsor of death squads, over the Christian Democrats led by President Salvador Duarte who

has cancer.
Under the proposals signed by the five comandantes representing different factions of the left-wing coalition, the rMIN is demanding that the army ends immediately "assassinations, arrests and the repression of the mobilisation of the popular

movement".

The movement wants the election to be supervised by a council representing all democratic forces in the country in which religious, humanitarian and civilian organisations would be represented. The FMLN is also insisting on the presence of international observers and no

interference by the US.

The FMLN has offered a truce for two days before and after the poll which it proposes should be on September 15,

independence day.
In return it wants the army to withdraw to barracks on the day of the poll and to respect | favour of toug

Bush nominee favours boost for HDTV

MR Robert Mosbacher, President Bush's choice for Commerce Secretary, yester-day threw his weight behind US efforts to develop High Def-inition Television Technology, inition Television Technology, writes Lionel Barber in Wash-

ington.

He told the Senate commerce committee reviewing his nomination that HDTV was a high priority. The Japanese and Europeans were moving ahead of the US, he said, adding "it's very late

in the game but not too late".

Last week, a US electronics

Last week, a US electronics group, including representatives from IBM to small specialist companies and sponsored by the American Electronics. Association, amounced plans to develop a government-backed consortium to devalop HDTV.

Mr Mosbacher said as a general notice he favoured more

eral policy he favoured more ive ventures be the federal government and US companies to accelerate high tech projects.

Brazil split on sackings issue

BRAZIL'S Supreme Court may soon be called on to adjudicate hetween Congress and President José Sarney in a row over who is to take responsibility for the sacking of thousands of civil servants, writes Ivo Dawsey in Ric de Inneiro.

nay in Rio de Janeiro. On Monday, Congress sent back the controversial costsaving measure – part of the anti-inflationary Summer Plan – to the President, arguing that the decision must be exclusively that of the execu-

tive.
The issue has become an embarrassing symbol of the reluctance of both sides to risk their declining popularity in favour of tough action to right

White House seeks to dispel anti-trust fears

the test will be whether the

current review results in an

extension of anti-trust protec-tion beyond joint manufactur-

that the laissez-faire Chicago

ORGET the overvalued dollar, second-rate management and "short-termism", a new theory has arrived to explain why US companies find it hard to compete against their foreign rivals.

It is called "fear of anti-

It is called "fear of anti-trust", the notion that US antitrust law needlessly inhibits US companies from engaging in co-operative technological innovation like their Japanese and European rivals. Its chief proponent in the new Bush administration is Mr Richard Thomburgh, US Attorney General, former governor of Pennsylvania, and one of the Presi-

dent's closest advisers.

Last month Mr Thornburgh, backed by Mr William Verity, the outgoing US Commerce Secretary, launched a drive for a relaxation of anti-trust laws to allow US companies to run joint production lines to compete more effectively against their foreign competitors.

Arguing that Japanese and European companies benefit tion and co-ordinated govern-ment support, Mr Thornburgh said he favoured eliminating the threat of private anti-trust suits against "legitimate joint ventures", particularly in high-cost, high-tech areas such as superconductivity, robotics, computer-sided manufacturing,

and high-definition television. Mr Verity, who is due to be replaced as Commerce Secretary by Mr Robert Mosbacher - the chief Republican fundraiser for Mr Bush's presiden-tial campaign – was even

blunter: "The time has come

for us to realistically look at the anti-trust laws and try to mould them to our favour and not to the interests of foreigners who have no such restric-

This may sound like an industrial policy by any other name but Mr Charles Rule, Assistant Attorney General in charge of anti-trust at the Justice Department, says the Administration merely wishes to clarify existing law by removing uncertainty about the threat of anti-trust litigation - and the customary tre hle damages in the event of a guilty verdict in the courts.

However, this is the third time in six years that a Republican administration has sought such "clarification". In 1982, companies were allowed to collaborate in export trading companies and then, in 1984, in joint research and development

Mr Rule says two options are being canvassed among business and congressional leaders. The first is to provide govern ment certification - coupled with periodic review - of joint production ventures that are deemed not to threaten compe-

The alternative is to expand the anti-trust waivers for research and development to include joint production agreements. In this case, companies would not be protected from private suits, but they would not be liable for payment of treble damages and, possibly, Dean Robert Pitofsky of

Georgetown Law School says

School, so influential during the Reagan administration, still has its invisible hand at Lionel Barber on the debate over making US business

more competitive work in the Bush administra-

In fact, the balance of power has shifted. Not only have leading lights such as Dr Beryl nomic adviser, left Washing-ton, but leading judges such as Robert Bork, Douglas Ginsburg and Frank Easterbrook failed to gain seats on the Supreme Court. Mr Rule, himself a keen supporter of the Chicago School, is to resign shortly and he says somewhat wistfully: We used to be the only game

in town."
The Chicago School's important legacy is a less hostile attitude on the part of the US government to industrial concentration and the subsequent creation of "safe harbours" - whereby companies holding less than a certain market share have a reasonable chance of not being challenged in the courts.

ing agreements to embrace joint marketing pacts between companies. Such changes The legacy is partly due to default: the Reagan administra-tion almost invariably declined would, he says, amount to a "radical revision of the law." to intervene to stem the recent Mr Thornburgh's efforts to tide of hostile takeovers and push back the anti-trust barri-ers have aroused suspicion mergers; it also wanted to restrict its anti-trust enforcement to cases of "naked price fixing". But above all, it reflects a view in Washington that size and capital are increasingly respectable weapons in a US company's struggle

for world market share. The emphasis on interna-tional competitiveness also explains a keen interest in how other countries, particularly the European Community, conduct anti-trust policy. Mr Rule says the EC's move towards a single, integrated market by the end of 1992 make it impera-tive that Brussels adopts a "rational system of merger enforcement" including shorter periods for reviewing mergers and clearer guidelines on what information is required from

Mr Rule says the Justice Department has offered to help the competition watchdog in Brussels, called DG4, draw up merger guidelines, but he expressed some concern over an early draft which included industrial policy concerns. "If it stays that way, there are going to be a lot of unhappy campers in the US," he warns. The US recently published new guidelines for foreign com-

includes automatic review of any transaction valued at more than \$15m, with the same rule applying to US deals. Under the Hart-Scott-Rodino

panies involved in mergers

provisions, which expand on the basic Sherman and Clayton anti-trust laws, companies must notify the Justice Department and the Federal Trade Commission 30 days in advance of closure of the deal. If the company hears nothing within that period, it can pro-

Mr Rule says foreign compa-nies receive precisely the same treatment as US companies and are only likely to experience difficulty if they already have a large US market share A recent example was efforts by Asean-Brown-Boveri and Westinghouse to merge their power engineering businesses into two large joint ventures in north American.

"Brown Boveri was an effective competitor here," said Mr Rule. "It was a top manufacturer of steam generators and power transformers."

The question is whether the drive to improve US competi-tiveness could tempt congressmen and officials to adapt anti-trust laws to block foreign ownership of key US compa-nies. So far this remains a dis-tant threat, but foreign owner-ship issue remains a sensitive issue. And Dean Pitofsky, a for-mer Federal Trade Commission member, says the anti-trust option "still lurks below the

bring into play the sequestra-tion arrangements for across-the-board cuts under the Gramm-Rudman-Hollings deficit reduction procedures. But he believes the Administration will have to bend on its no tax increase pledge.

Rebel Argentine snipers hold out

By Jeanette Staubus in Buenos Aires

ARGENTINE police and soldiers surrounded two rebel snipers holding out near army barracks on the outskirts of Buenos Aires yesterday, after troops had fought a fierce bat-tle to regain control of the

President Ratil Alfonsin planned to address the nation last night on the bloody incident, which recalled the vio-lence of Argentina's turbulent 1970s. But mystery still surrounded the identity of the rebels, who seized the La Tablada barracks on the outskirts of Brienos Aires early on Monday and held out overnight against overwhelming odds. They are said to be members of a left-wing extremist group that has been dormant in Argentina for

over 10 years. By yesterday morning 25 to 30 of the insurgents were dead and 14 had surrendered. Three snipers were arrested early yesterday in an outbreak of shooting shortly after President Alfonsin arrived to tour

the barracks. Shots rang out throughout the day, fired by snipers on roofs around the base who shot at a helicopter carrying President Alfonsin as it flew near the barracks.

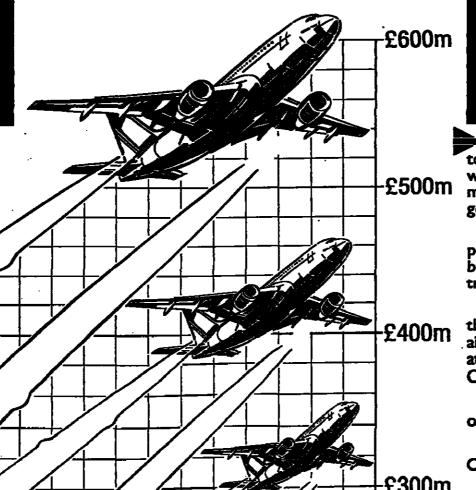
Among the troops brought in to take back the base, official reports said that at least four were dead and 24 wounded. Argentines have been shocked by the bloody shoot-out broadcast on their television screens, a spectre from the past that has returned to haunt them. In the 1960s and 1970s, similar attacks were launched on army bases by left-wing guerrillas such as the Montoneros and the People's Revolutionary Army

Tension has been exacerbated by the lack of accurate information and by the mys-tery surrounding the political bent of what some believe was

After entering the base, the insurgents distributed pamphlets praising Col Rico and Col Seineldin, who were responsible for three military uprisings over the past two

However, evidence found on the corpses of the rebels linked them to the (ERP). There was speculation that the pro-military leaflets may have been decoys, intended to convince the army that they were mili-

Mr Cesar Jaroslavsky, the Lower House radical majority leader, identified one of the insurgents as a member of the



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To handle these huge increases, the CAA is pursuing a policy of major long term investment. Another £600 million is to be spent over the next ten years on further improvements in air traffic control equipment alone.

In 1988 the CAA completed and put into operation one of the world's most advanced radar systems covering all Britain's airspace. Work has started on installing a new computer system at the London Air Traffic Control Centre and on the Central Control Function to expand capacity over South East England.

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THE Government policy of using high interest rates and a strong pound to curb inflation as hit confidence among British manufacturers and weak-ened their export hopes.

In its latest quarterly survey of industrial trends, the Con-federation of British Industry, the employers' organisation, has cast doubt on whether manufacturers will be able to contribute significantly to any improvement in Britain's massive current account balance of payments deficit this year.

However, industrial invest-

ment continues at a high level, suggesting that companies still hope Government policies will succeed in dampening con-sumer demand before having a seriously adverse effect on output and profits.

The CBI's January poll of 1,300 companies, employing about half Britain's manufacturing workers and responsible for roughly half the nation's exports, found more managers were gloomier about the future than at any time since summer

They were significantly less

hopeful about export prospects than at the time of the CRI's last quarterly survey in Octo-ber. In the intervening period, bank base rates were raised to 13 per cent from 12 per cent while the pound's trade weighted exchange rate rose by 2.3 per cent and has risen further since. The number of manufacturers expecting a fall in export deliveries over the next four months more than dou-bled since October.

Paradoxically, there was a modest increase in the number of industrialists expecting an increase in new export orders between now and April. But this was offset by a sharp fall in optimism about export prospects over the next 12 months to its lowest level for 2'4 years.

Presenting the survey, Sir Keith Stuart, the chairman of Associated British Ports, said that manufacturers' concern about exports was not surprising in view of recent upward movements in interest rates and sterling's rise against other currencies, in particular the D-Mark. But while opti-mism had declined, he stressed that there was "no panic" among manufacturers yet. Sir Keith said the survey was worrying if the Govern-ment hoped that rising exports would contribute to a fall in the Britain's massive current account balance of payments deficit this year. Official fig-ures to be released on Friday. are expected to show that the current account deficit reached £15bn in 1988, more than five times 1987's £2.7bn level.

Mr Bryan Gould, the opposi-tion Labour party's Trade and Industry spokesman, said the survey showed that Mr Nigel Lawson, the Chancellor of the Exchequer, "must start devis-ing a budget for industry". He said Britain needs a budget that will cut interest rates and

restore confidence. Treasury officials were less perturbed at the CBI's findings. They said that optimism about exports and business prospects had been high before the latest survey and that the continued determination of manufacturers to invest showed longer

Labour says 250 hospitals may 'opt out' of authorities' control

By Philip Stephens, Political Editor

THE OPPOSITION Labour Party yesterday claimed that confidential Whitehall documents showed that more than 250 big hospitals may "opt out" of the control of health authorities under the Government's plans for the National Health

Mr Robin Cook, Labour's health spokesman, said that the Government's White Paper (policy document) on the NHS would also include financial incentives which would encourage General Practitioners (GPs) to skimp on the treatment of retients treatment of patients.

Speaking later in the House of Commons, Mr Kenneth Clarke, the Health Secretary, eccused Mr Cook of "kneejerk" reactions to leaked reports of the reforms. Mr Clarke confirmed that

the White Paper would focus on creating an "internal mar-ket" in the NHS which he said would provide better care for patients and better value for

to give specific details until its publication next Tuesday. He faced some concern among his own parliamentarians over reports that the Government plans to introduce a system of cash-limits for GPs. Mr Jerry Hayes, the Conserva-tive MP for Harlow, said that the absence of such constraints

acted as a "safety-valve" for the NHS. In an attempt to raise the political temperature over the reforms, Mr Cook quoted from what he said was a leaked summary of the main concin-sions of the year-long review into the health service.

The document, which Mr Cook said he could not publish in order to protect his source, indicated that the proposals for "opting-out" were far more radical than previously realised. The White Paper would provide for a big expansion of the NHS Resource Management Initiative, raising the number of hospitals involved from the

by 1991, Mr Cook said. Those hospitals, each with more than 250 beds, would

then be eligible to cut their links with local health authorities and operate under independent management boards, buying and selling services as they chose, Mr Cook said.

The document showed that once that stage had been reached, the Government planned to merge the existing district health authorities with the Family Practitioner Committees, responsible for GPs.

In parallel, the Govern-ment's plans to give GPs bud-gets to "buy" hospital care for their patients would include their patients would include the provision that any money not spent could be kept by the individual practices. That would provide a direct incentive to doctors to look for the cheapest care, and to take on only young and fit patients. Their drug bills, meanwhile, would be fixed by Regional

Japanese estate set for Wales

By Anthony Moreton, Welsh Correspondent

JAPANESE-backed also smaller units. consortium is to establish an industrial estate in South Wales. It is aimed at attracting more Japanese companies to

Two of the 18 Japanese com-panies already established in Wales are understood to be behind the purchase of a site near Cardiff of about 60 acres which will be developed imme-

diately.

The intention is to market the site in Japan to companies wanting to establish a presence in the European Community before the creation of the inter-nal market in 1992. It will contain not only large factories suitable for large concerns but

A second consortium is already seeking a similar site. The idea for involving the Japanese at ground level arose during a visit to Japan last August by Mr Gwyn Jones, then newly appointed chair-man of the Welsh Development Agency, and Mr David Water-stone, its chief executive. The project was enthusiastically backed by Mr Peter Walker, the Welsh Secretary, who has been anxious to see more overseas investment in Wales.

The scheme would allow companies with little spare management or without English-speaking executives, which have always fought shy of the hig leap involved in pro-jects alroad, to begin production in Europe.

They would come to an industrial estate built and managed by fellow countrymen and so be sheltered under the wing of people who speak their

Among the 18 Japanese com-panies which have set up in Wales since the arrival of Takiron in 1972 are major concerns such as Sony, National Pana-sonic, Brother Industries, Orion and Yuasa Batteries. Wales has the largest concentration of Japanese concerns of any part of Britain.

UK NEWS

Engine components plant to be re-equipped

Ford to invest £50m at Belfast factory

By Kevin Done, Motor Industry Correspondent

FORD IS to invest close to £50m on re-equipping its engine components plant in Belfast, Northern Ireland, in a move which the company said

would safeguard the factory's future during the 1990s.

The plant will supply components for Ford's new generation of engines to be produced. at Bridgend in South Wales. Ford announced last October that it would spend £725m to build a new engine plant at

By Raymond Snoddy

yesterday won the unequal

race to provide live coverage of horse racing to the betting

shops of Britain.
Extel, the information group

owned by United Newspapers, admitted that its combination

of data and sound commen-

taries could no longer compete with the banks of television

sets carrying live pictures from dog and horse racing tracks all

over the country.

As a result, the company will stop supplying its racing information service to betting shops from June 30. It will shed 280 jobs.

Since its launch with an

obscure five-furlong race for two-year olds at Chester race-

course in May 1987, Satellite Information Services, in which the big bookmakers have a sig-

matic inroads into the £4bm a year betting industry. More than 9,000 of the UK's

10,250 betting shops have either got, or are contracted to take, the satellite television

service. The specialised service, which can be received only by subscribing betting shops, is beamed to a communications satellite which re-

transmits the signal to dish

Mr Monty Court, editor of The Sporting Life, the racing

daily newspaper, said yester-day that Extel's traditional ser-

vice stood no chance in the age

of television. Extel, which had also

wanted to run a satellite racing

a contender for the contract

from the Racecourse Associa-tion, the organisation repre-senting owners of more than 50

Mr Graham Wilson, finance director of United Newspapers and chairman of Extel, said the

closure resulted from a combi-nation of the shrinking num-ber of betting shops and the increasing rate at which the remaining shops were signing

In 1986, when the racecourse agreement was being awarded, Extel management were facing

pressure from a number of potential suitors.

many betting shops as possible between now and the end of June. Smaller shops would be able to take just the satellite transmission soundtrack for less than half the annual subscription of £3,600 to £7,000.

SIS said it would connect as

up with SIS.

aerials outside the shops.

SATELLITE

television

Bridgend, the largest single investment it has ever under-taken in the UK. It is part of the company's planned £1.8bn investment programme in the UK over the next five years.

The new engine plant will have a capacity for producing up to 850,000 engines a year compared with the present Bridgend capacity of around 500,000 a year. Production is due to begin in summer 1991. The announcement follows

the decision by Montupet, the French motor components company, to invest £90m in a plant to make aluminium cyl-inder heads primarily for supply to Ford in Bridgend.

The Montupet plant, at the former De Lorean car factory

in west Belfast, will create about 1,000 jobs. Ford said yes-terday that its £50m investment would create no addi-tional jobs. The plant, which has a wor-

force of about 600, will make oil and water pumps and fuel injection components for the so-called Zeta range of engines.

Ford said the investment would make the Belfast plant one of the most modern of its kind in Europe with an annual capacity to produce more than Im oil and water pumps and 300,000 carburettors, for which it will be the sole European

Gearing up, Page 20

How the Bank appeared to Satellite TV beats be caught off its guard Extel to David Lascelles looks at the Equiticorp affair the wire

THE BANK of England has gone to some pains over the last few days to justify its handling of the

But the more details emerge about it, the harder it is to avoid the conclusion that it represents a major embarrass-

The collapse of Equiticorp last week immediately raised questions about the Bank's failure to prevent the New Zealand-based company from boy-ing a 61 per cent stake in Guinness Mahon, the City of London accepting house. The Bank claims that it was

powerless to stop Equiticorp getting into that position, yet that claim does not square readily with the considerable moral and statutory power which it exercises over the

The saga dates back 18 months when Equiticorp, a fast-growing diversified group headed by Mr Alian Hawkins, made a bid for Guinness Peat, Guinness Mahon's parent.

During the bitterly con-tested fight that followed, Mr Alastair Morton, Guinness Peat's chief executive, told the Bank of England that he did not consider Equiticorp "fit and proper" to own a UK

Although Mr Morton had a lear interest in denigrating his predator, Equiticorp was widely viewed in the City at the time as, at best, an unlikely bidder. But Mr Morton was

informed by Mr Rodney Gal-pin, the executive director in charge of banking supervision, Equiticorp out with the Reserve Bank of New Zealand and received a positive report. Mr Galpin has since become chairman of Standard Chariered. Asked to comment yes-terday, he declined, citing con-fidentiality.

The bid took place at an awkward time for the Bank. Its traditional moral authority had been seriously under-mined by the Johnson Matthey Bankers scandal, but it had not yet acquired new statutory powers to vet bank sharehold-ers under the imminent 1987 Banking Act.
The Bank now maintains

that the absence of these pow-ers prevented it from blocking Equiticorp, even if it had Nonetheless, it appeared to

exercise its powers of persua-sion over Mr Robert Maxwell, the publisher, who launched a rival bid for Guinness Peat,

but then withdrew it, stating that "it would be wrong" for him to acquire a major stake just before the Act came into

Ironically, the 1987 Banking Act was enacted only one day after Equiticorp completed its

It gave the Bank authority owning more than 15 per cent of a UK-registered bank, and the powers were specifically framed to enable the Bank not merely to block future owners, but also to look at existing owners and weed out those it did not like.

ples" issued last year, the Bank gave notice that it intended to apply its "fit and proper" criteria in a tough way, particularly with large shareholders, and that it would measure the share-holder's influence and risk of "contagion" if it got into trou-

Yet it took no immediate action against Equiticorp despite the New Zealand group's obviously deteriorat-ing financial condition, and the widespread opinion in the City that it was an unstable

In its defence, the Bank says it never officially declared Equiticorp to be "fit and proper", despite repeated requests from the company.

However, the Bank does not be the says of th

disclose publicly which bank shareholders have not been approved, so this sanction has little effect on a bank's standing in the market.
(The Bank says that there

now of unapproved bank shareholders).

What the Bank did do was ensure that Guinness Mahon was run independently of the parent by a well-known senior banker, Mr Geoffrey Bell, for-merly of Schroders, and that it did not lend money to Equiti-

corp.
The Bank's worry was that
Equiticorp would plunder
Guinness Mahon to finance its other activities.

The seriousness of Equiticorp's predicament became evident in June when the Bank received an anonymous packet containing documents which suggested that it had en ramping Guinness Peat's

share price.

The aim was allegedly to preserve the value of Equiticoro's investment in Guinness Peat, and protect the security for the £130m loan it had obtained from a 28-bank syndiThis would not have been hard to do since 30 per cent of the stock was in the hands of Equiticorp and other major shareholders, Lord Kissin and Mr Maxwell.

With only 20 per cent on the market, it would take only relatively small purchases to move the price. The transactions were m

by Grimper Trading which bought about 2 per cent of Guinness Peat through three nominees, Barclays Bank, James Capei, and Den norske Creditbank in the early part of

Grimper is a Liberian com-pany located at 885, Third Avenue, New York. This is the same address as Capitalcorp, a subsidiary of Equiticorp, though both companies have since left.

Around last March, Guinness Peat became suspicious of the link but, on challenging Equiticorp, received assur-ances that the companies were unconnected. This was reported to the board in the

The Bank, meanwhile, passed the information on to passed the information on to other regulatory authorities, triggering an official inquiry by the Serious Fraud Office.

Last August, the Bank decided the position had become unacceptable, and asked Equiticorp to sell its stake.

The shares were offered to

numerous potential buyers, particularly abroad. One, the Tokai Bank, was becoming interested, and in November the Bank persuaded the SFO to delay its inquiries to help the deal go through. But the talks broke down, so

the inquiry proceeded.

Although the Bank has been thrown on the defensive by the affair, it can at least point to the fact that Guinness Mahon has survived Equiticorp's col-lapse unscathed; its deposits are secure and there are no

losn losses.

And recent events will speed the transfer of Guinness Mahon ownership into more secure hands.
On the other hand, the Bank

has frequently preserved UK banks from doubtful owners in

tanks from doubtful owners in the past, and the presumption has always been that it had the power to arrange matters to its liking.

It appears to have been caught off guard by Equiti-corp, though with the subse-quent enactment of the new law, it is better placed to pre-vent a repeat.

Barclays, Halifax to pay interest on current accounts By David Barchard -

BARCLAYS Bank, Britain's second biggest commercial bank, and Halifax, the largest building society, yesterday unveiled plans to offer cheque book current accounts which

bear interest.

The announcements intensity the battle between banks and building societies for current account customers. Current accounts require no notice for money withdrawal.

Lloyds and Midland banks launched interest-bearing cur-rent accounts earlier this rent accounts earlier this month in a defensive move aimed at stemming the loss of customers to Nationwide Anglia and Abbey National. Both building societies already offered interest bearing accounts. National Westmington the lowest of the form blacks. ster, the largest of the four big commercial bank, is expected to follow shortly.

Barclays will offer its 7m personal customers from February 6 a choice between three different types of turrent account. It has surapped trans-

accounts, whether in debt or credit, with effect from Decem-ber 5 iast year.

Mr Andrew Buxton, manag-ing director of Barclays, said be believed the bank was offering its customers "the best overall deal available from any financial institution" when competition in the high street had never been stiffer.
Alongside its traditional current account Barclays is offer-

ing two others: • Instant Account, a cardbased current account with no cheque book and nor overdraft facilities, but which pays interest; and
• Interest Account, which

offers full cheque book services, pays interest on balances in credit, but charges an annual £10 fee and reservation fees on authorised overdrafts. Barclays said yesterday that Instant was aimed at young people who did not want a cheque book and Interest at those who kept big balances and seldom needed overdrafts. Instant will pay interest of 4.5 per cent on balances under

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2500 and 6.5 per cent on bal-ances above that. This is half a percentage point higher than will be offered on the Interest As with the Lloyds and Mid-

land interest bearing accounts it looks as if much of the cost of Barclays Interest Account will be paid for by customers who incur overdrafts of more than £100.

Barclays expects that between 15 and 25 per cent of its current account funds will move into the new accounts in move into the new accounts in the first year. The cost of launching the new accounts is expected to be up to £65m, although Mr Buxton said that-the bank hoped to regain some of this money by selling addi-tional financial services to its current account customers. current account customers.
Separately, the Halifax announced yesterday that it is following Abbey National and Nationwide Anglia into the cheque book market towards the end of the year. The move reverses the society's previous strategy of relying solely on card-based electronic accounts.

BPB cuts prices of plasterboard

By Andrew Taylor Construction Correspondent

BPB INDUSTRIES, Europe's biggest plasterboard manufacturer, has cut the British prices of its best-selling products by 4 per and further reduced its French and German prices.

The move, which has been followed by BPB's leading European rivals, is set to intenthe industry.

The company's main rivals in Britain are Knauf, a West German company which will shortly start manufacturing plasterboad at a new plant in south.

Sittingbourne, Kent, in south-east England, and Redland, the

east England, and Reducted, the British building materials group which, with CSR of Australia, is supplying plaster-board to the UK.

Redland, which has been importing plaster-board from importing plaster-board from the continuous statements. continental Europe, is due to start production at a new plant near Bristol in south-west

BPB has estimated that by the end of 1989 Britain will have the capacity to manufacture 260m sqare metres of plas-

terboard a year. This capacity compares with last year's annual plasterboard last year's annual plasterocard sales of about 180m sq metres.

BPB has been Britain's only plasterboard manufacturer since Imperial Chemical Industries, the UK's biggest chemicals company, closed its Billingham plant in Cleveland, porth-east England in 1968. north-east England in 1968. BPB has traditionally sup-

plied more than 90 per cent of plasterboard sold in the UK. The company is also the largest French manufacturer and the second largest in West Germany, behind Knauf. BPB, which is estimated to

manufacture about half of the plasterboard sold throughout Western Europe, has cut its French and German prices by about 10 per cent. This move follows previous bouts of price-cutting in Germany and France by BPB, Knauf and Lafarge Coppée, the large French building materials.

als group.

The purchase of Rigip's German plasterboard interests by BPS in 1987 prompted Knauf to retaliate by establishing its first UK plant at Sittingbourne. Knauf plans to build a second UK plant in Humberside on the north-east coast of

BPB's main competitors in France are Lafarge Coppée and BPB also leads the plaster-board market in Austria, Swe-den, the Netherlands and Ireland.

A circular on the industry published last year by Phillips & Drew, the London stockbroker, estimated that 280m squre metres of new European plas-terboard capacity would be

available by 1990. Plasterboard demand over the same period, however, was forecast by the broker to rise

International builders hasten the spirit of 1992

Andrew Taylor says construction activity in Britain is already reflecting freer competition EC CONTRACTORS RANKED BY TURNOVER

AKE a stroll past City of London building sites before venturing east along the banks of the River Thames to the former docks, and you might be forgiven for thinking 1992 was bere already. That is the year when European Community trade barriers are due to be dismantled, and should, in theory, allow EC construction companies, along with other types of businesses, to compete freely throughout the Community unrestrained by national boundaries or local politics. In parts of London the new common market for construction already seems to have been anticipated judging by the number of international

companies working on some of Europe's largest private sector developments.
Within a short distance of the Financial Times' headquarters near St Paul's Cathedral in the City of London can be found Japanese, Swedish and Canadian developers, US project managers, Danish house-builders, French piling contrac-tors and Belgian steel

Closer examination would reveal German curtain walling, Swiss lifts adding to a host of foreign-produced building com-ponents contributing to a UK building materials trade deficit last year of more than 22bn.
The last few weeks has seen
an increase in joint ventures
and the purchase of strategic

stakes between contractors

from Britain and continental

Europe as they jockey for mar-ket position in the run up to

Most of the deals have involved British and French companies which appear to be more advanced than other EC countries in developing mar-keting strategies for 1992. They have included:

 Bovis, the British construc-tion group, which just before Christmas announced that it had acquired a 15 per cent stake in the French builder Les
Constructions Brossociacide Constructeurs Professionels Associés (Copra SA). Bovis has formed a Paris-based manage-ment contracting joint venture with Copra.

John Brown, the engine

ing subsidiary of Trafalgar House, the British construction, property shipping and hotels group which, at the beginning of this month announced that it had acquired a 35 per cent stake in Sofresid, a 35 per cent stake in Sofresid, France's, second largest process plant developer.

John Mowlem, which has acquired the French scaffolding group Comahi for £10m and has increased its stake in the Spanish scaffolder, Constructiones Desmontales Tubulars from 30 per cent to instructions.

lares, from 30 per cent to just over 50 per cent.

Société Générale d'Entreprises, the French construction prises, the French construction group which is 55 per cent owned by Compagnie Générale des Eaux, France's largest water supplier, last week announced that it was negotiating to by a 52 per cent stake in Norwest Holst the British civil

British and Continental com-

panies have also formed one-off joint ventures to bid for indi-

France France France German Bouygues

> vidual contracts, mostly in the UK. These include John Laing which with GTM Entrepose, Europe's ninth largest contrac-tor by turnover, is bidding to build a privately financed second crossing of the River Sev-ern in the west of England. Hollandsche Beton Groep of the Netherlands is a member of a rival consortium led by Tarmac of the UK which is also bidding for the Severn con-

Spie Batignolles, the large French contractor, has joined Wimpey, Costain and Taylor Woodrow to offer a privately financed high-speed rail than

EC CONTRACTORS RANKED BY PRETAX PROFIT

nel tunnel. All four companies are part of Transmanche Link, the Anglo-French consortium which has been contracted to design and build the £5bn Channel tunnel due for completion in 1993. So what is in it for British companies which are providing opportunities for French part-

ners to bid for work in the UK? Mr Walter Hogbin, chairman of Taylor Woodrow International, says there are three basic reasons why a British contractor would be prepared to form a relationship with a company from continental Europe on a UK contract.
"The project might be financed by Continental com-panies which might want to see one of their own contrac-tors getting some of the work. Or the company, as with Sple Batignolles, might be providing technology which cannot be

acquired locally.

"Another explanation might be that British companies by opening up their own market are hoping to get a return invitation to bid for work in their partners" country." said Mo partners' country," said Mr Hogbin. It has not entirely been a one-way street. John Laing is in partnership with L'Entreprise Industrielle of France and Lemminkainen of Finland to build a £31.5m paper mill at Strasbourg in France for United Paper Mills of Fin-

British companies have also large consortia bidding for work in southern European countries which lack the local capacity to finance and carry out major works on their own. Taylor Woodrow is bidding with Holzman of West Germany, Fougerolle of France and and Astaldi and Recchi of Italy for a large irrigation and hydroelectric scheme in Greece. The same British company is part of a German, Greek, Belgian, Swiss and Swedish consortium bidding

for the contract to build the Athens metro. But will an increase in joint ventures and the acquisition of strategic share stakes in com-panies from other countries lead to full-scale takeover bids being mounted?

The share prices of most British construction companies

with large commercial property portfolios and housing landbanks are currently well below the market value of their assets. This could make them vulnerable to a Continental predator or even another British company.

P&O, the British shipping and construction group, has recently built up a near 10 per cent stake in Taylor Woodrow while Trafalgar House has acquired more than 8 per cent of Costain, the construction and mining group.

and mining group.

Companies mounting hostile bids for foreign contractors could, however, come unstuck, according to stockbrokers Philips & Drew.

"The success of a contractor depends on the expertise and experience of its staff. If they leave as a result of a hostile bid the successful purchaser could still lose out." it says.

French construction compa-

French construction companies tend to have complex cross-holdings in each other.
German contractors have banks and financial institutions as major shareholders, which could make it difficult for British companies contempating bids in these countries. What seems certain is that there will be more joint vantures and strategic stake building between companies in Britain and on the European

Takeover offers are not out of the question and Scanding vian companies anxious to establish a stronger base in a booming UK construction mar-ket cannot be excluded as pos-

"WATCH YOUR LANGUAGE?

y interes

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Playing host each year to 36 million people from all over the world is no easy task. Here, noted manwatcher **Desmond Morris** treats us to a lighthearted look at some of the deadly, but unintentional, gaffes that can so easily occur when cultures collide at Heathrow, the world's premier international airport. To find out more about the eyepull, the ear-tug, and the celebrated Greek 'moutza', now read on....

I'm never bored at airports. Quite the reverse. I visit them like other people go to the ballet. To a Manwatcher, there's nothing more fascinating than observing citizens of different countries mingling and exchanging body signals.

And nowhere is the performance so enjoyable as at Heathrow, the world's top international airport.

Day and night they pour in, a cast of 36 million a year from every corner of the globe.

Where else but Heathrow could you hope to see Brazilians rubbing shoulders with Brahmins, Poles with Polynesians, Madagascans with Minnesotans with Nepalese? Harvey Smith manner. With 22,600 orders for cups of tea open to misinterpretation every day, the wonder is the place functions at all.

It's so easy to give offence. Suppose a passenger asks at the Information Desk where he should go to pay his airport tax.

Now the good news is that at Heathrow, unlike many airports I could name, passengers don't pay any taxes. But just as the Information Assistant begins to say so, she is assailed by a tremendous itch and tugs at her carlobe.

Astonishing though it may seem, this simple gesture means five different things in five different Mediterranean countries.



In America this means 'A-OK'

In France it means 'zero'.

Depending on his nationality, the Assistant has offered the passenger the following insult:

TO A SPANIARD: 'You rotten sponger.' TO A GREEK: 'You'd better watch it, mate'. TO A MALTESE: 'You're a sneaky little so-and-so.'

TO AN ITALIAN: 'Get lost you pansy.' Only a Portuguese (to whom the gesture signifies something ineffably wonderful) would hang around

long enough to hear the answer. Happily, I can report that BAA's information

staff are trained in body language.

A Sardinian woman asks if it is easy to find a taxi at Heathrow. The answer she gets is a cheery British thumbs up. (Very likely from one of the 900 cabbies who serve the airport on an average day.) Immediately, she clonks the unfortunate man with her handbag for making such a devastatingly obscene

suggestion. This is why, incidentally, it's inadvisable to hitch-hike in Sardinia.

Isn't there at least one truly international gesture? Don't bet on it. A Japanese asks an

American passenger whether Heathrow has a luggage trolley service. It has. And as it happens, this service is not only first class, but FREE! So the Yank replies with the famous 'A-OK' ring gesture. But to the Japanese this signifies 'money' and he concludes there is a large charge for

Meanwhile, a Tunisian on-looker thinks the American is telling the Japanese that he is a worthless rogue and he is going to kill him.

The ring-gesture can have further meanings.

A Frenchman has just read a BAA advertisement. Glancing around the restaurant in Terminal 4. he remarks wonderingly to his wife, 'You know how much zis aeroport cost the British taxpayer? Not a sou? And he makes the finger and thumb ring which to him means 'zero.'

Unfortunately, at the time he is glancing at a Colombian who is enjoying a fine Burgundy with his steak Bearnaise. The Colombian, enraged by the deadly obscenity which he assumes is directed at him. chokes on his wine and catches at his nose with



The Punjabi Snake Tongue means 'you're a liar.'

This appalls a Syrian sitting opposite, who thinks the Colombian is telling him to go to hell.

The Syrian is restrained with difficulty by his Greek colleague from getting up and punching the Colombian on the nose. Meanwhile the mattre d' hurries over and attempts to calm the situation with two out-thrust

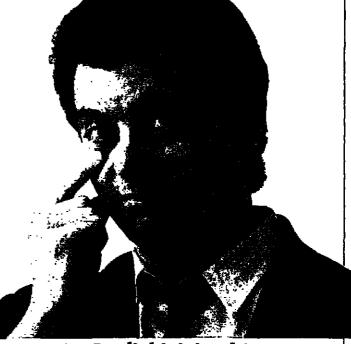


In Japan it means 'money.'

In Tunisia it means 'I'll kill you?

palms. This of course is taken by the Greek to be a double-moutza and in his rage he promptly skewers the unfortunate man with his fish knife.

Of course I am exaggerating to make a point, but I do find it astonishing that Heathrow receives only 8 complaints per 100,000 passengers. Keeping the lid on this simmering rum-punch of international emotions must take every bit as much diplomatic skill as running the United Nations.



To a Saudi this is insulting. To a Florentine deeply flattering.

But even if you're never treated to such a choreography of misunderstandings, the Heathrow ballet is never dull.

Eyes peeled, next time you're there.

(And if you spot anything really unusual, like the South American Goitre Sign, or the Hawaiian Missing Bottle Waggle, do write and let me know.)

The world's leading international airport group.

and Neapolitans

Intelligence or stupidity? It depends whether you're Dutch.

Each nationality has its own language of posture and gesture. But since these body-lingos are often mutually incomprehensible, an innocent gesture made in an airport lounge may well be an unwitting insult.

Something in your eye? Think before you touch the lower lid. If a Saudi sees you, he'll think you're calling him stupid, but a South American senorita will think you're making a pass at her.

There is no greater insult you can offer a Greek than to thrust your palms towards his



gesture. face. This gesture, called the 'moutza,' is descended from the old Byzantine custom of smearing filth from the gutter in the faces of criminals as they were led in chains

> through the city. So vile is this insult that in Greece even the Churchillian Victory-V is taboo, as it looks

like a half-'moutza' Thus the Cretan or Athenian traveller, ordering two teas in a Heathrow restaurant, will carefully reverse his palm and give the waiter two fingers in the best

This means five different things (four of them insulting) in five different countries.

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Best year on record for executive demand

By Michael Dixon

PHEW, at last the fingers can be uncrossed and the breath released. For 1988 has indeed turned out to be a record year in demand for managers and higher-raphed energialist and higher-ranked specialist workers, at least in the United Kingdom which seems to be the only country where counts of executive

job openings are kept.

The cause of the formerly bated breath among the UK count-keepers at the MSL management consultancy, was that they were kept in doubt until the very last moment whether 1988 would be the best year for demand since their quarterly checks began in 1959. While the advertised in UK national journals continued high through January-November December brought a fall heavy enough to sink the whole final quarter's tally below the count for October-

December the year before.

In the end, however, the annual total was 63 jobs up on the previous best in 1985.

And although MSL's checks miss the many senior posts advertised solely in specialist and local journals or filled by executive-search methods, hearsay reports suggest that 1988 was splendid all round.
Detailed results of the

consultancy's checks for the past five years are shown by

(Year to December 31)										
	19	1988 1		987		1986		1985		84 Channa
Type of work	Posts adver- tised	from 1987 %	Posts adver- tised	Change from 1986 %	Posts adver- tised	from 1985 %	Posts adver- tised	Change from 1984 %	Posts adver- tised	Change from 1983 %
R & D Sales & mktg Production Accounting Computing General mgt. Personnel Others	4,004 5,707 7,589 7,716 4,947 1,623 1,097 7,519	+ 18.7 - 9.1 + 38.9 + 1.2 + 50.0 + 0.7 - 0.5 + 15.1	3,374 6,276 5,465 7,627 3,298 1,611 1,103 6,531	- 8.4 + 1.7 + 13.6 + 19.1 - 11.8 + 27.1 + 19.6 + 18.9	3,683 6,174 4,809 6,402 3,739 1,268 922 5,493	-44.8 - 4.6 -31.7 - 4.7 -13.8 - 5.1 - 4.2 -16.8	6,674 6,471 7,036 6,721 4,337 1,336 962 6,602	- 10.5 - 5.1 + 1.5 + 12.4 + 7.4 + 2.0 - 6.3 + 14.6	7,457 6,822 6,931 5,978 4,040 1,310 1,027 5,759	+ 3.7 + 6.5 + 14.8 + 13.8 + 34.8 + 2.6 + 14.9 + 42.9
Total	40,202	+13.9	35,285	+ 8.6	32,490	-19.1	40,139	+ 2.1	39,324	+15.4
Jan-March April-June July-Sept Oct-Dec	11,223 10,593 9,338 9,048	+22.4 +23.2 +12.9 - 2.2	9,166 8,597 8,274 9,248	+ 4.1 + 5.2 + 8.0 + 17.8	8,804 8,172 7,664 7,850	-24.3 -21.5 -19.4 - 8.7	11,624 10,412 9,507 8,596	+ 9.3 + 3.8 - 2.6 - 3.3	10,637 10,034 9,760 8,893	+16.9 +20.3 +20.7 + 3.9

UNITED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALISTS

the table above, which before going on to give the annual and quarterly totals at the bottom, breaks down the yearly tallies into eight broad categories of work. ("Others" covers people such as buyers, legal staff, economists and assorted consultants.)

While the only marked disappointment is in sales and marketing, that down-turn alone would once have been enough to make MSL dubious about prospects in months to come. For hitherto ebbs and flows in sales and marketing recruitment have usually been lead indicators

of movements in the demand r executives as a whole. But now the counters' optimism is unalloyed. "The market pattern has changed in several ways of late," said one of them. "For example, on past trends, the decline in nand that began in mid-1985 would have gone on for about three years. But in fact the market jumped back to the growth path after only 18 months. So perhaps sales and

marketing don't work as a

lead indicator any more.

Even so, both areas stayed far below their 1985 peaks of "We aren't much worried 4,888 for high-tech and 4,330 for energy-related. Moreover, by December's slump either. To judge by the flow of jobs

compared with that previous best year, the 1968 pattern of demand - apart from the production category - has swung away from front-line work such as research and development and selling to "staff" activity. The different categories' shares of the totals in the two years in question were:

Type of work R & D 10.0 16.1 17.5 Sales & mktg Production 18.9 19.2 Accounting 16.8 Computing General mgt Personnel 18.7 16.5

That shift in the pattern makes me, at least, chary of joining in the count-keepers' unclouded optimism.

Scotland NOW TO Scotland where Graham Walker of the Anthony Nevile International recruitment consultancy is seeking a financial-cum-commercial director for a big group's manufacturing arm

serving packaging companies in the UK and overseas. The responsibilities also cover an associated plant in England. Since Mr Walker may not name his client, he promises to respect any applicant's

request not be be identified to the employer at this stage. So does the other headhunter to be mentioned later. Candidates should be

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since new year, we may well be headed for a record first quarter's tally yet again." The good industrial omens in the table — production as well as computing hit an

all-time high - are endorsed by the consultancy's checks on specific business areas.

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per cent over 1987 to 3,752,

and in energy-related concerns by 45 per cent to

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likely to be in your mid to late twenties, with at least 3/4 years' experience in a stockbroking or fund management company. It is unlikely you will currently be earning less

overall business development of the company.

ABGH Executive Recruitment

International Banking

Asset Based Finance

Our client, one of the world's major international banks is seeking a small number of Account Officers to manage relationships and market the Bank's full range of services to a number of specialised industries.

Candidates, aged 25-35, should have a degree or professional qualification and must ss good credit and marketing skills in addition to at least 3 years of general banking experience. Knowledge of asset based finance is essential and in particular experience of the Real Estate and Construction Industries Prospects for future career development

are excellent and a competitive salary will be augmented by an attractive benefits package, including car, low-interest mortgage, non-contributory pension scheme and free medical insurance

To apply, please send a full cv enclosing salary details to Lisa Booth, Consultant, Austin Knight Selection, Knightway House, 20 Soho Square, London WIA 1DS. Or telephone 01-439 5775 (01-256 6925 evenings/weekends) quoting ref LB/827/89.

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PENSION FUNDS INVESTMENT ADMINISTRATION MANAGER LONDON SWI

Our client, a leading publicly quoted UK group is seeking a Pension Funds Investment Administration Manager.

Reporting to the Group Pension Funds Investment Manager, the successful candidate's responsibilities will include:

- Timely settlement of bargains, verification of contract notes, dividend entitlements, commissions and brokers'
- New issue subscriptions, foreign currency transactions, short-term deposits and safe custody arrangements.
- Information to external portfolio valuation and performance measurement

Candidates must have at least 5 years' experience and demonstrate a complete understanding of all aspects of Pensions Investment Administration relating to UK and Overseas equity and fixed interest

This position will form part of a small team based in London responsible for funds totalling about £600m. An understanding of PC based products and packages is desirable in order to provide management information.

A competitive salary will be given together with private health cover and a company car. A contributory pension scheme is also available.

Confidential Reply Service: In the first instance please write with full CV to Charles Barker Recruitment, 30 Farringdon Street, London EC4A 4EA, clearly quoting reference 2150/MB on your envelope. All replies will be forwarded to our client unless we are advised of companies to which your papers should not be sent.

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It takes a very special person to reach the top in one field only to do better elsewhere; but that is just the out of person Hell Samuel invest-ment Services is now looking for.

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manages \$19 billion in funds globally, divided between equity and fixed income based funds. Chemical's fund management operation in the United Kingdom, Chemical International Asset Management, Ltd (CIAM) is

recently established, and has responsibility for all investment strategy and asset allocation outside the United States, for fixed-income fund management globally, and for the management of UK and European equity portfolios.

CIAM is looking for two exceptional individuals, who will make a central contribution to the UK EQUITIES

To report to the Head of Equities as a member of a team covering UK and European Equities. The individual we seek will have a good honours degree followed by a minimum of 3 years' experience analysing UK equities, and

possibly some period as a junior fund manager. He or she, depending on experience, will be expected to take responsibility for managing UK equity funds within a few months of joining.

RESEARCH ANALYST UK EQUITIES Base salary \$16-\$20K, plus

To report to the Junior Fund Manager. This individual will have a good honours degree followed by about 2 years' experience of UK equity analysis/research, and would be expected to move into a fund management position within 18 months to 2 years of joining.

Both of these positions attract generous banking benefits including private medical insurance and mortgage subsidy and, where warranted. performance-based incentive

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International Corporate Banking

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Occupying a strong and central position in key financial markets, our client is one of the world's leading international banking groups. The effective and profitable management of its balance sheet is of major importance to the bank.

In a new and innovative position, the selected applicant will be responsible for ensuring control and maximisation of returns from a significant portfolio of globally held banking assets and for determining asset strategy. As Controller-Business Management he or she will monitor asset performance, participating in the development of required appraisal systems. The co-ordination of market and marketing needs and risk/reward implications whilst defining policies for pricing and business volumes across the corporate bank will require considerable skill and necessitate continual exposure to senior management.

This is an important strategic appointment and is only appropriate to those capable of reaching senior executive management in a major international banking group. In their mid 30s, applicants must have excellent communication and analytical skills. Product knowledge gained in a corporate/investment banking environment is essential.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/799/FC.

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

TRANSACTION MANAGEME

Bank of America International Limited, one of the leading international arrangers of syndicated credits, is seeking an experienced professional to join its Transaction Management Team.

Working with our Global Corporate Finance origination teams, and having direct interface with our clients, the successful candidate will provide advice on the structuring of deals and development of financial products in areas such as eurofacilities, syndicated credits, money markets and swaps. This is a high profile position which will involve all aspects of transaction management from documentation and negotiation through to final execution of successful mandates.

The ideal candidate will have a degree or equivalent, plus three to five years transaction management experience gained either in legal practice or international banking. Knowledge of ISDA practices would be an advantage. as would European language skills.

A competitive salary will be augmented by an attractive banking benefits package, to include subsidised mortgage and company car. To apply, please write with full personal, career and salary details to Pam Kirk, Personnel Officer, Bank of America International Ltd, 1 Watting Street, London EC4P 4BX, or telephone 01-634 4662 for preliminary discussions.

Bank of America International Limited

EUROPEAN INVESTMENT ANALYST

City

from £16,000 + benefits

Our client, a major investment institution in the City, requires an Investment Analyst with at least 2 years experience of the European market. Working in a small expanding group, the successful candidate will have excellent career prospects and the opportunity for some European travel. Knowledge of a European language would be helpful but is not essential.

To apply, please send your career details to Marilyn Davidson at the address below.

ludependent Reconsiters 01-741 9595

Broadway Chambers, 14-26 Hammersmith Broadway, London W6 7AF

Pension Fund Administrator

C £16K & Benefits City

We are one of the leading international fund management groups with over £4.5bn under management. Due to our increasing business in Pension Funds, which now exceeds £2.7bn, we are seeking to appoint a Pension Fund Administrator. Reporting to the Pension Fund Administration Director, your specialist duties will encompass:

☐ Total responsibility for specific allotted funds. ☐ Liaison at all levels with Clients, Fund Managers and Banking Areas.

☐ The daily use and future development of computerised pension systems.

To meet this demanding role, ideally you will have a minimum of 2 years experience in a similar position in Pension Runds. You must possess excellent communication skills and the necessary technical ability. If you meet our requirements, please apply with CV to Lois McLean, Personnel Department, Gartmore Investment Ltd. Gartmore House, P.O. Box 65, 16-18 Monument St, London EC3R 8QQ.

European Fund Management

City

Attractive Package

Our client is the investment management subsidiary of one of the UK's leading financial groups with total funds under management in excess of £10 bn. The European team, an integral part of the Global

Equities Group, seeks to recruit an investment specialist with a good knowledge of European equity markets to complement the existing team.

Candidates will have a minimum of two years European experience gained within an investment management environment,

either as an analyst or fund manager, and will be expected to contribute actively to the formulation and implementation of investment policy.

If you match these criteria and would be interested

in pursuing this opportunity please contact Charles Ritchie on 01-831 2000, (evenings/weekends 01-675 0670) or write to him at

Michael Page City, 39-41 Parker Street, London WC2B 5LH.

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Ambitious, influential and highly

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The rewards are outstanding;

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As Greenwell Montagu Gilt-Edged continues to increase its share of the market, it now wishes to add to its sales team.

Applicants should have at least three years' experience of talking to major investing institutions. It would also be advantageous, although not essential, to have a knowledge of selling gilts to non-UK clients.

The remuneration package is highly competitive and will include the full range of investment banking benefits. Please send your CV giving full details, in confidence, to Barbara Simpson, Personnel, Midland Montagu, 10 Lower Thames Street, London EC3R 6AE.



Greenwell Montagu Gilt-Edged is part of Midland Montagu, the International & Investment banking arm of Midland Group

CHARTERED ACCOUNTANTS -A CREATIVE USE FOR YOUR SKILLS

The increasing significance of larger deals in the corporate lending • LENDING and investment sector has resulted in the expansion of 3i's City operation. 3i uses its own capital in a wide variety of investments including capital projects and management buy-outs and buy-ins in both listed and unlisted companies. 31 also underwrites and syndicates equity and debt with other institutions.

Chartered Accountants have always played an important role in the initiation and completion of these deals, and the current level of growth has created a requirement for three high calibre professionals aged 26-30. Although no directly relevant experience is required, candidates should have well developed technical skills, an ability to communicate at all levels and the capacity to work within a close

if you have the appropriate technical and personal skills and are looking to utilise these creatively, then contact Lindsay Sugden ACA or Penny Bramah at Michael Page City on 01-8312000, or write to them at 39-41 Parker Street, London WC2B 5LH.



setting the pace in the expansion of financial services.

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Adrian Drysdale, Personnel Services Manager,

Enquiries will be treated in the strictest confidence. Envelopes should be marked "Staff Confidential."

LEEDS LS1 1NS.

Its an exciting story; the Leeds is one of the Country's top building societies

In line with this the expansion of the Leeds' Treasury operation presents an opportunity for a bright, imaginative and energetic person to assist the Risk

Manager and Treasurer with market and interest rate risk analysis, strategic

The ideal candidate will have a mathematics or economics background, offering personal computer fluency along with a high level of numeracy and analytical skills. A working knowledge of the principal

The main duties of the post include:

including Society car, concessionary mortgage, and an excellent pension

financial markets, off balance sheet instruments and risk management analysis techniques would be a distinct

monitoring of the Society's cashflow, liquidity and interest rate and credit risks, utilising existing and planned pc-based

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The benefits are as you would expect from a leading

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organisation and include a progressive salary package

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Leading agency stockbrokers

list to operate from our new Watford office (opposite station - 20 name, excellent back office and

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The position will strongly appeal to

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Its an exciting story; the Leeds is one of the Country's top building societies setting the pace in the expansion of financial services.

We are a major operator in the short gilt market with an excellent reputation among City institutions. Our rapidly expanding Treasury unit has created the need for a gilt-edged dealer to run an active trading book as part of our operation.

The successful candidate will need a minimum of two years' experience in fixed interest markets with a working knowledge of money markets and off balance sheet instruments. Trading experience, self motivation and the ability to work in close liaison with Treasury colleagues are the essential qualities required.

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If you would like to be part of our success and have the energy and enthusiasm we need, please send a full CV, including current salary.

> Adrian Drysdale, Personnel Services Manager Leeds Permanent Building Society Permanent House, The Heedrow LEEDS LS1 1NS

Relocation package will be offered where appropriate. The Society actively encourages a no smoking policy.

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We have been retained by a £multi-billion

Group - a household name in the Financial

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that it might also be worthwhile advertising

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We are looking for a manager to be responsi-ble to the Board for identifying acquisition

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will be 'hard going,' with much pressure, but tremendously satisfying when

TREASURY

ANALYST

Leeds

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+ Benefits

Thames Valley

probably involved in a Corporate Finance activity – but you will need to be experienced in handling acquisitions. Qualified in accountancy, law or banking – preferably with an MBA – you must be very personable with entrepreneurial flair and have a good business brain.

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By presenting the right image and display-ing positive managerial skills, you could be a front runner for a general management appointment in the foreseeable future. An opportunity not to be missed.

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Please write, in strict confidence, enclosing GV and details of current salary, and quoting ref. 447 to Douglas Atkins

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TRAINING EXECUTIVES FOR THE FINANCIAL MARKETS

The Euromoney Institute of Finance - the training arm of Euromoney Publications PLC - is seeking a number of financial executives to provide part-time teaching on training courses run by Euromoney for banking and finance staff.

Applicants should have in-depth experience in one or more of the major elements of the international financial markets. Corporate Finance, Capital Markets, Foreign Exchange, Money Markets, Bond and Equity Markets, Mergers and Acquisitions, Management and Leveraged Buy-Outs, and the newer financial derivatives such as Futures, Options and

In addition to possessing good communication skills and an enthusiam for teaching, candidates will have held an executive position within a bank, corporate treasury division or business school.

Attractive renumeration paid and opportunity for overseas travel. Please apply enclosing a detailed CV to:

Gerard Strahan Director of Business Development Euromoney Publications Pic Nestor House Playhouse Yard

London EC4V SEX



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CHASE

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The Chase Manhartan Bank, one of the world's most prestigious international banks, is a leading player in the Global Service Products market. Its premier position is built upon the strength of its Corporate and Institutional relationships together with an emphasis upon innovation and customer service.

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The successful candidate will be given a very real opportunity to directly

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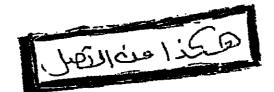
to a sound track record in product development and proven man-management skills. Applicants should have experience of working within a related financial environment and a familiarity with debt instruments.

In return the Bank offers a competitive compensation package and can

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The successful candidate will be expected to negotiate and execute swap deals on behalf of the Bank, including those resulting from new issue activity.

This position demands a minimum of three years'

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Those interested should contact Nick Bennett on 01-831 2000 or write to him at Michael Page City,

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A unique and challenging opportunity has arisen in one of Europe's leading investment banks.

As a result of successful developments in its U.K. advisory and transaction oriented corporate finance department, the directors wish to employ two further Associate Directors.

Applicants must be professionally qualified and experienced at management level in the field of Corporate Finance. They will ideally be currently employed in a U.K. merchant bank or broker, or within the U.K. team of a leading international investment bank.

Career development prospects are unparalleled and the remuneration package envisaged reflects the bank's total commitment to further growth.

For full details, in complete confidence, please contact Roger Tipple, who is retained to assist in the initial selection

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Salary neg. to £35,000 plus car, bonus scheme and other benefits

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With the impending departure of the current Treasurer, the bank wishes to appoint a successor. Candidates should have good knowledge of the sterling and foreign exchange markets and be able to demonstrate direct experience of liability and liquidity management. The position requires good negotiating skills and a sound general banking background.

Applicants should send details of their qualifications and experience indicating current salary to: P. Taylor, Human Resources Manager, Greyhound Bank Limited, 11 Albemarle Street, London W1X 3HE.



UNIT TRUST MARKETING

Edinburgh



Stewart Ivory is one of Scotland's leading independent Fund Managers active in managing Investment Trusts, Pension Funds, Unit Trusts and Private Client funds. A position has arisen for a Marketing Manager to take responsibility

for marketing the company's Unit Trust Portfolio to Brokers throughout the UK. Although reporting to the Marketing Director this person will be expected to work independantly, take full responsibility for the Unit Trust business development and contribute to the management team's development of

The position is based in Edinburgh and combines a superior quality of life with good prospects in a successful fund management business. In 1988 Stewart Ivory was winner of Money Management's "Small Unit Trust Management Group of the Year" Award.

The ideal person will be a graduate, male or female aged 25-35 with a recent successful record of Unit Trust sales. However personality, energy and creativity are of paramount importance and we would like to hear from anyone who would consider themselves to be

For immediate action telephone Kirsty McMillan in London on Wednesday, Thursday 25/26 January on 01-353 1244. Otherwise write with C.V. or call her in her Edinburgh Office: ASA International (Recruitment Consultants) 63 George Street, Edinburgh EH2 2JG

Tel: 031 226 6222 ASA International

se send full CV to: Mr. D. Graaly, Personnel Manager, The Sumitomo Trust & Banking Co Ltd., 62/63. Threadneadle Street, London EC2R 8BR.



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They seek an energetic banker able to develop existing relationships and focus on "transaction opportunities". A good business knowledge of Scandinavia is essential for a bank already well known and respected in the area. Other European language skills would also be useful.

The role offers the opportunity to arrange creative transactions as the prime market contact within a bank strongly committed to the region, and to work with a tight-knit and innovative team of senior bankers.

Interested candidates should forward a Curriculum Vitae quoting reference 007 which will be forwarded directly to our client. Please enclose a covering letter stating any organisations to which you would not like your CV to be forwarded. All applications are treated in strictest confidence.

76. Watling Street, London EC4M 9BJ



Tel: 01-248 3653

CONSULTANTS IN RECRUITMENT



Mitsubishi Finance Limited

LEGAL AFFAIRS & COMPLIANCE

CORPORATE FINANCE

Mitsubishi Finance International Limited is the major securities and Investment banking arm of The Mitsubishi Bank, Limited. Due to expansion opportunities have arisen for two persons to complement our existing Legal Affairs/ Documentation team, reporting to the Company's General Counsel.

One is needed to assist in serving the legal requirements of the Investment Department. The suitable applicant should have experience in commercial legal work, preferably gained in a Securities Trading/Investment environment, together with a flexible approach to his/her workload.

The other is required to organise and prepare Eurobond New Issue documentation. The suitable applicant should have experience of the New Issues in the capital markets together with good organisational skills.

In return we are able to offer both positions: on the job training (where necessary), a competitive salary according to age and experience together with benefits consistent with usual banking practice.

Please write in strictest confidence enclosing a full C.V. to:

David Spencer, Company Secretary, M.F.I.L., 1 King St., London EC2V 8EB.

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national derivative products. Already a recognised force in both primary and secondary markets for Japanese convertibles and warrants, we now wish to expand our

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Frank Smith Robert Fleming & Co Limited

25 Copthall Avenue

London

EC2R 7DR

Tel: 01-638 5858

should write enclosing their curriculum vitae to:

A full salary package commensurate with relevant experience is available. Applicants, of either sex,

have a proven track record in this field.

Candidates should have experience of dealing in

warrant markets.

Robert Fleming Securities is planning further development of its trading and distribution of inter-

Jonathan Wren Leasing

ASSET FINANCE

L CROSSBORDER SPECIALIST

Our client currently enjoys an unrivalled reputation within the major asset finance market due in no small part to the exceptional calibre of their highly professional team. They seek an additional individual who will be aged 30 to 38, professionally qualified and, most significantly, will currently be making a substant contribution within a major merchant/international bank or leading 'packager'. The appointee will identify, structure and close complex and highly innovative crossborder transactions, financing assets of high net worth including aircraft and property. Both the level of the appointment and the high degree of responsibilities are reflected in the excellent incentive related ammoneration package. It is unlikely that applicants currently earning less than £70,000 will possess sufficient relevant expertise.

2. VENDOR PROGRAMME SPECIALIST

£25,000 to 30,000 plus bonus plus benefits

With substantial guaranteed funding, our client is highly successful in a specific 'niche marker', namely larger unit vendor programmes. An additional executive is sought, who will be aged 26 to 34 and have significant exposure to vendor programmes where unit values are in excess of £200,000, and ideally sound knowledge of a specific industry or asset sector. The role will involve building lasting relationships with suppliers enabling the appointee to structure innovative programmes on their behalf. Because this is a key appointment in the company's growth plant a substantial results orientated package is available to the right candidate.

3. MIDDLE TICKET MARKETING EXECUTIVES

c£30,000 (package)

On behalf of several prestigious clients we seek applications from marketing executives or repreon beautin or several presuggious calculus we seek apparaments from marketing executives or representatives aged in their mid/late 20's who have gained several years exposure to transactions ranging from £250,000 to £3: The appointees will be required to negotiate, structure and close a variety of middle ticket leasing transactions. These career moves will enable successful applicants to significantly increase their responsibility and salary package as well as providing exposure to some of the more innovative and complex deals currently being done

if you are interested in any of the above vacancies or you seek a new position within asset finance please contact Peter Haynes or Jill Backbouse

HONG KONG MIDDLE EAST SINGAPORE SYDNEY

Recruitment Consultants

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CORPORATE FINANCE SCOTLAND

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Those interested should write in total confidence to John G Osborne, Fletcher Jones Ltd, 9 South Charlotte Street, Edinburgh, EH2 4A5, or telephone:

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(I) We offer a generous package including an attractive salary and a full range of benefits. Candidates should write, including their curriculum vitze, to: C.J.B. Faherty, Administration Director, Foreign & Colonial Management Limited, 1 Laurence Pountney Hill, London EC4R 0BA.

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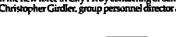
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Should speak and write well, both in Arabic and in English.

Should have at least ten years of wide experience in the area of Financial Investments including Portfolio Investment, Analysis, and Management.

Applicants are required to send a detailed curriculum vitae with an application letter to:

> investment Department P.O. Box 2921 Safat 10030 Safat, Kawait

The application should be received by the department not later than February 28, 1989.

Jan 25, Feb 1.

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> Axel Busch Editor-in-Chief, L.O.R. The ICIS-LOR Group Ltd. 18 Upper Grosvenor Street London WIX 9PD

INTERNATIONAL APPOINTMENTS

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Kuwait

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The above position requires very good knowledge of English. Knowledge of Arabic will be an advantage.

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THE HUMAN RESOURCES DIVISION MANAGER PERSONNEL DIRECTORATE ABU DHABI NATIONAL OIL COMPANY (ADNOC) P.O. BOX 898 - ABU DHABI - U.A.E.

INTERNATIONAL

Appointments CAREER OPPORTUNITIES Advertisina

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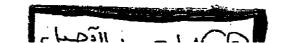
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International Finance Corporation u.s. FAX: (202)334-0382





CREDIT MANAGER

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In both positions you will be working as part of a close knit team of professionals and will be expected to make a substantial contribution to its

are related to performance. If you are interested in joining us please write, enclosing a copy of your cv. to:

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Miss Stephanie Patterson, Personnel Manager, Dean Witter Futures Limited, 56 Leadenhall Street, London EC3A 2BH. Telephone: (01) 480 8500.

SENIOR TRADER

Leading international investment group requires Senior Trader, with management experience, for A\$ securities desk. Incumbent requires a minimum of 5 years' relevant trading experience, preferably gained in Australian market and broad knowledge of all aspects of AS securities, (bank bills: Treasury Notes; Australian Commonwealth Government Bonds; FANMAC, etc.) but will specialise in arbitrage. risk exposure in trading and underwriting and hedging AS currency and interest rate swap positions. Salary negotiable.

Applicants aged 30 - 35 and educated to degree standard should write, in strictest confidence, enclosing full cv, to Box A1119, Financial Times, 10 Cannon Street, London EC4P 4BY

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COMPANY NOTICES



RANDFONTEIN ESTATES GOLD MINING COMPANY, WITWATERSRAND, LIMITED

(Incorporated in the Republic of South Africa) Registration No. 01/00251/06

DIVIDEND NO. 107 ON SHARE WARRANTS TO BEARER

Pursuant to the notice published on 20th December, 1988 members are informed that the rate of exchange at which payments of the above dividend are to be despatched by the United Kingdom Paying Agents on 2 February, 1989 is 1 rand of 100 cents equals 23.6138000 United Kingdom currency. The gross dividend payable by the United Kingdom Paying agents is therefore, equivalent to 94.45550 per share. Holders of share warrants to bearer are informed that payment of Dividend No 107 will be made on or after 2nd February, 1988 upon surrender of Coupdin 110 at the office of Hill Samuel & Co. Ltd., 45 Beech Street, London ECCP 21.X.

per share (U.K. Currency)

94,4555 14.1683

Equivalent in United Kingdom currency of dividend declared Lms: South African Non-Resident Shareholders' Tex of 15% AMOUNT PAYABLE WHERE A U.K. INLAND REVENUE DECLARATION IS LODGED WITH COUPONS 80 2872

Less: United Kinedom Income Tox (See Notes 1 & 2 below)

4.4455

AMOUNT PAYABLE WHERE COUPONS ARE LODGED WITHOUT UNITED KINGDOM

INLAND REVENUE DECLARATIONS

Coupons must be listed on forms obtainable from the Office of Hill Santeri & Co. Ltd. and deposited for examination on any weekday (Saturday excepted) at least seven clear days before payment is required

BARNATO BROTHERS LIMITED 9), Buliopspate, LONDON EC2M 3XE 23rd January, 1989

London Secretaries Mrs. A.F. Smith

(1) The gross amount of the dividend for use for United Kingdom Income and Surray purposes is 94.4555p

(2) Under the Double Taxation Agreement, between the United Kingdom and the Republic of South Africa, South African Non-Resident Shareholders' Tax applicable to the dividend is allowable as a credit against the United Kingdom Tax payable in respect of the dividend. The deduction of tax at the reduced rate of 10% instead of at the standard rate of 25% represents and an allowance of credit at the rate of 15% in respect of South African Non-Resident Shareholders' Tax.

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CONTRACTS & TENDERS



ANNOUNCEMENT OF TENDER

The Saudi Arabian National Guard announces the tender of the three (3) year project for the management, operation and maintenance of the King Fahad Hospital complex and associated facilities located in Riyadh, Saudi Arabia. This project incorporates full management, operation, and maintenance inclusive of all functions, facilities, and services contained therein. King Fahad Hospital is a 600 bed tertiary care facility with 400 beds currently in operation. Specialized firms and establishments in this field who are interested in tendering for this project are invited to submit documents and certificates establishing they meet the following:

- 1. Proof of licensing, registration or certification as a professional hospital management and operation firm in the Kingdom of Saudi Arabia and/or abroad. Such license, registration or certificates must have been in effect for a period of at least five (5) years.
- 2. Experience in the operation and management of hospital facilities totalling a minimum of 2500 beds during the past ten (10) years preceding this announcement. Such experience may be comprised of a cumulative total of bed capacities for facilities managed during this period. Experience during the most recent past four (4) years must include operation and management of a tertiary care hospital facility having at least 300
- 3. The tendering firm must be the sole responsible entity to the National Guard for performance of all requirements.
- 4. The capability to recruit required personnel in the specialized professions and trades required, from a number of different countries.
- 5. Appropriate corporate infrastructure consisting of facilities, staff, organization, administrative resources and functional capabilities to perform a project of the size and type required.
- 6. Facilities and capabilities available either through agreement or within corporate resources, for the training and advanced education of personnel in all specialities and areas of expertise required in the hospital. Such capabilities must exist with reputable educational and teaching hospitals located in one or more advanced countries.
- In addition to the above, firms or establishments must submit documents establishing and showing the following:
- a. Substantiating primary line of service and business.
- b. Financial statements for the most recent past five (5) years.
- c. Commercial Registration and Certificate of Chamber of Commerce Registration in the Kingdom of Saudi Arabia or in the country of origin.
- d. A complete organization chart of the firm or enterprise. A comprehensive listing of all key personnel, directors, and senior staff shall be included which profiles each individual's qualifications, experience, education, and nationality.

The documents and certifications required above must be fully authenticated by the appropriate authorities and professional bodies of the country where the firm is operating. All submitted documents must be officially authenticated by the respective Saudi Arabian embassy or consulate. Documents shall be submitted to:

National Guard Headquarters Room 2040, Second Floor Khurais Road, Riyadh 11173 King Fahad Hospital Project, Riyadh TELEX 401604 NATGRO SJ Kingdom of Saudi Arabia

not later than MONDAY 28/7/1409 H, corresponding to 6 MARCH 1989.

Tender documents for this project shall be available for purchase by those who meet the requirements mentioned in this announcement at a cost of SR 150,000 per set, from the:

National Guard Headquarters Bids Department Room 3029, Third Floor Khurais Road, Riyadh 11173 Kingdom of Saudi Arabia

commencing on SATURDAY 16/9/1409 H, corresponding to 22/4/1989 through 24/9/1409 H, corresponding to 30/4/1989.

Bids shall be submitted to Room No. 2040, Second Floor at the above-mentioned address not later that 10:00 A.M., MONDAY 21/12/1409 H, corresponding to 24/7/1989.

Science with a commercial heart

David Fishlock examines changes in the way ICI conducts its R&D

"WE DON'T sell chemicals - what we sell are effects," says a board member of Imperial Chemical Industries, Britain's biggest corporate investor in research and development (R&D).

research and development (R&D).

ICI scientists are trying to identify and perfect a variety of effects that can be packaged safely, conveniently and economically for sale to a global market. Nowadays this approach applies no less to electronics and information technology than to pharmaceutical, veterinary and agro-chemical products.

The man who has played a central

The man who has played a central role in changing the direction of ICI's role in changing the direction of ict's scientific effort retires this month after 10 years as research and technology director. As the group's chief scientific adviser, he has masterminded a profound change in thinking — both at board level and among ICI's 9,000 research scientists world-wide — which has brought effects to the force has brought effects to the fore.

Reece has also rid the group of almost all central research, slotting corporate R&D programmes and people into whichever division seemed best fitted to exploit the discoveries. In the case of electronics, this meant creating

By abandoning the type of corporate research which traditionally has close ties with academic science, Reece has gained a reputation for philistinism in the university world. However, as the ICI management saw it, corporate research had become a distraction rather than an asset. The divisions preferred to buy in innovation.
In the 1980s, ICI has seen a startling

change in the purpose of its science, says Peter Doyle, research director-designate. In the 1970s, the businesses lacked a sense of common interest and pursued their own objectives. They tude and rejected innovation from elsewhere in ICL

Doyle credits Reece with giving a common sense of purpose to ICI science — with seeing it as one big pool from which all parts of the company could draw. Reece says it was simply a ques-tion of responding to the company's decision to change its business profile away from bulk chemicals and towards more added value and particularly the narketing of effects.

"It means that in an increasingly competitive world we have to be more selective and more often right in our judgments," he says. "It presents management, from board level to individual businesses, with the problem of risk-benefit analysis in a way we never

Before ICI will provide the "patient money" required to nurse an invention through a protracted and costly development phase, it now demands better evidence that the idea will eventually pay off. Recc cites Pruteen (an abandoned biotechnology venture into breeding protein with natural gas as a feedstock) as a costly investment of the 1970s for which "market research was zero when the steamroller started

rolling."

He is also convinced that it is impossible for any organisation to be self-sufficient in science and technology. "In the UK, we have benefited from working alongside a powerful national sci-ence capability." He says Britain's strength in academic biology has con-tributed to the success of ICI's biologi-

cally based businesses.

When Reece became research director, he inherited a support staff of 70 and a general manager of R&D. This was a legacy of efforts in the 1970s to get some corporate interest in central R&D - a move fiercely opposed by divisional research directors.

Reece whittled down the headquar-ters staff to three scientists. Two are in London, one - Bernard Langley remains at Runcorn, location of the for-mer corporate research centre. The peripatetic Langley is Reece's eyes and ears in the academic world, highly respected among academics but equally at home in industrial science. Langley sees his task as trying to make the apparently unfashionable areas of science which interest ICI look exciting to

Reece says that the key to his own job is an intimate knowledge of ICTs research portfolio. This means talking to the scientists, especially the young and innovative ones, and not just their managers — something that makes managers nervous. He often excludes managers from such meetings. He revels in the insights he can glean in this way. "It keeps me informed and it keeps

me young."
As a result, he and Langley believe they are in a unique position to cross-fertilise the ideas and efforts of some 6,000 ICI scientists in Britain, where about 70 per cent of the group's R&D investment is made. They also have what he calls a "hunting licence" to capture ideas, wherever they lurk, that might be made to pay off somethere in the group Rut save Record if there is not be strong to the save Record if they are the save Record in the group Rut save Record in the group in the g the group. But, says Reece, if they can-not see £10m sales on the horizon, "for-

get it."

From corporate R&D came the nucleus of ICI Electronics, a venture which is marrying such disparate sciences as colour chemistry, film and surface science, polymer chemistry, laser techniques and mathematical modeling. Another corporate science team, headed by Ed Dart, a leading UK plant scientist, has become the research group for ICI Seeds, a new venture in which ICI has invested hundreds of millions of pounds in acquiring companies. lions of pounds in acquiring companies.
A molecular biology team has become part of the fast-expanding R&D centre

of ICI Pharmaceuticals.

The only ICI corporate science teams today are in the areas of colloid science, toxicology and environmental science, which are seen as relevant to just about

which are seen as relevant to just about everything ICI does.

ICI R&D is now grouped into four main UK centres: Alderley Edge, Cheshire, pharmaceuticals; Jeallot's Hill, Surrey, agro-chemicals and seeds; Wilton, Tees-side, advanced materials and biotechnology. Purposer. Cheship, chemicals and seeds. technology; Runcorn, Cheshire, chemi-cals and polymers. Each does R&D for

other parts of the group.

Reece has great faith in "skill centres" where a critical mass of first-rate scientists can make their expertise available to the whole group, while remaining identified with a particular division. One research manager talks of his "community of science interests." This avoids the kind of problem that Reece inherited, when corporate R&D, frustrated by the not-invented-here factor, was trying to launch its own com-

ICI is also rapidly building up R&D — especially development — in the US and Japan. Reece expects a continuing shift of development resources overseas, in to in

association with fast-growing markets. But he retains great confidence in both the quality and the relatively low cost of science in Britain. Cost per scientist can be less than half that in some other countries, he says. It helps account for ICI's smaller investment in R&D than, say, its big West German competitors. The studies on gene profiling for criminal identification, conducted by Alec Jeffreys at Leicester University, were spotted early by Landley and represent a recent example of

onversity, were spotted early by Langley and represent a recent example of academic science snapped up by ICI.

Also at Leicester University is a laboratory which Reece has backed for almost his entire time as research director. ICI pays for a team of 12, headed by Bill Brammer, specialising in human breast cancer and the control of gene expression in mammalian cell systems. Brammer describes it as academic

Brammer describes it as academic science relevant to company targets. "We get a great deal of two-way exchange of information, expertise and personnel." He has guarantees on fund-

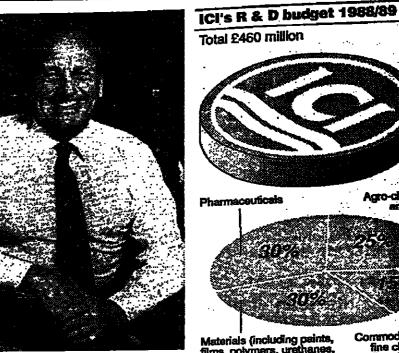
ing until 1991.

The company treats this work as a core programme in molecular genetics. It has taken out patents and made a gentleman's agreement with the dons that any eventual profits will be shared.
As scientific adviser to Denys Henderson, ICI's chairman, and the board, Reece is proud of the fact that it has never rejected a case he has made for investing in science, including his arguments for major new ventures in elements. ments for major new ventures in elec-tronics and biotechnology (seeds).

To reach such a decision with confidence, he says, you have to get right to the heart of the science and satisfy yourself that the scientists really can achieve what they claim. You have to be prepared to challenge accepted wis-dom. For example, scientists talk a lot about plants fixing nitrogen but their main task is to fix carbon dioxide. "To tease this out, you must ask stupid questions - I enjoy doing that." As a result, Sir Charles Reece

believes he is leaving an ICI board that has a better appreciation of what research is all about than the company has had for a long time. Next week, David Fishlock will look at the application of ICI's research strategy novations in opto-electronics.





Total £460 million

Materials (including paints, films, polymers, urethanes, fibres and composites)

At home with the rough seas of debate

A spare-time sailor, Sir Charles Reece has no desk but works from a leather sofa in a turbulent sea of paper, barking "Bish" for his long-suffering secretary. He believes his management style is "more at home with the process of debate than with providing the process of the proces pontificating on subjects which are at best only highly subjective." Research management is such a subject,

he says. Sir Charles, an organic chemist, has spent his career with ICI, initially on dyestuffs research and medical product

development. His name is on about 30 ICI patents. By 1979, when he was made research and technology director, he had acquired considerable business experience, including that gained as deputy chairman of the Mond (chemicals) division and as chairman of

the plant protection division. In the last five years, he has earned a reputation in Whitehall as an influential voice on national R&D shortcomings, through membership of Acost, the Advisory Council on Science and Technology, and its

He headed the Acard investigation of the exploitation of science published in 1986. The report put forward a process for identifying areas of science which showed some certainty of contributing to national economic health.

forerunner, Acard.

Inevitably there would have to be selection - something the academic community had resisted. "In ICI, we got where we are today by a process of rejection," says Sir Charles in his typical no-nonsense

ray. One vice chancellor,

conferring an honorary degree, described him as a "ruthlessly pragmatic reformer, impatient of anomalies."

New III

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ICI endorsed the principles of the Acard study by joining Cest, the Centre for the Exploitation of Science and Technology, a new think tank set up by the 20 British ies most committed to R&D.

Last year Sir Charles completed another study, this time for Acost (the Advisory Council for Science and Technology), identifying how Britain might win greater economic benefits from its defence R&D, which accoun for nearly half of total public spending on R&D.

"Spending more money on

R&D is not a formula that guarantees success," he says of ICL. "Spending it wisely is what counts."

then the mouse. Now these have been joined by touch-screens, which help people communicate with computer systems.
Increased reliability and customer demand have helped

touch-screens advance from technological novelty to useful business tool. They comprise screens with words and graph-ics which the user touches to indicate what he or she wants. In Europe, the financial sector is pioneering the introduction of touch-screens. Share dealers use them, for example, as a telephone directory. When

on the dealer-board screen, the number is dialled. The technology is also becoming popular for cashpoint systems and other banking terminals, where custom-ers with no experience of computers can give and obtain information.

Four touch-screen technologies are currently vying for market share:

Infrared beams. Up to 16

ems pass from top to bottom of the screen and up to 16 from side to side. When the user touches the screen, the beams are broken, identifying where contact was made. Earlier versions were criticised because the small number of beams (only four in each direction) mposed design restraints on the screen graphics.

• "Capacitive" screens. The

glass screen is coated with a conductive film, so that when the screen is touched the current crossing it is broken. • Pressure membranes. A hard plate pitted with minute

Getting in touch with the computer

By Della Bradshaw

dimples is fitted over the film. When the screen is touched, the film is depressed to make contact with the plate. Digital Equipment, the US computer maker, has devel-oped a hybrid system marrying pressure membrane and capa citive technologies.

 Piezo-electric techniques. A load-sensing cell at each corner of the screen measures the load on the screen. The computer can calculate which point has been touched by comparing the load at each of the four corners. For example, if the load is equal, the pressure is in the centre of the screen. IBM's 4737 self-service banking transaction terminal

uses a piezo-electric screen.

The latest development, not yet included in a commercial product, is surface acoustic waves. Vibrations bouncing across the screen are inter-rupted when it is touched. By measuring the distance the waves had travelled on both axes, the computer can calcu-

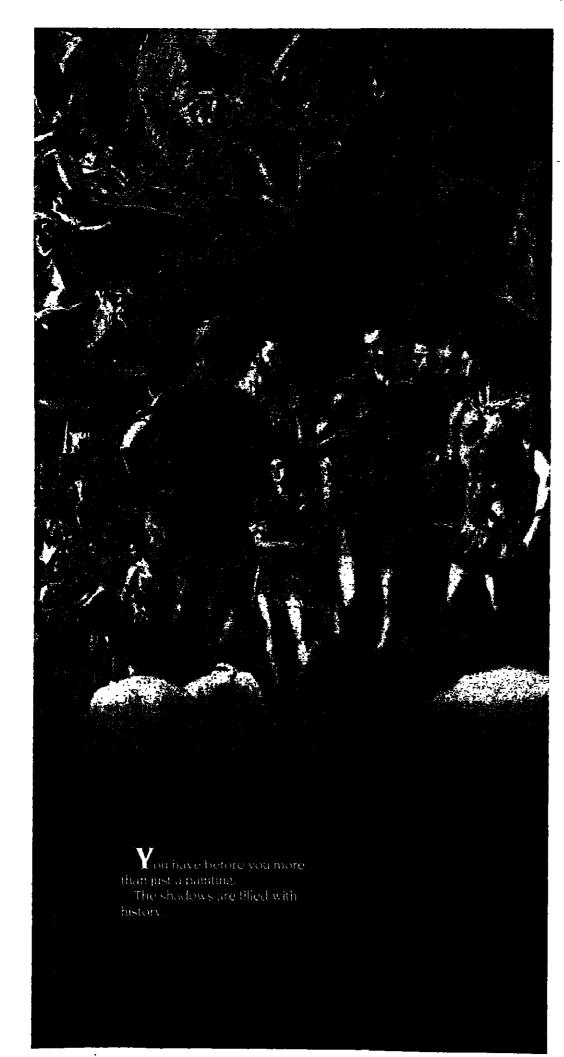
One of the largest applica-tions of touch-screen technol-ogy in the UK is in 262 National Westminster bank branches, where it was installed for share dealings in privatised utilities. As soon as a client gets a share allocation letter, he or she can go to the nearest participating branch to use the terminal to find out both the latest share price and the cost of selling the shares. If he decides to sell, he can carry out the transaction and have a cheque in payment printed out on the spot. The idea has proved so popular that the bank has extended the service

Touch-screen technology has Touch-screen technology has other advantages. "One is that it is private," says Richard Hicks, managing director of Applied Interactive Technology (AFT), of Henley, which specialises in designing software for touch-screen applications. "We hear a lot about people wanting to deal with people

wanting to deal with people not machines, but there is also a group of people who prefer to deal with machines rather than people, and touch-screen technology is perfect for that." One example he cites is motor insurance quotations, where people prefer to tell a machine rather than an salesperson about their past driving misde-

meanours.

Another potential growth market for the touch-screen is in the retail sector, particularly for catalogue shopping, and for guiding visitors around exhibitions. In Japan and the US, avid users in shopping malls consult touch screen permalls consult touch-screen terminals to discover the where-abouts of particular shops.



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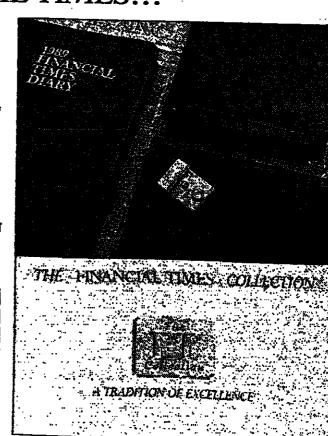


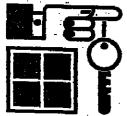
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Though Britain's refurbishment drive may falter if financial conditions lead to a slowdown of activity.

the renovation of housing and industrial stock is set to continue, while the life-span of buildings shortens, says **Paul Cheeseright, Property Correspondent**

New life in old buildings

its property stock. The times have been propitious. The strength of the commercial property market and the boom of the residential market have or the residential marker have involved not only new building but the regeneration of the old. Statistically, this is an underdeveloped area. But some idea of the national fervour for refurbishment is visible in the fact that, as the Department of Environment reported, 35 per cent of the 115,000 planning decisions made by local

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authorities in the 1988 first quarter were for householder in the residential area the refurbishment movement has essentially been a drive for a higher standard of accommodation, reflecting higher standards of living and a growing amount of disposable income to finance it. Plentiful funds — lending institutions begging old and new clients to borrow - have fuelled the

whole process. It is unlikely to continue at current rates. The latest market assessments all point to a slowing down of activity in at least the South-East residential market as the higher cost of money has the

STORY, WIRRAL

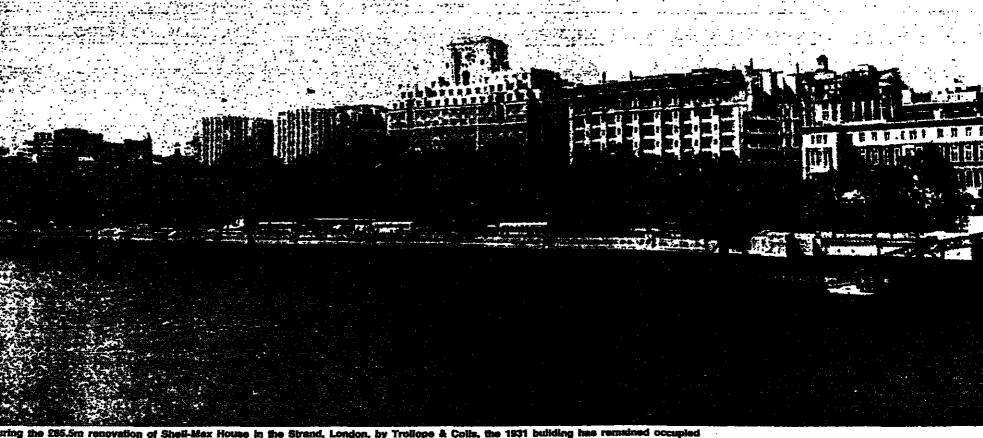
BRITAIN HAS been pouring Lawson, the Chancellor of the billions into the renovation of Exchequer, intended. Exchanger, intended.
In the commercial property market, however, other more complex factors have been at play. There has, to be sure, been the easily available finance as foreign banks have vied with the British clearing banks for a place in the market and as institutional activity has increased.

But the growth of economic activity has set off a demand for premises which could not for premises which could not be filled solely by new building and the absorption by the market of the existing stock. Refurbishment has been

ecessary to meet new needs. These new needs flow naturally out of the changing pat-terns of economic activity, most clearly marked by the shift towards the provision of services and the prevalence of information technology. This shift suggests that where facto-ries were once required for employment, now the greater

need is for offices.

Industry itself has been changing, making the use of the old smokestack factories redundant and creating a demand for clean premises. Yesterday's satanic mills are today's chutch of studios and of old stock has not been sim-



ply a matter of cleaning up the buildings; it has been a matter of providing a home for wholly different types of economic activity than that for which they were first intended.

Here then is a complex

of factors behind the refurbishment industry. The underlying factors will remain the same but, like the residen-tial market, the change in financial conditions since last summer could slow down activity for at least a few months. Activity though will not stop because the refurbishment of the property stock is a

Indeed, the inventory of property needing refurbishment is widening. Refurbishment is not simply a question of keeping in use historic buildings whose original pur-pose has been superseded. It is also a question of coping with the fact that the life-span of buildings has shortened.

A significant part of the refurbishment that has been occurring relates to the over-haul of buildings thrown up in the post-World War II building boom. This applies to all types of property from council flats in tower blocks and schools. through industrial estates to 1960s' office buildings. Many of these buildings have outlived their usefulness - the concrete may have started to crumble; the cladding may have loosened; the original specifications may have been too low to accommodate the more stringent demands of a society which needs more

electronic gear, they may be just plain dreary.

Facing a situation where a building has lasted for 20 or 30 years but is unlikely to achieve the permanence that is associated dichits or that is associated. ated, rightly or wrongly, with Victorian buildings, the landlord is faced with difficult choices. In many cases the preference will be to pull it down and start all over again hence the departure from the scene of rundown industrial estates or some major office buildings in the City of London.

The choice for the future will be dictated by financial considerations and the prevailing planning regime. In locations which are less than prime it is probably easier for a landlord

the speculative risk of new building. And while local authorities are generally encouraging when it comes to modernisation, they can be less than enthusiastic if that modemisation involves a change of use that at first sight implies a loss of traditional jobs. But this planning factor is

diminishing in importance for business premises. The change in the Use Classes Order which has eroded the difference between office premises on the one hand and research and development and light industrial premises on the other gives landlords a new flexibility in their approach to the market.

This is one of a number of measures taken by the government in recent years which has the effect of hastening the process of refurbishing the nation's properties. Many of the others relate to the battery of grants and tax concessions which have been used under the general policy of inner city

regeneration. The effects of this policy can be seen in the way official funds have been used to make financially feasible projects in

districts formerly disregarded by property developers. Grants have played a significant role, for example, in the revival of Little Germany in Bradford, where their use on a buildingence of water. by-building basis has had a composite effect. The revival of the Albert Dock area in Liverpool, where grand but decaying warehouses have been rehabili-

tion, is a similar case. Although the role of the gov-ernment in helping refurbishment should not be underesti-mated, the greater part of the work has flown out of the pattern of economic growth. In this respect the property indus-try has been responding to demand — and the response can be seen across the main

tated to provide leisure and

speciality shopping facilities and residential accommoda-

property sectors. The consumer boom brought with it a general updating of shopping premises, helped by the fact that the traditional high high street has been forced, in order to maintain its competitive position, to improve the facilities on offer to shoppers. The rain-drenched and windswept centres of the

a greater stress on the provitaking advantage of the pres-

Thus, there is hardly a town centre in Britain which has not had a refurbishment of its existing shopping facilities and an expansion as well. The risks for the developers appeared minimal as the retailers vied with each other for premises and rents moved sharply upwards. The rise in interest rates may curtail this process but the effect will have been to make town centres more agree-

able places to shop. What has been happening in the industrial sector has been rather different. Here it has been a matter of taking old facilities, like the Dean Clough Mill in Halifax, where 120 years of carpet-making has been replaced by small workshops catering to the needs of small business. Specialist companies have emerged, prepared to take over what had appeared to be property white change their use. This would not have hap-pened without the emergence of a demand for small amounts of space available on flexible

In the office sector, there has been a distinct process, although refurbishment has also been in response to rising demand. The main work here has been in the updating of premises, so that they can meet the contemporary needs of better circumstantial better of better air-conditioning, better lighting and a space for all the cabling which goes handin-hand with the spread of information technology.

The City of London has provided a clear example of this. as developers have wrestled with the tight floor plates and the low floor-to-ceiling heights of 1960s buildings, or have stripped out the interiors of historic buildings to provide modern facilities behind historic facades.

In all these cases, howeve landlords have been seeking to add value to their properties. The movement of the market over the last three years suggests that they will have been amply rewarded. A slowdown in the market may be in the offing, but the likely returns look good for at

SPECIAL FEATURE Manaca

The low-cost answer to a high-rise problem.

There was so much wrong with the Woodchurch Estate in Birkenhead that at one

stage demolition seemed

the only answer

Instead, Wirral Borough Council embarked on a £2.4 million total refurbishment programme, starting with Flambards and Brackendale, the two 14storey blocks at the heart of the estate.

First priority was to rectify the serious damp problem in these dwellings and replace the expensive and inefficient underfloor hearing system.

So they turned to Manweb for help. Their recommendation was both simple and effective: upgrade to Civic Shield standards via the DEN 3 proposals.

First of all, the cavity walls were insulated and an electric Total Heating system, utilising mainly off-peak, less than half price electricity, was installed. And then to ensure economical

hot water, an Economy 7 Total Water Heating system was also

As Manweb's Energy Marketing

Hardly surprising then, that Flambards' and 'Brackendale' are now enjoying a new-found popularity.

helped transform the hitherto bleak and forbidding flats into warm and wel-

> for the elderly. The cost of the entire project - which included landscaping gardens, adding potted plants to walkways and installing a 24 hour security system - proved not only more economical than the original demolition plan, but also vastly more worthwhile. In fact, so delighted

The Civic Shield Scheme has

coming sheltered homes

were they with the refurbishment plan, and Manweb's help in particular, that Wirtal Borough Council have already given eight more highrise blocks the same

treatment. And more contracts Engineer, Bill Hatton, proudly tells from other authorities are also in the offing.

> It just goes to show what teamwork can do.

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using the cheaper night rate. Then

And being electric, this system is very easy to install, which keeps your costs down, too.

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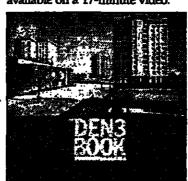
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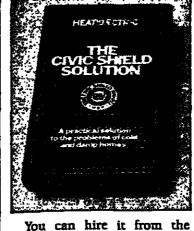
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And you can find out the full details of the DEN 3 package from our 32-page colour publication. It's our How to do it adaptation of the original Domestic Energy Notes (3) - DEN 3 for short - setting out proven cost-effective solutions to the problems of dwellings with old electric heating systems.

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For more information on DEN 3 and Civic Shield, call your Electricity Board contact below: LONDON Alan Scott, 01-242 9050; SOUTH-EAST Peter Holloway, Brighton 724522; SOUTHERN Barry Clouting, Chris Hogg, Bristol 266062; SOUTH WALES Clinton Cook, Cardiff 792111; EASTERN David West, Rob Chilton, Nortingham 269711; MIDLANDS Graham Simister, 021-422 4000; MERSEYSIDE & NORTH 377111; NORTH EAST Colin Howarth, 091-232 7520. YORKSHIRE Tony Haynes, Leeds 892123; NORTH

us: "Last year tenants paid around

£5 per week for their space heating

and just 50p per person per week

for water heating."

Littlewick Green 2166; SOUTH WEST Ipswich 688688; EAST MIDLANDS WALES Malcolm Cooper, Chester WEST Derek Burns, 061-873 8000.

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Over-cladding has advantages over demolition

Modernist monsters given a human face

ONE OF the more bizarre recent events in Britain's architectural and conservation history was a campaign which raged for a few weeks this summer. Its aim was to obtain the listing of Alexander Fleming House, the extraordinarily ugly and forbidding headquarters of the Department of Health and Social Security at London's Elephant and Castle.

Designed by the Hungarian emigré architect, Erno Goldfinger, it was part of one of those inner-city orgies of the 1950s and 1960s which tore the heart out of Southwark and so many of Britain's other towns and

An unreconstructed Hampstead Stalinist, Goldfinger knew what was good for us and provided it in the shape of concrete tower blocks galore. Steeped in the false Messianism of Modernism, he liked to say that "to conceal a column

His latter-day champions insisted it was a "work of art" but over 1,000 DHSS employees say the building itself is a

The existing rule-book list-ing criteria include such abstract considerations as "his-torically interesting," "innovative" or "especially good examples of the work of prominent architects," but say little about user-friendliness or social

impact.
Fortunately, on this occasion common sense prevailed: the listing request was rejected by Mrs Virginia Bottomley, the Environment Minister. A mini-campaign to obtain the listing of a nearby Goldfinger cinema was pre-empted by swift and conclusive buildozer action by the owners, Imry International. The monster at the Elephant and Castle is to be re-clad in a manner which will conceal more than just its columns, to the relief of its owners and occupiers alike.

The architects who were caught up in this found all the fuss very difficult to under-stand. Manchester-based Fairhursts is a profoundly practical practice - for it Alexander Fleming House was merely another in a long line of obso-lete Modern Movement and other buildings in need of an overcoat to save it from perish-

As far as the firm is concerned, Modernist master-pieces are no more than "build-

ugly, with their exposed concrete frames, steel windows, and spandrel panels which have weathered badly, where concrete deterioration has set in and surface-applied finishes have started to fail."

Such buildings invariably have very poor thermal and sound insulation and, in many cases, they also leak through flat roof or failed expansion joints. However, Fairhursts has discovered, "the structures can provide a very solid base to clip on" a new facade. This creates a new identity, a new lease of life – and most importantly, a new commercial lease

as well.

Mr Kenneth Parker, the senior partner, explains that

The construction period is usually shorter and often far cheaper. Best of all, work can be carried out while the building remains fully, occupied

over-cladding has distinct advantages over demolition and newbuild, which these days often entails loss of plot ratio, height and car-parking spaces, especially in inner city areas where planning controls have stiffened over the past

In addition, planning con-sent is far easier to obtain the end-result can hardly help being an improvement - and the construction period is usually far shorter and often far cheaper. Best of all, says Mr Parker, work can be carried out while the building remains fully occupied. For a property owner, this could mean two, three or more years with no loss of rent income.

In Mr Parker's experience, the structural frames of these buildings are normally found to be constructed to accurate dimensions. Providing the con-crete is sound, as well as capa-ble of adaption and containing no high alumina cement (HAC), "then major external redesign is possible," he con-

If there are no perimeter upstand beams to the building perimeter, then the the floors can be extended on a very simple cantilevering principle to give increases in the net lettaCharles is now being used to protect the modern architec-ture he loathes so much.

may also entail redesigning

and constructing badly designed vertical circulation

Storey heights can be a prob-

lem and, if too low, provision of mechanical services to the

central zones can be difficult

and the installation of suspended ceilings and raised

floors could leave unacceptable

floor-to-ceiling heights. How-

ever, even in such cases Fair-hursts has invariably been able to find an acceptable compro-

mise and the main air condi-

tioning service ductwork and

pipework can be installed

within the perimeter cantile-vered floor depth.

Fairhursts was chosen for Alexander Fleming by develop-ers Imry who were familiar

with its previous major re-clad-ding of what is now the Wang

European HQ building near the M4 at Hounslow, which Fair-

hursts won in competition. Its solution was radical: the build-

ing was stripped to its struc-

tural frame and a new external

envelope constructed in alu-

minium and glass and wrapped

around it on a cantilevered steel frame, bolted to the exist-

ing floor slabs. The floor perim-

eters were increased by

had regarded the existing

building as an eyesore, granted

enthusiastic planning approval within three weeks of the

application being made. Work

began a month later and was completed in 16 months,

including four spent on fitting

Fairhursts' current re-clad-

ding contracts include St

Mary's, a large maternity hos-pital in Manchester, where a

new glass and aluminium envelope is being added to

form a thermal weatherproof

skin and protect the concrete

structure which is carbonising

The advantage of uninter-

rupted occupation during the

contract is especially impor-

Trading at Marks and Spen-

cer's Edgware Road store will likewise not be disrupted while

the building is re-clad. In this case, apart from other benefits,

the owners are aware that

Westminster Council would

never allow the number of car-

parking spaces on a new devel-opment that they are retaining

with the refurbishment.

out for the tenant

tant here.

The local authority, which

between 300 and 750 mm.

In April 1987 the Department of the Environment (DoE) announced a new "rolling 30-year rule" for listing post-war buildings as being of special architectural or historic interest. Already, several pre-1939 structures had been given this It is less well-known that

machinery that encourages the preservation of the old build-ings so admired by Prince

buildings only 10 years old of "outstanding" merit can be spot-listed when threatened by demolition or unsympathetic Under separate legislation

some Second World War defensive structures — including a Dad's Army bolt-hole under Pevensey Marshes – have been "scheduled" as ancient monuments. In theory, at least, the partly flooded concrete-lined Pevensey bunker, with rotting softwood bed frames and shelves, has the same sta-tus as Stonehenge.

tus as Stonehenge.

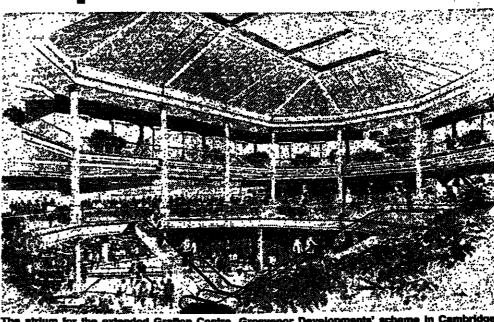
The first building to be listed under the 30-year rule was Bracken House, from which the Financial Times is due to move next Easter. Constructed by Sir Albert Richardson between 1956 and 1959, the offices were listed soon after their acquisition by the Japanese developers, Ohbayashi

In March 1988 Lord Caithness, the Environment Minister, announced that 18 modern buildings - selected from 70 recommended by English Heritage as representing "some of the best examples of post-war architecture" - were to be listed. Coventry Cathedral and the Royal Festival Hall were given grade I status (of national importance), Stockwell Bus Garage and the TUC memorial building grade II (meriting special consideration or exterior and interior features); and 1 Dean Trench Street, Westminster, housing the Sons of the Clergy Corpora tion, a few hundred yards away from the DoE's own lamentable headquarters build-ing in Marsham Street, was among 13 buildings afforded grade II. Every year other buildings will be added to this

Since then, Sir Bernard Lovell's radio telescope at Jodrell Bank has been listed grade I and the Economist buildings in Westminster's St James's, designed by husband and wife architects Peter and Alison Smithson in 1964, is now grade III because it was "threatened" by alterations. The Smithsons, who were pioneers of the so-called "New Brutalism," won the competition for the austere Hunstanton School, of

Conservation and listed building rules

Risk of preserving poor structures



Norfolk between 1949 and 1954. Work at the Economist buildings started in July under the direction of architects Skidmore Owings and Merrill responsible for One Shell Plaza in Houston (1971), which pioneered the use of reinforced concrete in large office towers, and the Sears Tower in Chicago, the world's tallest building, recently placed on the market for \$1.8bn. According to Bovis, the contractor working at the Economist buildings, the

Inexpensive materials and experimental techniques used in post-war buildings "might give rise to maintenance problems"

intention is to "expand the lettable space" and instal new services and raised floors. Now that buildings no longer have to be old (nor receive pub-lic affection) before they have the protection of listed building consent procedures, the spectre is raised of having to keep up structures which suffer from inherent problems and proved to be unreliable or even

The English Heritage "Conservation Bulletin" of February 1988 acknowledged that inex-pensive materials and experimental techniques used in post-war buildings might give rise to maintenance problems but stated that "there will be some buildings which are so important in the context of their period that they must nevertheless be preserved despite the expense of doing

Mr Bill Black, a consultant to chartered surveyors Drivers Jonas, was formerly district surveyor for the City of Westminster and remembers some of the late 1950s buildings going up. Since then, he has been responsible for the repair of many commercial buildings of the same vintage.

He explains that 30 years ago there was a boom in specula-tive commercial building. The techniques developed for building at speed - using thin skin claddings "like stone wallpaper," for example - had not been tried before. The buildings went up too quickly: the quality of the concrete used on the face of it a simple mix-ture of water, cement and cut drying times chloride accelerators were used which later

ment (essential for tensile strength) embedded in the con-crete beams, columns, cladding panels and precast floor units. Often concrete was com-pacted insufficiently, leaving a honeycomb of fissures which

caused similar breakdown.

Building designers failed to appreciate the need to allow for reciprocal movements between the buildings' frames and the outside cladding. Fixings were often inadequate in strength and flexibility and joints between cladding panels

Modern pigments give picture restorers the same kind of horrors that plastics, mastics and cement additives give building conservators

too narrow and infrequent and filled with the wrong materi-

problems were These revealed only when lumps started to fall off the new buildings: in 1968 a young woman was killed by a piece of falling cladding in Holborn. Four years later a piece of Dartmoor granite fell from If the buildings affected have sufficiently high values, one of the best solutions is to tear off the old cladding and replace it with lightweight materials like

stainless steel or glass; But if precedents are fol-lowed, modern listed buildings will have to be restored authentically as conservation-ists frown on modern substi-tute materials, even when they look much like the original.

Heritage points out that post-1939 buildings selected for listor international importance, either of very high architec-tural quality reflecting innovation in technology, planning or style or associated with exceptional persons or events.

The process is very selective. Listing is meant to "trigger the awareness" that a building ought to be properly recorded. at least, or parts salvaged. Listing does not always imply preservation in situ, but the law requires that it be recorded and access given to certain interest groups before demoli-tion. "English Heritage does not have a head in the sand attitude," Mr White says.

There is already considerable experience of preserving concrete buildings up to a century old. In many ways the techniques are similar to those required to repair timber frame structures like barns.

The Society for the Protection of Ancient Buildings (SPAB), founded by William dorris in 1877, is the world's oldest building preservation pressure group. Morris hated the architects of his day (call-ing them "thoughtless hacks") and called for a return to the craftsmanship demonstrated by Britain's medieval predecessors. Mr Philip Venning, the Secretary of SPAB, says that while the society has not addressed the listing of modern buildings specifically, it never-theless welcomes the idea of extending the statutory list to include good architecture of

Like paintings by Old Masters, ancient buildings are made of materials which have been established by trial and error over the centuries, are well-understood and easy to work. Modern pigments give the same kind of horrors for picture restorers as plastics, mastics and cement additives give to building conservators. Conservation has always been a difficult business. Yet one day one of Britain's early nuclear power stations may be listed. But preserving it would hardly give greater problems than looking after a great-medieval cathedral.

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HISTORIC BUILDINGS

The inside story of conversions

industries in Britain declined. old factories and warehouses were left high and dry: too tall to cope with modern linear. manufacturing processes, out of date and stranded in newly impoverished locations.

Rugged but not conventionally handsome, many indus-trial buildings have been listed as being of architectural or historic interest because they illustrate ploneering building techniques inspired by the revolutionary skeleton structure of John Lombe's Silk Mill in Derby, or mark the spot of defunct industries which were the raison d'être of many of our towns - the shoe and knitwear trade in Leicester for example, and Sheffield's knives and scissors.

Although many of the dockside buildings were thrown up in a hurry (in London's Docklands in particular) as a result of the Customs Consolidation Act of 1853 (which allowed the use of warehouses as bonded stores) and the quaysides, de of canal dredgings often made of canal dredgings, collapsed under the weight, most are strong and show remarkable stamina against the ravages of rot and neglect. Many take on the character of

MANY traditional the exotic goods stored — stries in Britain declined, spices, furs, tobacco and silk and have strong international associations But what to do with them

all? One off nightclubs or film sets hardly quality as bona fide revenue sources. Some, like Docklands' New Concordia Wharf, have been developed into flats very profitably in spite of expensive fire pre-

Built to store tobacco, wine and brandy, it was successfully made into small shops

Similar projects nearby are outselling new developments by up to 15 per cent, according to local agents: some of the modern warehouse-style blocks are beyond shouting

distance of an ideal location and lack the subtle, but not merely imagined, character of the older structures and the sheer space provided.

The Skin Floor in Docklands, built between 1811 and

1814 by D.A. Alexander and John Rennie, and a five-bay

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ite and cast-iron columns under continuous rooflights, originally built to store tobacco, wine and brandy, was successfully made into small specialist shops after being

bandoned for 17 years. In Leicester "informal" tenants have set up workshops in some old warehouses simply by running in water and elec-tricity and splashing white-wash on the walls.

True office conversions

rarely work (except in the best locations) because the net lett-able area is usually burdened by relatively large amounts of dead space of corridors and landings. Studios can be feasible, but need to be anchored by a well-known activity or "heritage" or "art" centres like the Ouseburn warehouse workshops at Newcastle-upon-Tyne. The £3.5m Wigan Pier Heritage Centre featuring "the way we were" tableau is housed in old warehouses.

But these are not the stuff of conventional property develop-ment — both schemes relied upon grants from several agencies, ranging from the **English Tourist Board and the European Community Social** Fund to the National Coal Board at Wigan and most of the Ouseburn refurbishment was carried out by the work-shop tenants.

Valuation of the derelict buildings is a nightmare: there are few comparable rents upon which to base revenue forewhich to base revenue tore-casts; and when parts of the buildings are let cheaply, albeit informally, the artifi-cially high value imposed may push the acquisition costs, beyond viability and rule out the followed. the full-scale renovation and repair needed for long-term

"Red-lining" of some areas by building societies, and the uncertainty of restricted grant aid do not inspire developers'

On the other hand, as archi-tect Rod Hackney told a group of RICS building surveyors in April 1987, it is often possible to buy a large old building for less than the salvage value of materials: giving rock-bottom collateral for adventurous entrepreneurs.

US CASE STUDY

A downtown revival

IN THE US, people are not too sentimental about old warethey are no longer needed, tear them down. Against this, "historic" designation release benefits (compared with the UK incentive of hard-to-get grants from limited funds) which can turn rehabilitation into profit.

Recently, a new use has also been found for inner city industrial districts: the festival market, conceived in the early 1970s by James Rouse, a hous-ing official turned developer, and famous for building the new community of Columbia,

Based on small shops, restaurants and market stalls, the festival market brings life and a place to gossip to dreary downtown districts. In Mr Rouse's words it "attracts rich and poor, black to (a) democratic place." His first project - Faneuil Hall

marketplace in downtown Bos-ton (often compared with Lon-don's Covent Garden) – was an instant success, attracting 10m people in its first year -more than Disneyland. Others followed, but with limited success. In some smaller cities the markets are struggling in spite of more than \$100m of federal aid. A constant influx of visitors is needed, plus, for the locals, quality shopping to lure them from the suburban malis. The latest successful scheme is in the west end of Dallas, where a 55-acre warehouse district close to downtown has been transformed by a group of

businessmen, most of whom were born in Europe. The best-known feature of the district is the Texas Schoolbook Depository from which (according to the official ver-sion) President Kennedy was shot. Twenty-five years on, the Depository is being restored to re-open next month after being threatened with demolition (with bricks being sold as memorials") and use as coun-

cil offices. Centred around largely redundant railroad tracks, the west end was derelict and dangerous when granted status as an "historic district" in 1975. The only draw was the Old Spaghetti Warehouse restaurant opened in 1972, a brave venture at the time.

It was not until 1982 that Patrick Deprez, a French cot-ton dealer, took over an old brewery for offices, shops, restaurants and, later a nightclub, brick walls and pine floors that the real revival began. Although speculating wildly, Mr Deprez banked on the proximity of the downtown office Downtown office workers, towers and the fact that he

could buy the brewery for less than building a new shell. Mr Deprez then bought the three adjoining Home Furniture buildings, hoping to make apartments, but conversion difficulties – the windows were in the wrong places and could not be moved – encouraged him to sell them.

The new owner's architects joined the three buildings with an atrium and erected Dallas Alley – a complex of six night-clubs joined by a neon-draped canopy alongside shops, bars and offices with balcony access. Mr Deprez followed suit and made three adjacent ware-houses into MarketRoss Place. The Landmark Center followed, then the old city jail

Most of the offices are letting well: architects, accountants and PR types find the bare

turned into offices by a group

of local lawyers.

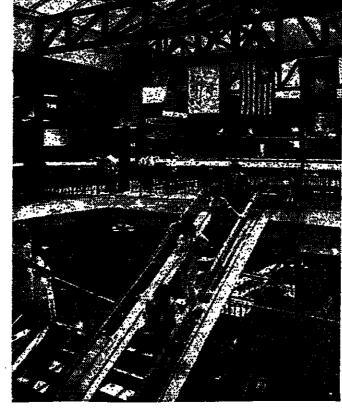
attractive and cheap - \$10-\$12 per sq ft. Above all, the suites have their own front doors.

families, football fans, tourists and college students enjoy the many rooftop bars (most with live bands) the fast food and trinket shops, most featuring Texas specialities, valet park-ing, private security guards (leading to a dramatically diminishing crime rate), wagon rides and street improvements.

Every now and again street concerts - the group Midnight Oil recently drew 20,000 people inject opportunities for informal street vending.

An August meeting of the local business community discussed a proposed "heritage walk" - little more than red lines on the sidewalks and a free leaflet - cleverly arranged to direct visitors to members' premises. An old railway spur 420 ft long and 17 ft wide may soon be made into "the world's longest bar."

Richard Catt



PUBLIC SECTOR PROPERTY

A face-lift for police blocks

THE TRANSFORMATION of run-down council blocks into successful private develop-ments is no longer a new idea, although it is useful to remem-ber that, as a trend, it is less than 10 years old. One of the first in the UK, and certainly the more successful of the companies which took up the public sector challenge in this way was Regalian, with an impressive string of conversions all over the country.

Having taken on local authority housing in London's suburbs and found ready-mar-kets for the refurbished and improved homes, it is not sur-prising that Regalian then began to take an interest in another type of public sector property with added-value: the Metropolitan Police married quarters — large and basically sound buildings, many of architectural interest which would make the average coun-cil block hiush — and located in the very heart of London. So far, Regalian has con-

verted three such blocks: Macready House, Gladstone Court and most recently, the jewel – Crown Lodge.

Mr Roland King, Regalian's development director, explains the attraction: "Most property sold vacant by local authorities tends to be under-maintained and often vandalised, if not completely developed. not completely derelict. The police blocks, on the other hand, were all occupied until quite recently and well-maintained. Moreover, they are all in desirable residential areas, unlike local authority blocks which are often in areas of deprivation requiring general

rban regeneration.
"This more than makes up for the fact that the police blocks tend to be old, with lay-outs and standards dating back to the 1920s, and fairly bland and anonymous. It is our challenge to transform them into up to date, desirable

Macready House, in Craw-ford Street in the West End was designed for the Met in 1926 with 72 flats on six storeys. Entrances were from an internal courtyard, accessible from archway entrances. The flats were vacated by the Met and offered for sale in 1986. By then, the ground

floor accommodation had been bricked up for security and the courtyard, formerly laid out for children's play and ame-nity, had been levelled for use

as police parking.
Gladstone Court dates from the same period. Wray Hou (now Crown Lodge) was built in 1937 to accommodate 114 policemen and their families. The original site cost was £40,000 and the original building contract was £88,814. With all the blocks, the basic problem was the kitchen and bathroom spaces, utterly unacceptable to 1988 buyers,

"It is our challenge to convert blocks with lay-outs and

standards of the 1920s into up-to-date, desirable homes"

combined with a heavy traditional building style which made it awkward to move or remove walls. Subsequently, remove walls. Subsequently, the party walls have been largely retained, with the spaces between reworked to provide better accommodation. This consists of modern kitchens and two bathrooms, including one en-suite.

Obviously, such major changes require totally new services and creates all the problems of a major refurbishment in the confined areas of the blacks. the blocks which nestle among other buildings. In Crown Lodge, in particular, the provision of a two-level underground car park, with a pri-vate leisure and sports centre, including a swimming pool.

was a major challenge.

None of the original blocks.

met modern building requirements and regulations, and all needed additional stairs and lifts. The solution adopted was to make at least some of these necessities into advantages: at Crown House, the new glassenclosed stairs are a decara-tive feature of the develop-ment. Other new attractions include gardens created on the

car park roof. Mira Bar-Hillel Britain's inner city industrial sites are shaking off years of neglect

Logic of a white elephant hunter

DEMAND FOR inner city industrial sites in Britain has many relics, long given up for dead, are beginning to pay their way. A battery of new grants, changes in the planning rules and a desperate shortage of space for burgeoning small companies have revived interest in restoring these factories and

however, the threat of over-supply is looming in some areas, as the wrong types of sites and buildings are priced

Local and central govern ment are playing a major role in reviving inner city sites but they rely heavily on private money drawn by the scent of new profits. Many developers are not driven merely by money, however. The fashion for conservation is not an arrangement of the scent of the scenarios. exclusive reserve for planners

and royalty.
"I could probably make more money putting up nice new buildings rather than fighting to preserve old ones," says Mr Colin Serim. "But it would be

phants" – an aut pastime for a developer who took a hike around India when the 1970s crash pulled the rug from his property business. He retains that sort of 1960s unconven-tionality with London Build-ings, the company he founded in 1979 to tap the urban regeneration boom, and has come to fringes of central London which frighten others off.

Perseverance Works in Shoreditch was one of Mr Serlin's white elephants, and his experience turning it into a new business community illustrates why other developers tend to ignore such pale pachyderms. It was an unremarkable group of 21 abandoned industrial buildings in a depressed and depressing part of the East End. Planners would have been happy to see it bulldozed, but Mr Serlin likes this sort of industrial architecture.

Perseverance Works lived up to its name, as it required a year of hard talking to overcome demands that it was redeveloped only for light industrial uses. He compro-

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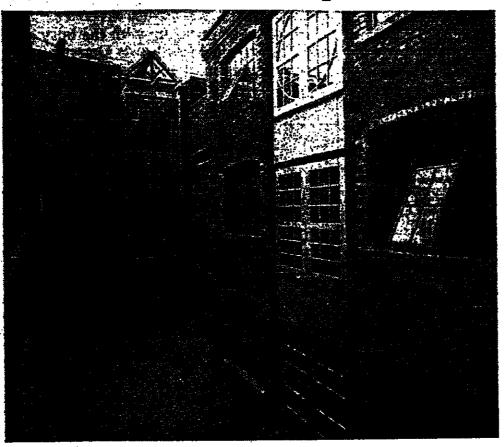
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Printing House Yard, part of Perseverance Works developed by London Buildings in Shoreditch

mised by providing industrial space on the ground floor and studios upstairs. Conversion was not technically difficult; he took out buildings from the centre to create courtyards and cleaned up the remaining ones to provide 100,000 sq ft of bare shells. They sold quickly to fashion photographers, print-ers and other small service companies, drawn from their haunts in the West End by freehold prices of about £30 to

"They are worth five to six times that now, but I wanted to sell quickly because of the uncertainty of the value of the oildings in an unknown market," he says. Other schemes face similar

problems: technical problems can be easier to overcome than the politics of planning. Many local authorities are enthusias-tic about rejuvenation of inner

city buildings, often doing the job themselves when developers shy away. But they can notion that industrial space



must be kept for industrial orkers. That is what keeps white elephants alive, says Mr Serlin. Even a conservation enthusiast cannot make manufacturers

pay rents necessary to meet the costs of refurbishing. New planning rules brought ance Works in 1986 should have breached this barrier. Permission is no longer required for a new planning class called B1 space – a broad use covering industry and offices. So the second phase will be solely devoted to small office units selling at prices from £175 a sq ft. But planners have not let a

little thing like a change in the law to hinder other schemes. Mr Seriin's latest grand plan is to transform 100,000 sq ft of derelict warehousing around Battlebridge Basin at King's

light industrial use - even though there is no way he can be forced along this road any

"It's all a bit crazy," he says. But perhaps no more crazy than some councillors believe his plans are for a two-storey glazed office "bridge" across the month of the basin, which

The office bridge appears, a first sight, to be a typical piece of flamboyance from a businessman playing successfully with his hobby. He made a sim-ilar gesture on 21 houses he created from former industrial mews at Mariborough Yard, off the Holloway Road, putting gardens on the flat roofs and purfacing the road with Dick-

Mr Serlin cultivates the image, implying that he decided not to float London Buildings on the stock market this year because he did not have a suit to wear at interminable meetings with financiers.

But there is a hard edge of business logic behind such ges-tures. Gardens and Victorian atmosphere are a good selling point in a tough central Lon-don housing market. Meanwhile, commercial sites such as Battlebridge Basin may be coming up in the world, but they can still benefit from something extra to pick them

Mr Serlin fears this crowd is becoming big and restless, however – "tenants will be drawn to architectural character, much in the way I am attracted," he says. But a lot of relatively modern "tat" bought for high prices since the planning rules were changed, will fall by the wayside or perform badly. The shadow of over-supply hangs heavily on a market which only a few years ago was practically ignored.

He regularly rejects offers of 50,000 sq ft buildings in what have become accepted locations, preferring to find white elephants of more distinction in the more remote hunting grounds which he believes will be next to take off.

House of Fraser has updated its Kensington store, while letting off surplus space



The atrium solution

RARKERS of Kensington is one of those hig department stores which once dominated the high streets of every large town. New shopping patterns have left many of these empty and redundant, a problem for planners and owners: their landmark status often means they cannot be cleared away, so they have become a chal-lenge for refurbishment spe-cialists, writes David Lawson.

The House of Fraser has spent £40m punching a hole through the centre of the Art Deco building to create one of the largest striums in Europe, enabling the upper floors to be turned into 185,000 sq ft of offices behind the listed facade while retaining a compact store and shopping mail at

store and anothing that at street level.

Shifting a vast amount of waste material through the surrounding congested resi-dential squares was probably the Miggest logistical problem, according to Mr Alan Massey of Project Management Inter-national, which oversaw the scheme for HoF. Shopping space also had to be shifted around the site while building

sisted that the store could not close during alterations.

The 12,000 sq ft atrium was essential to create an identity for the building and attract a major tenant, says Mr Peter Thompson of architects Fitzroy Robinson, although allowance was made to split into sections for multi-letting. This paid off when Associated Newspapers pre-leased all the space. Ironically, some of the atrium is likely to be refilled as demand for office space increases. Extra room has already been provided for pro-duction of the Evening Stan-dard by building out into the central area.

Apart from this built in flex-ibility, the old building has proved better suited than a modern one for accommodatmodern one for accusimodating the electronic equipment necessary for today's newspaper industry. The old store had laft floor-to-ceiling heights, giving more than adequate space for deep raised floors and suspended ceilings to take the network of cables and airconditioning services. conditioning services.

Shake-up planned for home improvement grants

for repair and maintenance of housing is rather like painting the Forth Bridge: as fast as effort goes into upgrading, the earlier work ages and crumbles. Thus, every time the authorities boast that they have put more resources into regeneration and refurbishment, someone comes along with figures to show that the

with figures to as bad, if not worse than before. Housing repairs and mainte-nance spending in Britain have been rising in real terms for five years, reaching \$5.20m last year at constant 1980 prices. This trend should continue at a slightly lower rate to almost 28bn by 1990, says the National Council of Building Material

Producers (BMP).
Overall, inner city spending is also expanding. Mr Nicholas Ridley, the Environment Secre-tary, announced after the Autumn Statement that £1.7bn was available over the next three years. Some £200m will go towards Housing Action Trusts to renovate former council estates and a similar figure will be used for unrating the property in the hands of local authorities.

The number of homes improved by local authorities has grown steadily, increasing by almost 150 per cent to 143,000 in the five years to 1987,

asys the Royal Institution of Chartered Surveyors (RICS).

But while the speed of "painting the bridge" improves, rust and decline seem to be dangerously evident nearby. A large proportion of the 22bn spent by local authorities on maintenance is being taken up by patch-and-mend crisis management, according to a recent study of public sec-tor housing by Mr Harry Cowie for the BMP.

Planned maintenance would slow the slide to a level where complete refurbishment or even clearance will be required in future. Already, there is a backlog of £22bn worth of repairs in England alone, representing a £220 annual outlay per dwelling.

A rolling programme of surveys would fill the huge gaps in local authorities' knowledge of the defects in their housing and cost a mere £19 per house compared with the £85 per dwelling estimated by the Audit Commission that could be saved by eliminating job-

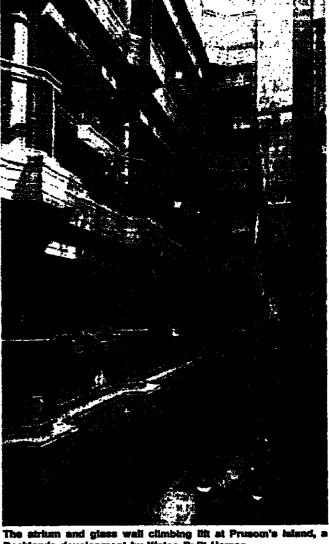
hing repairs.

Private money should play a large role, says the BMP report, through sales to develope the report, through sales to develope the report in the report of th report, through sales to developers for refurbishment. Developers such as Barratt and
Regalian are already heavily
involved in tower block renovation — more because local
authorities are being starved of
money, rather than any ideological conversion.
Problem estates will be tack-

Problem estates will be tack-led through Housing Action Trusts once the Housing Bill finishes its delayed run through Parliament, but there must be doubts of their impact after criticisms of prototypes on Merseyside which have seen buyers locked into homes depreciating in value.

and new building rates are booming. A quarter of England's 20m privately-owned homes are "unfit" or lack ame-nities, but the potential busi-ness is locked away because occupiers often cannot afford 500,000 are pensioners, while two-thirds of those in the worst homes would have to borrow at least three times their annual income to pay for repairs, says the London Hous-ing Aid Centre (SHAC).

Improvement grants, which lever private resources into resurbishing these homes, have been kicked around like a political football. Five years ago, they were much in favour with the government. The value of projects soared to £900m as it raised the proportion of repairs and improve-



Patch and mend crisis management

ments bills eligible for aid from But this did no more than 75 per cent to 90 per cent.
This sid helped to boost total
spending on home improvements to almost £8bn. But

ments to almost £80n. But grants quickly fell from favour as the Treasury railed at blanket hand-outs which often went to well-off house-buyers colonising inner city areas. By last year, the number of grants to the private sector had halved to just over 119,000. Owners applying today would have to wait until 1990 for a grant in many areas because grant in many areas because

money. By this time, however, the whole system will have been shaken up. Grants will depend on the age of a dwelling, rather than its rateable value. They will be aimed at a basic standard of fitness and limited to owners who cannot afford to pay for the work. But details have yet to be defined, which

leaves a parina of uncertainty over promises of a more efficient and fairer system. The government has tried to soothe its critics by pointing to the amount flowing into regen-eration through the inner city programme. It also raised limits on eligible spending by public bodies in action areas and its "enveloping" schemes by between 15 and 30 per cent.

allow for rises in building costs and the new VAT charge. It also followed a ban on tax relief for home improvement loans in the Budget after complaints that £100m worth a year were being diverted into consumer spending.

The National Home Improve ment Council was not amused pointing out that the VAT and Budget changes had stripped more than £850m a year from incentives, compared with the £450m a year going into grants.

seem likely to follow the same patch-and-mend formula as local authorities, which in turn tends to feed refurbishing "cowboys" and the black econ omy. This development will keep material suppliers happy with rising forecasts, but depress legitimate builders.

Their biggest ray of hope is the government's continuing on for inner city spending and the built-in growth factor of rising incomes and home ownership. The more successful the right-to-buy programme becomes, the more work is likely to come to legitimate building companies, since owners are more willing than ten-ants to pay for refurbishing.

David Lawson

From one store: a myriad

WHITKLEY'S, once one of the world's great department stores, is set to re-open in Queensway, Bayswater, London, on Wednesday, May 10, as a 100-shop centre, ranging from large stores to small ktosks. It will include a food hall of about 35,000 sq ft let to

Marks and Spencer and an eight-screen cinema which, it

eight-screen cinema watch, it is hoped, will attract more than Im customers a year.

Many of the store's original features have been retained and restered, including the Scala staircase and the glass

CASE STUDY: MILLBANK

Swedish revolutionaries

construction methods used in the 1960s and 1970s tend to make them much more careful nowadays. Few will risk something really new in case it goes wrong or is rejected by even more conservative investors.

Outsiders are less patient with this blanket of caution. It helps, of course, if it is your own money you are risking. own money you are risking. Anders Nisses, one of Sweden's biggest private developers, is convinced that it has found a new way of bringing far higher standards of comfort and flexi-bility to old office buildings, and is willing to put its money where its mouth is.

REVOLUTIONARY IDEAS are

builders and developers, Recur

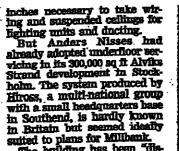
rent nightmares over untested construction methods used in

coming hard to find among

Developers played pass the parcel for a couple of years with the 200,000 sq ft Crown Agents' headquarters on Millbank, near the Houses of Par-liament, before Anders Nisses took it on. A £20m returbishment plan now aims to restore the original glary with the help of a revolutionary method of

fitting all sir-conditioning and cable runs under this floors.

One of the higgest problems in old office buildings is accommodating the wiring and ventilation necessary for businesses which now tend to have a VDU on every desk. Refurbishing usually involves a compromise of false floors raised the few



suited to plans for Millbank.
The building has been "disfigured" and destroyed" through extensive reconstruction since it was built in 1916 leaving only three or four well-preserved rooms, says Mr C-G (Sigy) Petterson, Anders

Masses director.

He has little respect for the British approach of tearing out interiors and merely retaining historic facades, preferring to reconstruct as closely as possible to the original style. With all services under the floor, the developers will be free to reconstruct the cellings to

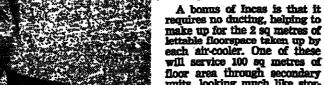
their Edwardian splendour. But Mr Petterson is not so entranced with history to com-promise on comfort and effi-ciency. In fact, he claims that



C-G Petterson, Anders Nisses director

the Hiross system is an improvement on conventional techniques in the most modern buildings. Tests at Alviks Strand showed the underfloor air-conditioning produced cleaner air more efficiently to individual work stations.

Perhaps just as important, the Hiross system allows almost infinitely flexible division of floor areas - another demand from tenants who never know from one week to the next how their offices will be arranged. Air moves through floor grills which can be shifted overnight because the whole plenum is made up



of removable squares sitting on a raised frame. Partitions can be altered around easily because they are spring loaded above and below. Uplighting means there are no integral wires or units in the ceiling to limit where they can

go. Positioning is restricted mainly by the window bays. Mr Glan Blake-Thomas of Hiross says the technique evolved from the company's long experience of producing cooling systems for computer rooms. This was extended into its other business of suspended flooring to produce an integrated low-volume air handling

floor space.

A points of fields is that it requires no ducting, helping to make up for the 2 sq metres of lettable floorspace taken up by each air-cooler. One of these will service 100 sq metres of floor area through secondary units, looking much like storage heaters, which draw air from under the floor. This returns through floor grills to

The two air flows are kept separate by baffles, which can be cut and moved if necessary. Each subsidiary unit has indi-vidual controls, so every desk could literally have its own temperature setting. Hirose is now working on eliminating the secondary units by putting controls into the floor grills.

Varying degrees of suspicion about the possibilities of this sort of system for refurbishing have been aired by building surveyors and architects. Partial renovation, for instance, might be a problem because of the ramps necessary from entrances into rooms with

such high raised floors. SIII heights may also be a limiting factor. The Civil Aviation Authority is trying out a floor of Incas, however, in its head-quarters refurbishment at Kingsway in central London.

But a good deal of suspicion seems to arise because many building professionals have never heard of the system, and want to suspend judgement until they see it for them-

Mr Petterson has already made up his mind, however, after noting a substantial improvement in air quality and reduction in building costs of £20 to £30 a so metre at Alviks Strand. Tenants have also swarmed in because of the flexibility he can offer in lay-outs. At Millbank that may make

up for another revolutionary idea - keeping the surrounding garden to allow sunlight into the building.
"Our English consultants

just shake their heads," he says. "The English practice is to build on every millimetre." Milibank will be a much-visited testbed over the coming months as Anders Nisses sets out to prove that it can teach the British a thing or two about creating efficient modern buildings out of historic

David Lawson

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f you are a senior execu tive with international marketing experience and good leadership qualities, the next time the phone rings it could be a headhunter asking you to consider taking over the shipmen of Wellcome the as chairman of Wellcome, the big UK pharmaceuticals com-

The search for the top executive at Wellcome – to replace 63-year-old Sir Alfred Shepperd, who retires in April 1990 is likely to stretch far wider than that for many similar jobs

in the past.
Wellcome, which is best known for its large selling Retrovir anti-Aids formulation saying nothing about the kind of person it is looking for. The company is, however, almost certain to select some-one from outside its own ranks

one from outside its own ranks and possibly from outside Britain too.

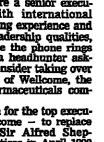
As for salary, that is open-ended. Many industrial observers believe the man eventually chosen — it is highly unlikely that it will be a woman — will command a remuneration at least double the £293,000 a year which is Sir Alfred's last moved new figure.

Alfred's last quoted pay figure. The manoeuvrings related to Wellcome illustrate the way that established patterns in selecting top executives, at least in internationally based industries like chemicals and pharmaceuticals, are beginning

to break down.

Driven by the pressures of the global market place, the big companies in these fields are increasingly turning to people with a broad commer-cial background who have worked in a variety of countries. These qualities seem entirely right today but even a decade ago might have appeared to lack the kind of grasp of detail companies wanted in their top managers. A case in point is Bayer, the big West German chemicals company, which a few years ago raised a stir by appointing as chairman Hermann Strenger, a globe-trotting Bayer marketing man with no formal technical qualifications. This was the first time any of the big three German chemicals groups – the other two are BASF and Hoechst – had given its top position to a non-

Strenger is trying to impose his mould-breaking style on Bayer. He has made it a rule that no one will become a senior Bayer manager without having lived outside Germany for at least three years and having had at least two jobs in different parts of the company.









Why the Wellcome mat will cost more

Peter Marsh believes the salary of the UK pharmaceuticals group's new chairman will have to reflect international levels

company, followed a similar approach by appointing Gui-seppe Vita, an Italian, as its new chairman, ignoring the ranks of German managers waiting in the wings. Beecham of the UK, another drugs group, turned to another nonobvious candidate - Bob Bauman, a US aerospace executive with a background in consumer product marketing -when it last chose a new top

Bauman's appointment highlighted another trend which is affecting mostly UK compa-nies: a gradual narrowing of the international differentials in salaries.

While many UK executives are still poorly paid — even in real value terms — in relation to their counterparts in Germany, Switzerland and the US, the differences have decreased somewhat in recent years. This is exemplified by Bauman's 2693,000 salary, which is far above the normal going rate for a comparable UK chairman and chief executive.

Behind the moves towards a more international approach to hiring top managers is that, hiring top managers is that, increasingly, domestic markets are accounting for only a relatively small proportion of the output of companies in essentially global businesses like chemicals and drugs. This is particularly the case in Europe, where home sales for companies of this kind may be as little as 20 per cent of turn. as little as 20 per cent of turnAt the same time, markets are fragmenting. While in the 1970s a chemicals or drugs company might have sold a particular material or medication to a broad consumer or industrial souther the content to t industrial sector, today the comparable product is likely to be specially tailored to the needs of only a narrow range of customers.

It makes sense, as a result, for a company to appoint as chief executive someone with broad international experience and who has a grasp both of his company's key technolo-gies and also of marketing

These trends are increasingly obvious, says Simon Clay, a leading headhunter, in science-based industries, including drugs and chemicals and also electronics and com-puters. "Companies in these areas are generally in high-growth fields which are international in scope," says Clay, who is a UK-based vice-presi-dent of Korn/Ferry International, the large executive

search consultancy.
The moves towards an international market place for senior executives have impor-tant consequences for salaries for people in British industry.

Typically, a top executive in a

UK chemicals or drug company
earns half to two-thirds the pay given to a comparable person in a US, Swiss or German

Although the differences in salary levels have narrowed somewhat in recent years – partly as a result of the inter-national pressures and of a generally more competitive climate in UK industry - British managers appear if anything to be becoming more sensitive about the issue. "Five years ago a British chairman might have made a joke about the top manager at his Italian subsidiary earning more than he; today it wouldn't be a laughing matter," says Tony Vernon Harcourt, of the Monks Part-nership, a UK recruitment con-

The pay differentials can cause special problems - for example, when companies want to switch people between the UK and abroad and have to juggle pay scales accordingly.
That certainly applies to internationally oriented companies like Imperial Chemical Industries, Britain's biggest chemi-cals group. The ICI chairman and chief executive, Denys

Henderson, earns £377,000. That is much less than the pay given to a comparable executive in the US, where Richard Heckert, boss of Du Pont, the US's biggest chemicals company, earns \$1.25m (2694,000). To take another example. Sir Paul Girolami, chairman of Glaxo, Britain's biggest drugs company, was recently given a 28 per cent pay rise to take his salary to £397,000. He is still, however, trailing well behind site number at Merck, the big-

gest US drugs group - who earns \$1.37m (£760,000). Although the pay of the UK chairmen may seem astro-nomic to the average person, many in the recruitment indus-try believe broad UK salary levels need to be driven up further to come still more closely in line with the international norm. How the chairman of ICI does his job for that salary is beyond me," is the appar-ently non-tongue in-cheek com-ment of Robert Baird, a UK

recruitment expert.
Discussion of the differences in international pay should, of course, not be carried too far. Exact comparisons are difficult because of shifting exchange rates and cost-of-living discrepancies. And people in less well paid jobs in the UK may be perfectly content in this situa-tion, thanks to their perception of what constitutes a good quality of life in Britain. "They may also have more power and if they are lucky get a knight-hood," remarks John Viney, managing partner of Heidrick & Struggles International, an executive search company.

So will Wellcome follow the

trend set by Beecham and recruit an American for its top job? The word in the pharma-centicals industry is that the company is likely to consider this option but will more probably choose a British chair-

man. Near the top of many peo-ple's lists of candidates is John Robb, a highly regarded ex-Beecham executive who was ousted after Bauman's takeover. Another possible – assuming the pay is high enough – is Robert Cawthorn, an Englishman who runs Rorer, a medium-sized US pharmaceuticals group. Squeezing on to the short list could be John Burke, a former Glazo director who surprised many in the industry by resigning to take over as a senior executive at Porton International, a little known UK hiotechnology company.

Kit Power, chairman of Spencer Stuart, a headhunting agency, is among those who believe that — despite the general trend towards an international approach to selecting senior executives - older doctrines may take a while to be broken down completely. "It's one thing for a company to say it will look at people from a range of countries for its top jobs," says Power, "but it's a brave British board which decides to ignore the UK candidates and employ an American to run the company.

The pursuit of quality

America's prophet remains unimpressed with his country

Barry Wood catches up with the busy lecture circuit of the 88-year-old W Edwards Deming

George Washington University the other night when the meeting was brought to a close after 2% hours. Now stooped and a bit unsteady on his feet, the 88-year-old quality management gurn had a grand time alternately entertaining and exasperating his listeners, few of whom were alive when the

first Deming awards were made in Japan in 1951. Deming himself was virtually unknown in his own couninently on American TV in a 1980 documentary on the com-1980 documentary on the com-petitive challenge posed by Japan. Hearing that their Japa-nese rivels had claimed Dem-ing as their greatest teacher finally assured his popularity with American industrialists. Deming's landmark series of

lectures in Japan in 1950 was critical in convincing the Japa-nese that if they paid attention to quality their products could one day compete in world mar-

Deming's theme last month in this rare public lecture was a variant of his standard lecture for which the uninitiated usually pay \$1,000 a head. No fewer than two dozen times that December evening did the legendary consultant and professor proclaim: "We (the United States) have levelled off, we're on the decline."

We've had it too good for too long. We've lost the work ethic. We've become lazy and we're resting on the laurels of economic supremacy gained in the immediate post-Second World War era. Much is wrong, continues Deming; our quality is bad, we don't save enough, our manufacturing is on the decline. Our research has slowed. We've dismantled our

phone company.

As always in Deming's lectures the real villain is American management. Warming to the topic - and mischievously exhorting the audience to have some fun - Deming runs away from the overhead projector and marches to centre stage.
"We've destroyed our people,"
he thunders, "We've put them
in slots. A manager's job is to

. Edwards Deming was still going strong at Washington's eorge Washington University se other night when the meetig was brought to a close ter 2% hours. Now stooped at a bit unsteady on his feet, e 88-year-old multiv manage. evaluations. Break down the

evaluations. Break down the barriers between employees."

After the crescendo Deming pauses, sits down and awaits questions. They come haltingly at first and then in a torreut. Deming hears only what he wants despite shouts and translations from the first row.

translations from the first row. A civil servant asks whether a recent report recommending higher salaries for government managers is on target. "Absolutely not," answers Deming.
"Higher pay isn't the answer
any more than doing your best Your best isn't good enough. Knowledge is what we

Peer pressure

A young man asks how you deal with a problem worker. He is cut off in mid-sentence. The master rises out of his chair, stabs the air with a fore-finger, and shouts: "You made him that way! You put him in a slot. You gave him no responsibility. If there is a problem, peer pressure will take care of it." Conversation

He then launches into a denunciation of General Motors' highly touted capital investment programme, saying high technology "gadgets" won't assure quality. Deming predicts that the \$45bn GM modernisation effort will only "result in poor quality at high

Deming has slowed down in recent months. Illness a year ago kept him from making his customary autumn trip to Japan. He has stopped driving and is now chauffered about in his 1975 blue Maverick which remains parked outside his modest north-west Washington

He did only 26 four-day seminars this past year instead of the usual 30. But Deming has no plans to retire. His schedule is booked well into 1990 when

FT LAW REPORTS

he will be 90, and he became in new year with a tendary sort stint in Australia. This eccentric statisticity

continues to march to his send drummer. He boycotted the recent White House commission unveiling the Commission Department's Malcoim Bell

rige quality swards.

They were intended state belated American respectation the variety Deming swards in Japan, but Deming mutters that he doubts that they will

do any good. He ridicules awards and

He ridicules awards and plaques – seemingly oblivious to the irony that the world's most coveted industrial award is a medal bearing his own name and portrait. He says he's waiting to see the rest thing – quality – from Amadican companies.

Deming won't suffer fools, or journalists, lightly. One Washington reporter, chagrined at having a promised interview shoved back two years, showed up at Deming's door on a Saturday morning. Waving a letter confirming a date two weeks hence, he asked for reconsideration. Deming admitted the supplicant to the living room. Then he scribbled the reporter's name and phone number on a note card, opened the door leading to his base the door leading to his base-ment office and hurled the card down the stairs. Initially hoping that this was Deming's fail-safe filing system for top priorities, the reporter is still awaiting a call back.

At his George Washington

University lecture Deming complains that the US is living on its fat. "We've been declin ing for 40 years. From here onout we're going to have to

work a lot harder."

He ends with a rhetorical question. "Who do you think will be number one in manufacturing in five years' time?" Fearful that this may be a trick question that will draw the master's fury, few are willing to answer. Finally the word "Japan" is uttered tentatively by someone at the back. "Of course," agrees Deming. "How can you catch up if the other guy is moving faster?" Barry D. Wood is an econom-

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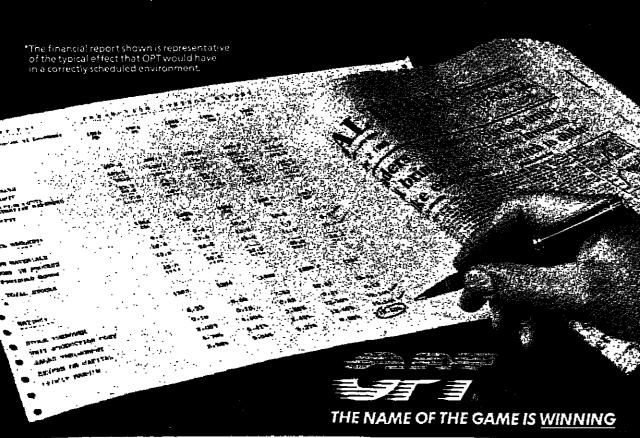
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Notice expiry date determines right to redundancy rebate

SECRETARY OF STATE FOR EMPLOYMENT V STAFFORD-SHIRE COUNTY COUNCIL EMPLOYMENT V CAMERON IRON WORKS Court of Appeal

(Lord Justice May, Lord Justice Croom-Johnson and Lord Justice Glidewell): December 21 1989

AN EMPLOYER with more than nine employees has no right to redundancy rebate where actual or statutory notice of dismissal for redundancy, whichever was the later, expired on or after August 1 1986, irrespective of whether notice was in fact shortened or waived by agree-ment with the dismissed

mployee or his union. The Court of Appeal so held when allowing two appeals by the Secretary of State for Employment from the Employment Appeal Tribunal's decisions that employers, the Staffordshire County Council and the Cameron Iron Works, were entitled to redundancy rebates. Lord Justice Glidewell dis-sented on the Cameron appeal. LORD JUSTICE MAY said that prior to August 1 1986 an employer who made a redundancy payment was generally entitled to a rebate, under section 104 of the Employment Protection (Consolidation) Act 1978 (EPCA).

By a new section 104(1) sub-stituted by the Wages Act 1986, an employer was only entitled to rebate on or after August 1 1986 if the redundancy payment was a "qualifying" one. A qualifying payment was, principally, one made by an employer with less than 10

By transitional provisions in paragraph 9(1)(b) of Schedule 6 to the Wages Act, the require-ment of a qualifying payment did not apply if the "relevant date" fell before August 1 1980. The relevant data as defined The relevant date, as defined by paragraph 9(2) was calcu-lated by reference to section 90 of the EPCA.

By section 90(1) the relevant date was when notice expired

if employment was terminated by notice, and when termina-tion took effect if there was no But section 49(1) of the

EPCA laid down a minimum period of notice to which an

regard to length of continuous By section 90(3), where the

statutory notice expired later than the "relevant date", that later date was to be taken as the relevant date in relation the diamissal. Section 49(3) provided that

the minimum notice provisions in 49(1) did not prevent the employer or employee from waiving his right to notice or from accepting payment in

The issue in the present appeals was whether the rele-

and dates were before or after August 1 1986. In each case the employer employed more than nine peo-ple. Thus if the relevant date in respect of dismissal for redundancy was before August 1 1986, the employer was enti-tied to redundancy rebate. If it was after August 1, he was not entitled to rebate.

The Cameron case involved the redundancy of \$4 employ-ees. Their trade union agreed with Cameron that each indi-vidual to be made redundant would waive his entitlement to statutory notice. Pursuant to that agreement,

the 84 employees were dismissed for redundancy without notice in June 1986. If statutory notices had to be taken into account the addition of those periods would project the relevant dates to after August 1.

The industrial tribunal held that the relevant date was when termination without when termination without notice took effect, and that Cameron was accordingly entitled to rebate. The Employment Appeal Tribunal (EAT) dismissed an appeal by the Section of State

retary of State.
In the Staffordshire case, a teacher, Mr Edward Baxter, was given notice of dismissal for redundancy on February 20

1936, to expire August 31.
In June the council learned that its entitlement to rebate was to be abolished by the Wages Act with effect from August 1. It wrote to Mr Baxter offering a different termination date. He accepted, and on July 2 he was given formal notice to terminate his employment on July 31.

The industrial tribunal held that the July 2 notice was a new notice, not a variation of the original, and that the relevant date was therefore after August 1. It held that waiver of

did not override the statutory requirement, and that section

90(3) applied.
The EAT agreed that the July 2 notice was a new notice, but held that waiver overrode the section 49(1) requirements, so that section 90(3) did not apply. Consequently the rele-vant date was before August 1 and the council was entitled to

The Secretary of State now appealed in both cases, asking the court to hold that the employer was not entitled to

The "relevant date" for purposes of paragraph 9(2)(a) of Schedule 6 to the Wages Act, was to be ascertained by reference to both subsections (1) and (3) of section 90, and if two different dates were thrown up one chose the later.

Miss Booth for Cameron pointed out that its employees' contracts had been terminated in June and that the redundancy payments had all been made before the end of that month. It was not until a month later that the Wages

Act became law.
Section 32(3) of the Wages
Act provided that nothing in
Schedule 6 should prejudice
the operation of sections 16 and 17 of the Interpretation Act 1978.

Act 1978.

Miss Booth's point was that before the Wages Act came into force Cameron had acquired a right to the redundancy rebates. It had qualified for them, but what it had not done and possibly had not had time to do, was to claim them. She relied on section 16 of the Interpretation Act which the Interpretation Act which provided that repeal of an enactment did not "unless the contrary intention appears" affect any right accrued under

that enactment. Miss Booth submitted that her client had an indefeasible right to the rebates which, under section 16, could not be taken away.

Mr Laws replied that a "con-trary intention" appeared from paragraph 9 of Schedule 6 to the Wages Act.

Paragraph 9 applied the whole of section 90 of the EPCA in identifying the relevant date, including section 90(3). On that construction, paragraph 9 provided that if the claim to rebate was made

date fell after that date, rebate would not be payable. The result was that the "con-trary intention" did appear for the purpose of section 16 of the

Interpretation Act, and Miss Booth's point failed. Mr Soule for the council argued that by agreeing to short notice Mr Baxier waived his entitlement to notice, and there was no scope for section 90(3) in calculating the rela-

The argument was not sustan argument was not sustainable. Whether waived or not, section 49(1) "required" a notice of specific length to be given, and if that had not been done section 90(3) still applied, notwithstanding any waiver.

notwithstanding any waiver.
Mr Soule also submitted that the July 2 notice to Mr Bexter was merely a variation of the earlier notice, and that the relto August I. He contended that to construe the second notice as a new one could deprive the employee of some benefit, and the courts leaned against such an approach. an approach.

The courts did lean against any construction of succeeding dismissal notices which would operate to the employee's detri-ment, but that was not made out in the present case. The court had to look at the

real operative cause of termination. That was not the February 20 notice. The operative cause of termination was the July 2 notice. It was a new notice, not a variation. The EAT erred in its deci-

sions. Both appeals were Lord Justice Croom-Johnson

Lord Justice Glidewell agreed on the Staffordshire case, but dissented on Cameron. He said that Miss Booth's argument that at the end of June her clients had an established right to rebate which was preserved under the inter-pretation Act should succeed. It would need clear words, not mere inference, to make the

contrary appear.
For Cameron: Cherie Booth (Booth & Co, Leeds)
For the Council: Michael Soule
(County Solicitor) For the Secretary of State: John Laws and Robert Jay (Treasury Solicitor)

Rachel Davies

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Bob Peck and Helen Mirren in "Some Kind of Love Story"

Two-Way Mirror

YOUNG VIC

Monday marked the first major British production of this 1982 Arthur Miller double-bill, and its London premiere interest-ingly confirms the great playwright as being preoccupied in his latter years with ways of seeing rather than ways of stating the obvious, the self-justifying, the thunderous, the moral.

In the wake of After The Fall last week in Belfast I can only welcome the development. Whereas in that 1964 rambling odyssey Miller portrays himself at the epicentre of post-Holo-caust guilt and questioning he has now adopted an inflected view of character, an outsider

role.

This is the new post-Pinter, post-Mamet Miller, with two people enmeshed on the sidelines of a drug, police and murder scandal, another two entwined in a cool neon-lit limbo where stylistic reality has taken a nap. The pieces are played with devastating preciplayed with devastating preci-sion and musical intuition by Helen Mirren and Bob Peck, and are directed with imperi-ous confidence by David Thacker in designs of sumptu-ous, minimal elegance by Bob Crowley.

In Some Kind of Love Story, the detective Tom O'Toole

returns to his hooker-lover, Angela, to pick up on a murder of five years ago. They say of this Tom, this dick, this no doubt Harry, that he could not track a diarrhoetic elephant on a glacier. Angela, in her louche rust boudoir, is involved in deep scandal, sees police cars everywhere, and reverts to catatonic embryos of childhood

Tom and Angela are aqueszed marginal victims in the dirty city, itself repre-sented by miniature grey cars and buildings which lap the raised square bedroom of aban-doned lingerie, a dressing table Madonna and black silk sheets. The play is a thriller, and a deeply ironic one, too, resolved in strategies of personal deal-

Mirren is a fallen angel with a heart of silver. She inhabits this provocative hooker with all the unstudied, caressing physicality of a damaged desperado. The information that she was raped by her father falls like an icicle in the cavern of cavil and contempt that of cavil and contempt that engulfs she and Bob Peck. Peck is a granite like intruder, comi-cally backing into his own-

The offensive initiative reverts to Peck in Elegy For a

Lady as he enters a sleek bou-tique in search of a present for a dying girlfriend. He is an ageing married man, the unseen girlfriend has just turned 30, the proprietress (Mirren in sheeny grey tights and suit) tries to help, or at least listen, in her humming easis of smart gifts on neon-tinged plinths. Peck plays a town-planning consultant, in business with his betrayed wife, who has given up because he will not live to see the consequences of his destructive indifference.

That major Miller flaw is built

by Peck into a subtle explana-

tion of his opportunistic toying

with the proprietress, whom he first takes to be a shop-girl, of There is more story, more rich history, in the first play, but I was much moved by the shifting colours of the second. A strange exercise in affection transference — is Mirren the new object, a signal of the dying friend? — becomes a reverberative variation on familiar obsessive themes. At the heart of both plays is the persistent Miller quest for truth in defiance of imperti-

Michael Coveney

nent integrogation.

TELEVISION

All moonshine about current affairs

ccording to received wisdom within the television industry. two simultaneous revolutions are now supposed to be occurring in current affairs journalism, each precipitated in one way or another by John Birt. Inside the business there is endless talk on the subject. The pros and cons raise as much passion as the debates about satellites and Mrs Thatcher's White Paper on broadcasting.
Yet the odd fact is that if you

watch very carefully what is appearing on screen, the only thing you can say with cer-tainty is that there is a lot more current affairs today more current anairs today than ever before. The revolutionary changes appear to be a figment of the broadcasters' collective imagination so far.

Up to March 1987 John Birt spent his career in ITV. He worked on World In Action, then in 1972 at London Weekend Television he started

end Television he started Weekend World with Peter Jav western word with rear say as presenter. Together they wrote a series of articles about the supposed "bias against understanding" in conventional television news and current affairs programmes which they believed failed, too often, to put matters in context.
Their mission was to explain,
and some say that they used a
rigorous and austere formula to make Weekend World into a tool of didacticism.

While the old practice on programmes such as Pan-orama and This Week had been to send out personable presenters to the world's hot spots to
find out what was going on
and report back on film, Weekend World, it was said, was
more inclined to send researchers round to a professor at the London School of Economics, interview him repeatedly until he delivered the quotes to sup-port their theory, and then present the story on screen in the form of statements, graphics, and documentary clips which linked together to illus-trate an analytical account of cause-and-effect, whether about banking or butter. LWT promoted Birt, first to Head of Current Affairs, then to Director of Programmes, but in 1987 he was Inred away by the BBC to become Deputy Director General with special responsibility for combining and reorganising the entire news and current affairs divi-sions. Much walling arose from Lime Grove, Broadcasting House and other centres where the BBC's broad church had traditionally tolerated all sorts of journalism, from dry aca-demicism (55-minute political interviews by Michael Charlton) to emotional populism (Desmond Wilcox with a weep-

The story assiduously put about by RBC malcontents was that henceforth all journalism would be "Birtian" and that this meant agreeing with your superiors the precise conclusions of your story before you left the building, then going out and putting it on film, whatever contradictory information you might come across. Worse, it was hinted, the new regime was ultra-sensitive to Tebbit-style criticism, so questioning of Government policy would be unwelcome.

Meanwhile, back at London Weekend, with the cat gone, the mice were having a ball. Greg Dyke, Birt's successor as Director of Programmes, and Jane Hewland, the new Head of Current Affairs, took against Birtian principles. They scrapped Weekend World and declared that the time had come for a more populist form of television journalism which was not ashamed to borrow

from the tabloid press.

Thus, we were told, the scene was set for the new era of broadcasting. With the Thatcher Government ushering in umpteen new television channels via satellite and channels via satellite and pressing for the anctioning of ITV franchises, which clearly meant tougher competition on the commercial side, it seemed that ITV was dropping its old public-service attitudes and going for ratings-building tab-



John Birt: at the centre so-called revolution

sid journalism. Meanwhile the loid journalism. Meanwhile the BBC, with its rôle as the mainstay of public service emphasised more than ever, but deeply sensitive to government influences, would single mindedly pursue its worthy and tedious mission to explain. That is the picture that many television journalists will paint today — usually in tones of

gloom and despondency.
It hears virtually no relationship to reality. Yet. True, ear-lier this month LWT did replace Weekend World with Eyewitness which was launched with considerable razzmatazz. There was much talk of a more youthful approach, brightness, snappi-ness, "relevance," and being understandable to ordinary people. Sure enough, the opening item showed how an Eyeu-itness reporter easily got a job as an aeroplane cleaner at Heathrow and hid a large box of chocolates — which could have been a bomb — under a seat on an airliner.

It was a slick trick which made a powerful point ... but why did it ring such a loud bell? Of course: when Jerry Wallington wanted to show how businessmen

sanctions-busting he loaded a prohibited export item (a new back axle) openly into a car and drove it over the border, filming all the way and prov-ing how easily it could be done. It was a slick trick which

done. It was a slick trick which made a powerful point . . . for World in Action. The border was Rhodesia's, the date was 1965, and the reporters who now work on Agenitiess were probably busy being born.

Executiness has proved so far to be a goodish but entirely un-revolutionary example of the sort of popular current affairs journalism which HTV has been producing for more than 30 years. Its item on the Irish sea triangle, with fishing boats towed along by "mysterious" forces, was old hat. Its item about finding facilities for premature babies fell into the ancient TV trap of creating "shock" stories by simply assuming no limits on NHS spending; its drug story this spending; its drug story this week was conventional but proficient; and its story about the departure of Robert "Tumbledown" Lawrence to Australia seemed to be a real scoop. If Exewitness practises for a couple of years, and the presenters all become as good as senters all occome as good as the admirable Trevor Phillips, learning to read autocue with-out looking like terrified gold-fish (which they will, no doubt) it may one day be as good as Searchlight, the splendid slam-hang tabloid series launched

Express man Tim Hewat in 1958. And if Exeminess stays in busines until 2015 AD it may acquire as much kudos, experience, and "tabloid" know-how as World In Action (b.1963).

Meanwhile, elsewhere on commercial television, Dispatches has recently given us a good and thoughtful but obvi-ously non-tabloid account of Russia's use of mental hospi-tals to imprison dissidents pre glasnost. 917-5 did an excellent little item on lorry driving in London, worthy of *Tonight* at its best (b.1957). This Week ful-filled the rare function of rep-resenting the public interest in

on ITV by former Daily

keeping a watching brief on the press when it reported with the soberness of The independent on new privacy laws. And World In Action itself has sustained its 26-year record of outstanding popular journalism with reports on women's fear in the streets; the psychiatric

consequences of public disas-ters; and police "verballing." And what of the cowed, forelock-tugging Birtian automatons at the BBC? This week we have had an edition of 40 Minutes which threw cold water over the grandlose claims made for the Tyneside Metro Centre, brainchild of John Hall, one of Margaret Thatcher's favourites. A fort night ago Panarama provided an audit on gains and losses in freedom during 10 years of Thatcherism, with the emphasis very clearly on the losses. The BBC2 series Sisters Under The Skin began with precisely the sort of serendipitous sub ject that has always existed on the fringes of BBC current affairs; a troupe of English can-can dancers, several of whom sincerely regard themselves as feminists.

Just after Christmas BBC2 delivered a report on London's down-and-outs, Street Stories, which could hardly have been less predictable or preconceived, and this week's Every-man comprised a "report" on the troubles in Lebanon from Charles Glass, speaking simply over newsreel clips and stills, which was unlike anything I have ever seen proviously.

It would be silly to become Panglossian over British television journalism. If the satellites do succeed, standards may plummet, and the BBC may indeed be left holding the public service baby. But, at present there is more current affairs material then ever: there is remarkable variety; and the idea that the BBC's output is all boring and respectful, while ITV's is all tumbling down-market to tabloid level, is sheer moonshine.

Christopher Dunkley

Ties That Bind

PURCELL ROOM

Under the auspices of the London Mime Festival, Trestle Theatre is on the South Bank until Thursday night adding a spooky new twist to their mask

spooky new twist to their mask and mime work.

Ties That Bind is the social tragedy of 16 year-old Julie, unloved at home and sexually abused by her father whom she finally murders. She is played by Thomasina Carlyle with a face of scowls and granite, bags under her eyes, a very picture of repressed animation. Her real face is a mask for inner turnoil and distress.

Other characters, except for a casually sarcastic teacher, who flings marked exercise

who flings marked exercise books out into the audience with a scattering of beautifully hurtful remarks, exist behind the blubbery Cabbage Patch masks that are this company's hallmark.

If all you ever see is mime, the work of Trestle must seem revolutionary. But in aspiring to the condition of mainstream serious drama, Trestle only succeed in exposing the filmsiness of their devices

The root source of invention is the unfathomable mystery of the mask. But the minimalist soundtrack, judderingly amasometrack, judicingly ana-teur film sequences and the twee scenic tricks of sofas and beds suddenly changing into fairground rides, all these are fairly primitive and out moded production mannerisms. A group like Theatre de Complicite is miles out ahead now, leaving Trestle to look like an inventive kids' television show

Playschool for progressives.
Toby Wilsher and Joff Cha fer execute their quick-change with no sign of strain except for the odd stumble down the stairs. Having established the violent home background of Julie and the discovery by the school caretaker of a crumpled cry for help as he sweeps up, the show sidetracks into tspid charade. The first moment of incestuous overture, though,

strikes a sudden chill. Apart from that, and the undoubted skill with which the plastic masks and matching wigs are invested with creepy life and curiously subtle expression, the proceedings seems slow and predictable.

Michael Coveney

Madama Butterfly **COVENT GARDEN**

Nuria Espert's production of Princing of Scottish Opera in 1987, and acquired by the Royal Opera last autumn; in this speedy revival, Glasgow's barning Yoko Watanabe rejoins benefit of Espert's

As always, having a Japanese soprano as Clo-Cio-San guarantees as many frissons as having an authentically black Othello (whether Shakespeare's or Verdi's): in a role where masquerading as an abused ethnic alien is normally a vital factor, we're faced with a performer who is an ethnic alien, and can play it without tricks of mimicry. For Puccini's essay in enraptured sado-masochism that is particularly discomfiting, because it denies us a whole degree of comfortable aesthetic

distance. Even in those recent times Even in those recent times when Cio-Cio-San was standardly represented as a fragile porcelain wimp. Japanese sopranos have worn her kimono with more grace — and greater dignity — than her simono with more grace—
and greater dignity — than
their Western colleagues.
(Despite mixed feelings! — I
gather that the Japanese feel
flattered by Puccini's

Her Pinkerton is Marlo
Malaguini, suitably personable
and feckless but — at the
moment — an under-sized
flattered by Puccini's

Nuria Espert's production of sympathetic creation, but

(with the benefit of Espert's sourly updated, downmarket setting) a strong, resilient creature, vulnerable only through her naive loyalty and

Her soprano is used with dramatic intelligence, though it doesn't trace an exquisite line: "Un bel di" was forthright and effective, without conscious finesse. This Butterfly's Italian vowels went strange from time to time -and why not? The Watanabe middle-voice is at once dusky middle-voice is at once dusky and beautifully clear (a Japanese gift, as we have been learning), and it has unusual power; some blotting in the upper register, not to mention some doubtfully successful striving toward top notes, ceased to be a problem once Act 1 was safely past. She was intensely moving. intensely moving.

the house, despite his promis-ing style. Mark Ermler's full-voiced orchestral treatment gave him little quarter, vital and astutely musical though it

The decent, troubled Consults Thomas Allen, entirely right in spirit but so far too sight in spirit but so far too sight detailed, too buttoned-up and English: Sharpless is after all American, and there isn't the slightest reason to suppose that the Italian authors of the piece imagined him with a stiff

Something similar could be said of Anne Mason's sturdy Suzuki, who is given too little to do beyond looking devoted and despairing, and yet makes an honest impression of some weight. There are excellent accounts of the smarmy marriage-broker, the Imperial Commissioner and the silly suitor-Prince by John Dobson, Anthony Michaels-Moore and Bruno Caproni, and Gillian Webster as the new Mrs. Pinkerton suggests exactly what her miserably sketchy part leaves blank.

David Murray



Yoko Watanabe

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FINANCIAL TIMES

ARTS GUIDE

Single Spies (Lyttelton).
Marvellously entertaining new
Alan Bennett plays about Guy
Burgess and Anthony Blunt,
with Simon Callow and the
author. Prunella Scales joins
in as Her Mesert the Owen author. Primella Scales joins in as Her Majesty the Queen. In National Theatre repertoire until February 4 before transferring to West End (928 2252). A Walk in the Woods (Comedy). Alse Guinness and Edward Herrmann in feeble off-duty arms negotiation encounter by Lee Blessing. Guinness, back on the London stage after 10 years, is in subtle virtuoso form as the in subtle virtuoso form as the Soviet veteran of tactical stone walling and no dealing tricks
(\$60 2578, cc 839 1438).
The Secret Rapture (Lyttelton).
Brilliant new David Hare piece
for the National Theatre, a satiri-

for the National Theatre, a satiri-cal but moving romance on life, love and family politics in Thatcher's Britain. The play of the year. Feb 8-11, 24, 25, 27, March 9-15, March 25, 27 (928 2252, oc 240 7200). The Shanghraun (Olivier). Rec-commended Christmas treat, as Boucicault's melodrama is given the full scenic works but is also revealed as a key Iriah dramatic milestone. Fine National Theatre cast led by Stephen Rea (928 2252). Feb 13-16, March 1-4. Brigadoon (Victoria Palace). 1947 Lerner and Loewe 'heather-Lerner and Loswe "heather-scented" Scottish fairytale hit is handsomely revived and well sung, less frait than expected. (834 1317, cc 856 2428).
Mrs Klein (Apollo). Intriguing that among the child paychoanalysts in Nicholas Wright's hit transfer from the National. Fizz-

444).
Orpheus Descending (Haymarket). Triumphant debut for the Peter Hall Company with Vanessa Redigrave candescently sensual and italianate in atmospheric restoration of Tennessee Williams's last indisputably major play (830 9832).
Henceforward (Vandsville). Isn McKellen and Jane Asher in McKellen and amerimental McKellen and Jane Asher in bleakly firmy and experimental Alan Ayckbourn comedy of future shock and strained marriage. A tale of obsession, devotion, computer music, women as robots, gangs on the streets and a tug-of-love (836 9987, cc 741 9993)

The Young Vic on tour with Waiting for Godot, with Reg Stewart and Peter Theedom (Schouwburg). (Wed only) (422 741). Moves to Groningen Cabangang 195 845) or Pol-741). Moves to Groningen (Schouwburg, 125 645) on Fri:

Rotterdam Evita (Doelen). The original Broadway production with Flor-ence Lacey (Tue to Thur) (413

New York Rumours (Broadhurst). Neil Simon's latest comedy is a self-conscious farce, with numerous slamming doors and lots of mug-ging but hollow humour that misses as often as it hits. Chris-tine Baranski leads an ebulliant cast in the inevitable but disap-

pointing hit. Cats (Winter Garden). Still a sell-out, Trevor Num's produc tion of T.S. Eliot's children's tion of T.S. Eilot's children's poetry set to music is visually startling and choreographically feline (239 8252).

A Chorus Line (Shubert). The longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical game with his backstage story in which the songs are used as auditions rather than emotions (239 8200).

are used as auditions rather than emotions (239 5200). Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama case sons

Starlight Express (Garshwin).
Those who saw the original at the Victoria in London will harely recognise its US incarnation: the skaters do not have to go round the whole theatre but do get good exercise on the spruced-up stage with new bridges and American scenery to distract from the backneyed pop music and trumped-up, silly plot (586 6510).

piot (386 6310).
Phantom of the Opera (Majestic),
Stuffed with Maria Bjornson's
gilded sets, Phantom rocks with
Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (239 6200).

Driving Miss Balsy (Briar Street). The touching relation-ship between a dowager, played in this production by Dorothy Loudon, and her black chamieur-exposes the changes in the South over the past several decades (348 4000).

Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy hairdressing establishment (988 900). The Plano Lesson (Goodman). Prolific August Wilson continues his exploration of the American black in history with a play, set in 1938, about a family's arguments set round an elaborately cerved heirloom plano. Ends Feb 11 (443 3800).

January 20-26

Kabaki. The festive New Year programme at Kabuki-za (541 3131) includes a popular mode kabuki play Jii-san, Baa-san kabuki play Jij-san, Baz-san (Grandpa, Grandma) at the 11.30 matinee. The evening show at 4.20 ends with the spectacular Lion Dance, featuring Ichikawa Danjuro XII and his nine-year-old son. At the National Theatre (265 7411), the world-famous case 7411), the wondreadeds onnagata, Tamasaburo Bando, is one of the players in a mixed programme which includes two dance numbers. Ends January

Yamato Takeru of Mt Iboki. Some of the kabuki theatre's some of the adduct cheatres a finest young actors perform a new play about one of Japan's mythical heroes, in a production by kabuki's finest showman, Ennosuke Ichikawa. Parco Theatre (477 5858). Ends January 26. Carmen. Musical (in Japanese) Carmen. Musical (in Japanese) based on the opera, but which follows Merimée's novella more closely than Bizzt did. The aim, according to director Mike Ashman of the Royal Opera House, Covent Garden, is to put back "the sex and violence", Aoyama Theatre (591 1711).

Fine Arts Brass WIGMORE HALL

On Monday the Fine Arts Brass Ensemble brought to London specially commissioned works - by Robin Hol-loway, Philip Wilby, and Mal-colm Arnold (the characteristically neat and jovial Brass Quintet no.2) - whose first performances they gave outside the metropolis last year. The continuing revival of interest in brass music owes a good deal to fine ensembles such as this one: the Fine Arts manage to attract worthwhile composers and then reward them with stylish,

Holloway's Brass Quintet, fifth in his series of Divertimentos, sets out to be somewhat contradictory in its character, at once diverting (in the sense of its subtitle) and tough-spirited, euphonious and shapely yet built out of lopped off phrases and quizz-cal interruptions. The five-movement span of the work beautifully fills out the outline suggested in Holloway's pro-gramme note: the idiom seems to marry Weill and English brass consort music of a past era, and, as in the most engag-ing and intriguing Holloway pieces, there is a touch of wit

lively readings, sharply pro-filed and full of flair.

and irony in the handling of sounds and forms. There is also great virtuosity in the writing for the instruments – notably in the little "Schermovement, spun off with bouncing rhythmic lightness, and in the "Funeral March" which follows, exploring a sur-prisingly wide range of muted colour. Wilby's *Classic Images* takes

its title from a collection of Ansel Adams photographs (the ones that directly inspired the three movements of music were re-printed on a sheet inside the programme), and likewise attempts to parallel Adams's approach to imagery. "Aspens", the opening move-ment, and "Surf Sequence", the second, left the most striking impression on a first hearing - the first a fine-lined horn solo shaded and shadowed by the other instruments, the second an exuberant scherzo. The correspondences between visual and musical art-forms mattered less than the vigour and, again, virtuosity of the brass-writing. The Wigmore was filled withexciting sounds which never quite crossed the pain threshold.

Max Loppert

FINANCIAL TIMES

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Wednesday January 25 1989

Greenspan's amber light

THERE IS nothing very new in the measured caution with which the Federal Reserve Chairman, Mr Alan Greenspan, assessed the US economic outlook in his appearance before the House Banking Committee yesterday. What is new is the support he received from members of the Administration. The Budget Director, Mr Richard Darman, was almost equally cautious about the sus-tainable growth potential of the US economy, putting it somewhere near 3 per cent. This implies that he also agrees with Mr Greenspan's firmly-stated view that the US cannot resolve its deficit prob-lem simply through growth and that some fiscal tightening is therefore desirable, both to help balance the budget and to head off any possible danger of over-heating

"Possible danger" would have been read in the markets as a dangerous understatement up to the end of 1988, but in the last two or three weeks that domestic demand is indeed cooling off. Retail sales in December were very flat, housing starts have fallen sharply and the growth of con-sumer debt continues to slow

Optimistic view

This lends some support to the Chairman's clear forecast that the trade balance should continue to improve - a much more optimistic view than the recent consensus among academics and the gloomier Wall Street pundits. Wall Street, however, became more optimistic after the November trade figures: the deficit was sharply higher, but nearly all the damage was done by a surge of imports of capital equipment, and this tide is soon expected to ebb.

It is the danger of inflation

rather than of an enlarged foreign deficit which worries Mr Greenspan. The US economy, as he sees it, is uncomfortably close to the margins of productive and labour resources, and flirting with the danger of cost-led inflation.

He is not worried that this might cause a recession. "As we enter 1989, there are few ments to continued expan-

4.4 per cent as "unacceptable," and clearly means what he says when he repeats that his long-term aim is price stability. For the time being, he favours both a demanding exchange rate and high interest rates as a cautionary mea-sure, but he did offer an uncharacteristic gleam of financial optimism: rates could well come down, he said, once a deficit-reducing budget was agreed. Indeed, he must fervently hope so, for as he con-ceded in his discussion of the related thrift and less-developed countries' debt crises, high interest rates impose risks on what is still a very fragile financial system. His argument for relatively high rates now is that they head off the danger of still

Shaky economies

higher rates later.

In economic terms, this pic-ture looks very like life, but financially, it looks somewhat too bland. The markets are no doubt fairly shockproof on the subject of debt, as Mr Green-span said, but the real econmy, and especially the Latin American economy, is in crisis now. It is not enough to spell out the objective of a renewed flow of capital at viable interest rates to the shaky economies of America's neighbours; that has been the objective for years, but the chances of vol-untary bank lending grow less every day.

It is good news, then, that

debt is at present intended to be the top of the agenda at the meeting of the Group of Seven at the beginning of next month. It will raise two questions which challenge the thinking of the last Administration: its preference for bilateral solutions and its determination to avoid any explicit charge on the US taxpayer. The European and Japanese views favour multilateral solutions and recognise that tax-payers will have to rush in where commercial banks very naturally fear to tread. If the meeting is to produce promising new initiatives rather than continuing squabbles, the Bush team will have to prove that its giving up wishful thinking on domestic growth.

The salaries of academics

PAY IN an expanding sector of the economy tends to run ahead of rates elsewhere. This is a normal mechanism for is a normal mechanism for sucking in resources — espe-cially of skilled manpower — from declining sectors. Accord-ing to Mr Kenneth Baker, the UK Education Secretary, Brit-ish higher education is poised speech at Lancaster University he extolled the merits of mass higher education in the US and suggested that the UK should aim to double - to 30 per cent - the proportion of 18-year-olds attending some form of

university or polytechnic. He might, therefore, have been expected to outline a strategy for raising academic pay to the levels required to cause a massive inflow of talent.

In reality, his attitude towards university pay has been negative in the extreme. Indeed, an unbiased observer would have to conclude that the Government is preparing for contraction rather than no pay increase at all in 1988/ 89. This year, the funds made available to university vice chancellors will finance an award of only 3 per cent. Sir Mark Richmond, the chairman of the Committee of Vice Chancellors and Principals, said he was embarrassed at the inadewas emoarrassed at the inane-quacy of this offer, and is seek-ing an additional £50m from ministers – the equivalent of 6. per cent on the pay bill. Aca-demics, meanwhile, are behav-ing more like students than dons; their exasperation has pushed them to boycott exami-nations and hold formal dem-onstrations.

Pay decline

All the figures on comparative pay rates appear to uphold the dons' case. Since 1979, lecturers' pay has fallen by more than 20 per cent relative to average earnings; the decline relative to highly-paid profes-sionals and those in expanding sectors has obviously been far greater. Academics' pay has declined even in relation to such relatively depressed groups as schoolteachers, civil servants and teachers in colleges of further education. Indeed, lecturers are one of the few groups whose pay actually buys less in terms of goods and services than it did in 1979 quite an achievement given the

scale of the economic recovery

since then. Cynics will say that artificial comparisons of pay prove nothing: lecturers may have been paid too much in 1979. Pay should instead be determined by market supply and demand. If universities cannot attract suitable staff in certain sub-jects, they should be allowed to raise salaries; but it matters raise salaries; but it maners little if pay falls in unfashion-able disciplines such as philos-ophy or ancient Greek. There is undoubtedly a case for greater flexibility in pay scales. It makes little sense to

treat academics as an indivisi-ble breed when the pay dons can command in alternative professions varies so much by subject. But here the Government is already pushing on an open door. The vice chancel-lors - if not union representatives - want to use extra gov-ernment funds to attract lecturers in shortage subjects, such as accountancy and law, and to reward individuals for outstanding performance. Extra cash for this year's settlement could, therefore, be used as a lubricant for reform.

Quality of staff

But the market arguments should not be taken too far. There is already evidence that comparatively few able graduates are willing to contemplate an academic career: in many subjects, fee-paying foreign postgraduates now outnumber UK students. Some dons also point out that the quality of new appointments in some fields has fallen. The issue is thus not whether universities can attract staff, but whether they can attract staff of sufficiently high quality. Compara-bility exercises can be dised by those who worry only about numbers but not by those who also worry about

The Government is right to encourage universities to seek alternative sources of finance. But such efforts are in still their infancy. For the foresee-able future, the universities will remain overwhelmingly dependent on public money. Mr Baker thus has a duty to match his rhetoric about future expansion with the resources needed for a realistic pay award for lecturers. The universities will otherwise

Kevin Done examines Ford of Europe's strategy for the next decade

ord of Europe has thrown down a gauntlet to the rest of the European car industry with the declared mission of becoming the lowest-cost car producer in Western Europe by the early 1990s. It is trying to make itself the car maker best placed to survive the crunch that it believes will confront the European motor industry in the next decade. At the same time it is increasing capacity by 10-15 per cent and launching three new-generation models in the next four years to regain market share lost to its rivals. Ford is seeking greater flexibility from its European workforce - including three-shift working for the first time at one of its European assembly plants - while reducing the complexity of the manufacturing process. Ford of Europe is playing a lead-ing role in the overall group's fresh attempt to develop a system of world car engineering. This aims to reduce design and engineering costs, to cut product development time and to min-imise duplication of effort.

One result of the new policy was the decision, announced last week amid union opposition, to end produc-tion in the UK of the Sierra, Europe's best-selling medium-size car. Assem-bly of the Sierra range (and of its replacement in the early 1990s) will be concentrated at the company's plant at Genk in Belgium. This decision is, however, just one piece in the strat-egy the group is evolving to cope with the mounting global pressures for greater efficiency, quality and produc

In this race, Ford already claims to be ahead of most of its European rivals, including Volkswagen, Peu-geot, General Motors and Renault, but admits that it is currently being out-performed by Fiat of Italy. It says that even Fiat, the most cost-effective of the traditional European producers, will probably be overtaken by Japan's Nissan when that company's 25i0m car assembly plant in north-east England reaches planned full produc-

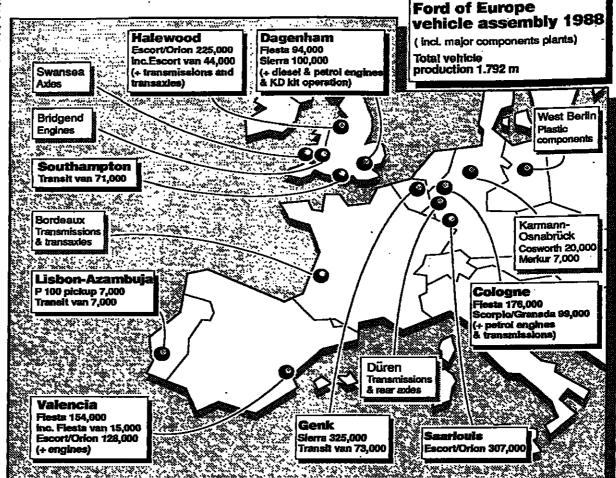
tion in 1992-93. Mr Bill Hayden, Ford of Europe's combative manufacturing director insists, however, that "by 1992 we will beat or match them both with our current rate of progress. We want to be the best in class in quality and the lowest cost producer. With a good model range, whatever the challenge should be, we will have a better chance than any to survive the

Ford believes that a shake-out in the European Community's motor industry is unavoidable as the market is opened up to the full force of Japanese competition. "Do you believe that if the Community becomes an open market that all the existing pro-ducers can survive?" asks Mr Hayden. "If the Japanese come in hard, they could not."

The number of blue collar workers employed by Ford of Europe in manufacturing has dropped from 104,000 in 1979 to 77,500 at the end of 1988, while the salaried staff has been cut from 18,300 to 12,000. During the same period, the company increased vehicle output (cars, car-derived vans and panel vans) by 37 per cent from 1.31m.

Ford maintains that it has increased its labour productivity by an average of 8.5 per cent a year in each of the last four years. "By 1992-93 we believe that with our continental plants we will be the most efficient producer in Europe, despite having very high wage rates in Germany," says Mr Hayden.

At the same time Ford has been closing the productivity gap between its UK and continental plants. In powertrain production (engines and trans-missions) the gap is now only about 10 per cent. In vehicle assembly, Ford says the competitive gap has been



Gearing up for the race of the 1990s

reduced by more than 50 per cent when we started," says Mr Hayden. The biggest strides have been achieved at Halewood, Ford's assembly plant on Merseyside for the Escort/Orion range, where labour productivity has been improved by 11-12 per cent a year in the last three years. The much older Dagenham plant in x – until now producing Flestas and Sierras - has lagged behind, however, and Mr Hayden says there is still "a significant gap" in productiv-ity between the UK and continental

embly plants. The attack on materials costs has also yielded big dividends, and Ford is now succeeding in reducing purchas-ing costs by 3.5 per cent a year – after it has allowed for inflation and other increases outside its control compared with 2.0 per cent a year in

Mr Hayden claims that at the moment Ford of Europe can compete with the delivered costs of a Japanese built-up import, but this is only because of the freight and duty costs

because of the freight and duty costs burdening the Japanese. With the further progress it expects to make in catching up on the Japanese domestic industry — and helped by a likely further appreciation of the yen — he believes Ford of Europe could have a cost advantage of \$1,000 (\$564) a car by 1993 over an imported Japanese vehicle. However, any advantage based on Japanese freight advantage based on Japanese freight costs will be wiped out by the Japa-

nese setting up shop in Europe. At present the European car industry is riding the crest of a wave. The unprecedented surge in sales since the mid-1980s has established Western Europe as the biggest car market in the world, overtaking North America in 1987.

From 1977 until 1985 car sales in Europe remained more or less static around the 10m mark with demand never more than 6 per cent either side. Now the industry is convinced that sales have jumped on to a new trend line that could fluctuate around 12m units a year depending on the strength of the European economy. The Japanese cannot afford to stay utside such a lucrative market, Ford argues. They are already well on the way to establishing plant capacity in North America to produce 2.6m vehicles a year by 1992, and will soon

single-mindedly to Europe.

Despite the present boom there is already over-capacity in parts of the industry, most notably at Austin Rover and Renault. The more ambitious car makers, including Ford, are now gearing up to create more capac-

Ford of Europe's shortage of capacity - which helped it to lose market share in last year's European market - has caused the company to reshape the five-year business strategy review it began in mid-1988. The process has been influenced by several factors.

First, the size of the overall market

company is expecting market-share growth from a succession of new-generation model launches due between 1989 to 1992.

Second, the weight of demand in the European market has moved with surprising speed to smaller cars, represented in the Ford range by the Fiesta and the Escort. From 1979 to 1987 the supermini segment's share of the total market climbed from 21 to 33 per cent, while the share of cars in the Sierra size class shrank from 25 to 20 per cent. In the small car market, Ford will unveil its new generation Fiesta next month after five years of development; and the new Escort will be launched in the autumn of 1990. Ford of Europe's strategy for the 1990s thus includes:

Increasing capacity at four of its six European assembly plants, Genk ierra). Va Halewood (Escort) and Cologne (Fiesta) with an effective total increase of around 10 per cent by mid-1990 and as much as 13-16 per cent by 1992-93, depending on whether demand would justify triple-shift working at a second location, such as

The unsatisfactory level of Dagenham productivity is to be directly addressed by reducing it to production of a single model, the Fiesta. For Dagenham the move must be seen as a final public warning. Removal of the Sierra - the opera-tion will be completed in August 1990

will more than halve the comity of the Degenham assembly spent-tion. The present Fiesta and Shata assembly mix demands the use of 6,850 different parts, while the august ber of parts for the assembly of the pew Fiesta alone will be reduced to

Ford intends to keep the same capacity level at Dagenham for the Flesta alone, 1,104 a day, that it previously had for the Flesta and Shame combined. The removal of the Sierrawill none the less mean the loss of 500 jobs, because of the lower level of complexity in the Flesta production process. For years Dagenham has failed to meet its scheduled targets now its future is on the line. That workforce has been told that it must change if it is "to continue as a viable manufacturing site." Mr. Hayden is due to meet the UK's national Font unions tomorrow to discuss their opposition to the Sierra move.

Sierra production will be concentrated at Genk, with a radical change in labour practices at the Belgian plant involving three-shift working for the first time at a Ford of Europe assembly plant. Ford already makes widespread use of temporary labour at Genk; it has 2,500 temporary workers in addition to the permanent workforce of 8,950 hourly-paid work-

Man Care

221.7%

Street Co.

• Genk is to be geared up to become the single European production source for the new car code named CDW 27, which will replace both the European Sierra and the North American Tempo/Mercury Topaz from 1982.
The CDW27 represents Ford's first attempt at a radical new form of world car engineering. Ford regions have previously operated as autonomous fiefs. The company tried in the late 1970s, with the last Escort, to previous a world car. engineer a world car, but in fact the engineer a worst car, but in fact European and North American Escoris ended up different in virtually every respect. "The spelling is the same," says a rueful Mr Allan Cil-mour, Ford's executive vice president for international automotive

The CDW27 is a new departure. however. One region - in this case Europe - has been given the responsibility for leading the design and engineering of a new car to suit both the European and North American markets. The cars could still have superficial differences in appearance and tuning to suit market preferences, but Mr Gilmour insists that "the basic engineering job will only be done once."

To support the revolution Ford has created a \$77m global communications network of computers to units its 20,000 engineers and designers in Europe, North and South America, Australia and the Far East

The challenge is stark. Ford must already make up lost ground on its rivals. In 1987 it dropped from third to fourth place in the West European car sales league, overtaken by a resurgent Peugeot, and last year it was the only one of the big aix volume car makers in Europe to suffer a decline in sales hv en estimated 1.2 per cent - in an otherwise booming European market. Its European market share fell to 11.3 per cent in 1987. As the competition from its rivals

intensifies, Ford's success in the 1990s will depend most of all on the appeal of its new model programme (beginning this spring with the launch of the new Fiesta) and on its ability in the early 1990s to replace uncompetitive parts of its engine and transmission range (particularly the power units for its top of the range Scorpio/Granada). It is making significant progress in reducing costs — near-record profits in the last two years testify to that - but its competitors are hardly standing still.

Easy come, easy go

■ There are many countries where the resignation through scandal of a Cabinet member, particularly one bearing the imposing title of director of the economic planning agency, would automatically put the cat among the pigeons. And the departure from this post in Japan of Ken Harada yester-day is important, in that the Prime Minister, Noboru Takeshita_hardly needs further horrors on the Recruit Cosmos front. Yet it should be put in

There are few more disposable commodities in Japan than a Cabinet minister. Some endure; Shintaro Abe did four years as Foreign Minister in this decade, as did Kitchi Miya-zawa at Finance, before he. too, was undone by Recruit.
But, for the most part, ministers come and go with great
regularity for the simple reason that membership of that august body, while occasionally a recognition of actual merit, is more often a straight-

forward political perk.
Every year the Cabinet is reshuffled, with portfolios artfully divided among the factions which make up the ruling Liberal Democratic Party. In the eight years he was Prime Minister, from 1964-72, it was reckoned that Eisaku Sato managed to elevate to the Cabinet nearly half the 200-300 sitting LDP MPs of the

An astate Japanese bureau-crat, who, naturally, does not like politicians, recently gave the following rating system. There were five categories of MP, he said: those who might aspire to be Speaker, who were very smart; those who might sit in the Cabinet more than once, who were pretty good; those who would get just one turn, who were average; those who would not even get that reward, who were truly awful; and finally those who might make Prime Minister, who were something else entirely.

OBSERVER

City record

■ The City of London cannot afford to be too smug about the scandals which have erupted in other financial cen-tres, notably Paris, Tokyo and New York. Its own catalogue of alleged wrongdoing must be running at record levels.

So far as official inquiries are concerned, there are at least seven big ones at the moment, involving the Department of Trade and the Serious Fraud Office, They include Guinness (DTI and SFO), Barlow Clowes (DTI and SFO), Equiticorp (SFO) and County NatWest (two DTI inquiries). Many smaller ones have also been amounced, and there are those by the DTI and the police which never become

Some idea of the size of the iceberg below the surface comes from the fact that the SFO is currently investigating no fewer than 50 cases. Since the office only takes on cases involving sums of more than film, there is not much for the City to feel smug about.

Still special

For a few hours on Monday it appeared that the warm personal relationship between Ronald Reagan and Margaret Thatcher was being abandoned by the new US President. George Bush spent part of his first working day in the White House telephoning world leaders who had sent him their best wishes – starting with the Italian Prime Minister and the West German Chancellor,

Why not? Marlin Fitzwater, who is staying on as presiden-tial spokesman under Bush, said that there might have been "a busy signal in London. I don't know."



The explanation turned out to be that the Prime Minister was unveiling a statue of for-mer President Elsenhower when the White House tried to get through. There was what a Downing Street spokesman called "a friendly 10-minute chat" later in the day.

Pretty numbers ■ A small book of cartoons called The Annual Report will shortly be landing on a num-ber of finance directors' desks.

The work of the newly-established Financial Design Consultancy, it is meant to show that design matters, even when it comes to reporting company

Michael Mattinson, who set it up, says that he is "nearly 29." He had a spell with the Haggie Company, which works in financial public relations, with City and Commercial and before that, spent four years in the advertising department of NatWest. The aim of the new company, which will work closely with Haggie, he says, is to persuade finance directors and company chairmen that all they have to do is to speak to him about what they want to say in their reports, and he will look after the design. He is employing four design con-sultants and hopes to move on to advising on corporate

Master Skinner

■ The Hansard of Dennis Skin-ner's three hour speech — including interruptions — in the House of Commons last Friday has arrived and, apart from being an uproarious read, explains the secret of Skinner's

The very left-wing Labour MP for Bolsover explained that when he worked in the pits he read the Mines and Quarries Act 1954 to outwit the management. "When I became a Member, I thought that, after 21 years, that was the end of if — but then I discovered that I would need a new way of weaving and dodging, and I came across Erskine May. The Mines and Quarries Act 1954

and Erskine May are about the same."
His reading of Erskine May, the bible of parliamentary pro-cedure, was masterly and he may have demonstrated that there is no reason why an MP is obliged to resign his seat on becoming a European Com-missioner. Sir Leon Brittan and Bruce Millan could still be in the House.

Time warp

■ Sign of the times: at the memorial service for Humphrey Brooke, one time Secretary of the Royal Academy, at St James's Piccadilly yester day, one very old lady was heard to remark to another. Look who's coming up the aisle. it's the Chancellor of the Exchequer." But it was not Nigel Lawson. It was Lord Thorneycroft, who resigned as Chancellor in 1958.

A Golden **Opportunity** in a Garden Square

33 Golden Square LONDON WI

18,000 sq 33 Golden Square office headquarters development in a Garden Square at the heart of London's West End. The development comprises eight floors of air-conditioned offices totalling 18,000 sq ft nett approximately. In addition, adjoining the development, there are fourteen new apartments each with a car space.

a Taylor Clark development



he collapse of Mr John Mac-Gregor, Britain's agriculture minister, at a European Com-munity farm ministers meeting in Brussels on Monday is only the most dramatic evidence of the pressures to which the ministry, and its minister, have been subjected over the last few

Mr MacGregor was said yesterday to be recovering. Although he did not attand yesterday's special debate on the future of his ministry and the proposed final meeting today of the perliamentary Agriculture Select Committee on the egg crisis has been postponed, he is expected to be back at work shortly. But just to list what Mr MacGregor expected to be doing over three days, in addition to his normal ministerial, parliamentary and constituency work, is to

hamentary and constituency work, is to illustrate graphically the embattled state of the ministry.

From its normally quiet backwater on the outer reaches of Whitehall, the ministry has been dragged into the political limelight since late November with scarcely a day when it has not made front-page news. Its presence there has centred on the egg affair: pub-lic concern over a new strain of salmo-nella erupted into a major political cri-

It has been said that the ministry is a wartime anachronism that ought to be abolished

sis when Mrs Edwing Currie, then junior minister of health, declared on December 3 that most of Britain's egg production was infected with salmonella, thereby suggesting that most eggs were infected, too.

The crisis not only provoked Mrs Cur-rie's resignation but a multi-million pound government rescue package (since proved to be under-subscribed) for the egg industry. It has continued to reverberate as new flurests to public health, like listeria in food, have emerged into public scrutiny. Since Christmas, controversy has raged over whether or not Britain's consumers are adequately protected, drawing in its wake calls both for the resignation of Mr MacGregor and for the abolition or dismemberment of his ministry.

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Mr MacGregor already had a well-established reputation as a workaholic – if also as an approachable and likeable man. He has continued not only to try to cope with the crisis but to attend to more normal business too. Thus, just before Christmas, he led Britain's delegation in separate negotiations on farm and fisheries policies in Brussels as well as attending the mid-term review of the General Agreement on Tariffs and Trade Uruguay Round neetings in Montreal (Such a lengthy absence of the rather emollient minister may partly explain why the crisis got out of

hand in the first place.)

It is never easy, in the height of a political crisis, to disentangle fact from emotion: this is especially the case with the current furore, since food, a highly emotionarisis in which everyone has an interactive in force.

Doubts currently revolve around whether the Ministry of Agriculture,

Bridget Bloom reports on the difficulties crowding in on Britain's ministry of agriculture

Hard times for farmers' friend

Fisheries and Food – to give it its full title – is doing a proper job in protecting the nation's food. There are fears that there is a conflict of interest within sels. Much official time – many would that there is a conflict of interest within the ministry arising from its role as both sponsor of the farmers and the food industry and the regulator of both.

It is alleged, specifically, that the
ministry favours the producer over the
consumer and that, in the specific
example of salmonella, this has made it slow to react to threats to food safety. There is certainly justification for a charge of laxness of reaction to the

threat from salmonella poisoning. Although salmonella enteriditis was realised to be a danger in late 1987, discussions with the industry on a code of practice for poultry producers and feed manufacturers did not start until June and the codes themselves were only published after the crisis had erupted in December. Additionally there have been no prosecutions of offending companies

However, it is less easy to attribute this laxness to one specific cause. Bather, perhaps, it is the whole aura and ethos of the century-old ministry which seems to ensure that it is usually two or three steps behind.

Charges have been laid, for example, that MAFF is a wartime anachronism metured in the days when farmers had to be encouraged to dig for victory, and that it ought to be abolished on that

say too much - has been spent myopisay too much — has been spent myopi-cally in the devilish detail of common agricultural policy commodity regimes. Most recently this has involved trying to tailor CAP regimes to reducing the huge EC food mountains and bringing community exanding under control

community spending under control.

As for the charge that ministers have been in the larmers' pockets: there undoubtedly has been a close and, in the past, cosy relationship between farm ministers and organisations like the National Farmers Union — though the days are long gone, too, when the minister and the NFU President got together over a gin and tonic to fix farmers' prices for the next harvest. There is, however, the factor of isola-

tion from the mainstream of British pol-itics which seems curiously to have reinforced relations between the minis-try and farmers. Until very recently, agricultural issues excited neither much public nor political interest.

"Eyes would glass over at dinner tables when you mentioned agriculture," a former junior minister admitted a few months ago, noting that when he was given another job in a more "central" ministry he was welcomed "back to the

real world, old boy" by colleagues.

At the bottom of today's debate is perhaps the fact that agriculture is beginning to re-enter the "real world"



with a vengeance. Farming itself is changing, as governments throughout the Community grapple with the notion that instead of needing to grow more, the problem may be the reverse, with as much as a quarter of Britain's land no longer needed for farming. This nascent longer needed for farming. This nascent revolution in agriculture prompted Mr MacGregor recently to warn farmers that they must increasingly be able to compete in a "realistic" market, find something else to produce, or go under. These were harsh words from the man many commentators have dubbed in recent weeks the farmers' friend.

As for food production, new technology and changing consumer habits have made possible large-scale production of fast foods. (This often puts the farmer, as producer only of the raw material, as much at the mercy of the food processors and manufacturers as the consumer may be.) It is this revolution in both farming

and food production which raises legiti-mate doubts about MAFF as the appropriate ministry for their regulation, although there is no unanimity on what should be put in its place.

Both the National Consumer Council and the Institution of Environmental Health Officers called in evidence to the Health Officers called in evidence to the Agriculture Committee for an end to MAFF's responsibility for food, which is currently shared with the Ministry of Health. Sir Richard Body, former chairman of the Select Committee and a noted opponent of intensive farming, has insisted that the best solution would be the evidence of a Department would be the creation of a Department of Food and Health since "as the qualor rood and hearth since as the qual-ity of our food is a major determinant of our health, to put the two together would be a rational move."

Other recent suggestions have included the abolition of MAFF, with

food and health standards being hived off to the Department of Health and responsibility for the farmers and fishermen moving to the industry department. Another idea is the creation of a new consumer affairs ministry, which would have in it, or alongside it, some-thing like the US Food and Drug Administration, an independent but government-funded watchdog for both

food and medical safety . There is another possibility, dis sed long before the present crisis, which could complement such a body: a ministry of rural affairs. This would sensibly encompass the whole of the rural economy, including not only the farmers and their important environmental and production role, but also the growing importance of non-agricultural rural enterprises being made possible by the revolution in information technology. Such a ministry might make a stab at controlling the interface between a freer market economy, which the government is already encouraging in the countryside, and the need for planning to make sure that there is some real countryside left for an increasingly leisured population to

enjoy.

There is thus much logic in the argument that MAFF has outlived its time. However, it may be quite some time before it goes, if only because the pres-ent government is not one that believes problems can be solved by tinkering with administrative structures, or even abolishing them altogether.

Inheritance tax

The gap between rich and poor grows wider

By Cedric Sandford

s the Treasury begins work on this year's UK Budget, it is apposite to reflect on a highly significant feature of the 1988 Budget, overshadowed at the time by the more dramatic income tax changes – the modifications to Inheritance Tax.

This tax was extensively changed in the 1988 Budget. A uniform 40 per cent tax was substituted for a structure of four bands with a top rate of 60 per cent, Inheritors of a i2m estate were made 1343,000 better off "at a stroke" and the Chancellor, Mr Nigel Lawson, violated the convention that any change in death duties should be by modest incremen-

tal steps.
The reason for this convention is clear. Death duties generally fall on an estate once in a generation, at a rate reflecting this infrequency. Increasing by 50 per cent the net of tax inheritance in the top band contravenes expectations and creates major ineq-uity between the heirs of those who died before the Budget and those who died after. The change was more remarkable in that, until 1988, the Tories had followed the conventional approach, whittling away at the old Capital Transfer Tax with every budget. These changes also raise the

question of graduation — or progression — in the tax sys-tem. In the strict sense, Mr Lawson's Inheritance Tax may be said to remain progressive A progressive tax is one that rises as income or wealth increases — the larger the estate, the larger the tax. Because of a threshold, the average rate of tax on estates not benefiting from any relief rises as the size of estate increases, but at a diminishing rate. However, the existence of agricultural and business reliefs may change this. The value of agricultural land and buildings owned and occupied by the transferor, and the value of a sole proprietor's value of a sone proprietor's business or partner's interest or a controlling shareholding, is reduced by 50 per cent for tax purposes (making the effective) tive rate 20 per cent). As these are assets which figure more prominently in larger estates, the reliefs may reduce or more

than offset the remaining limited progressiveness of the tax. Mr Lawson justified his reductions in Inheritance Tax on the grounds that they favour enterprise - a disputable interpretation.
It is argued that an impor-

tant incentive to enterprise is the desire to hand on a business to one's children. Yet many successful entrepreneurs do not have children or have children uninterested in the business. The incentive of these entrepreneurs does not appear to be impaired.

A second argument concerns A second argument concerns heavy death duties. In so far as the business is a public company, or is large enough to go public, it is largely insulated from death duty payment by the heirs of its former major shareholder. In relation to smaller companies it is worth quoting the Bolton Committee on small firms: "We are not convinced that the economy necessarily benefits from the retention of control of a busi-ness inside a single family . . . it should not be assumed that the children of a successful entrepreneur will necessarily inherit his acumen and energy. Certainly we

Putting a business on the market on the death of the per-son who was its mainspring should appeal to a market-oriented party. There is a market presumption that whoever pays the highest price is the one best able to put the business the property of the party than the party. ness to the most efficient use. Finally, the more an heir expects to receive or actually receives, the less the incentive

should not equate a change in

management with extinction of

to "get on his (or her) bike." The changes in Inheritance Tax in the 1988 Budget are the culmination of a process which has been going on since before 1979. It was Denis Healey, the Labour Chancellor, who intro-duced tax-free transfers between husband and wife in his Capital Transfer Tax, as well as allowing agricultural and business reliefs.

The recent Organisation for Economic Co-operation and Development publication on capital taxes* presents a 20-year view of the UK in relation

to 23 OECD countries. For almost all countries, the period since 1965 has been characterised by growth in public spending and a rise in taxation as a proportion of gross domestic product (GDP). However, there has been a general decline in the revenue significance of capital taxes. About half the countries have annual net wealth taxes on individuals; if we take together the revenue from these and from capital transfer taxes, the average (unweighted) contribution they make to the revenue of OECD countries fell from 1.61 per cent in 1965 to 0.66 per cent in 1985; as a proportion of GDP at market prices it fell from 0.42 to 0.26 per cent. By both measures, the reduction in the UK has been much more than this,

In 1965, the UK was second only to Switzerland (with a quite untypical tax structures in the revenue from capital transfer taxes as a proportion of GDP; in 1985 the UK ranked 11 out of 23 - below the OECD average. Moreover, these figures underestimate the change. They take no account of the abolition of the Investment income surcharge, the neurest equivalent in the UK to an annual wealth tax. In addition, developments since 1985 have yet to show up in the statistics

the 1987 Budget cut the rate scale from seven bands to four and 1986 saw the introduction of Inheritance Tax, with life-time transfers between individuals made tax-free unless within seven years of death.

It is widely recognised that the policy measures of the Con-servative Government have widened the income gap between the rich and the poor. Bigger income inequalities will perate increased inequalities in wealth. Conservative policy on death duties will accentuate this movement and ensure that the inequalities extend to later generations. And in the longer run, last year's changes in death and gift taxes may prove no less significant than the income tax changes.

* Taxation of New Wealth, Capital Transfers and Capitals Gains of Individuals, OECD, Paris, 1988.

The author is Professor Emer-itus of the University of Bath.

LETTERS

Less forgiving

From Mr Richard L. Buber. Sir, I read with considerable amazement the article entitled There is no Alternative to Forgiveness" by Robin Mouro-Davies (January 5). My amazement increased when I read the more factual articles on the debt of less developed countries in your January 11 and 12 editions by Stephen Fidler.

While Mr Fidler does not have as cute a turn of phrase as Mr Montal Paris of Tanada

as Mr Monro-Davies (I particu-larly liked the use of Sharlock Holmes), he does point out the numerous successes of the present "muddling through" approach which totally belie the Holmes allusion "if all sug-gestions as to how LDCs should service their debt have been rejected ... we must inevitably reach the conclusion that debt forgiveness is the only alternative.

Mr Fidler points out the exceptional performance of Chile, which has not enly reduced its external debt by 28 per cent, with the lowest inflation rate on the continent, but has been able to transfer many state-owned, terribly inefficient white elephant enterprises to the private sector where dramatic improvements in produc-tivity have been achieved.

Conversely, the unwillingness of most of the countries to have the political courage to permit their bloated state enterprises to be sold to the private sector has limited the effectiveness of the debt/equity swap programmes of countries such as Brazil and Mexico. Obviously it is hard for cred-

itors to be pleased by Mr Mon-ro-Davies' suggestions happily to embrace the idea of forgiv-ing debts of countries which have been unwilling to even

entertain debt/equity swaps at all, or, if such programmes exist, they are designed to be totally unworkable. In essence, the holders of IOUs from LDCs are told that it is unreasonable for them to want to collect them or, at the very least, be able to convert these claims into assets in the debtor countries, many times the same assets that were financed by

the original loans. Finally, Mr Monro-Davies ignores the fact that most of the debtor countries maintain policies so hostile to private capital and market-oriented forces that their own residents have squirrelled away abroad hard currency assets which, in the case of several countries, are estimated to equal the amounts of the total foreign

debt of these countries.
In summary, before following Mr Monro-Davies' facile conclusion that "there is no alternative to forgiveness", your readers would be better directed to Mr Fidler's less colourful survey of the successes of the pragmatic approach which has been in effect for the last few years. Debtor countries might be more toolling to the last few years. inclined to implement the well-known measures which a few have already begun with such success if observers such as Mr Monro-Davies, some academics and headline-seeking politicians would stop preach ing the siren song of debt for-giveness, and instead focus on the fundamental steps needed restructure and modernise LDC economies. Richard L. Huber,

The Chase Manhattan Bank, 1 Chase Manhattan Plaza, New York, New York,

Picking up the bill

Sir, Day by day, bids hostile in any bid, accountants, lawyers, merchant banks, printers and others are employed, all at

It would be my suggestion that the costs of failed hostile bids should be paid by the failed bidder. That is an invitation to slap up costs, but per contra it stops unwelcome bids.
I speak with some experience as the former chairman of Ruberoid. There were two bids; one hostile, one recommended. I know of other cases where millions of pounds have been spent in successfully defending a situation. None of these costs

Predictable

ment competences is accurate, some organisations are reacting to the Management Charter Initiative in predictable ways.

Everyone with experience of

of changed and improved practices. These are: "This won't work in our organisation because it's different from any other," or "we're already doing what you suggest anyway."
It was interesting to see both
of these old chestnuts so well

Management Centre, Washington Centre, Washington New Town,

Exchange that if hostile bids fail, the bidder should pay all the costs. These are easily evalnated, but what is not capable of valuation is the waste of management time and the disruption of management Lots of chairmen have said

We need legislation or a

directive from the Stock

are tax deductible

to me that they are prepared to support my proposal, but the next question is who is going to implement a discipline on the lines of that proposal? Thomas Kenny, Brettenham House Lancaster Place, WC2

In-house independence

From Mr Ronald V. Cowles Sir, I welcome the conclu-sions in Mr Hermann's article on in-house lawyers (January 16). However I regret his references to "staff" and "independent" lawyers, which tend to perpetuate the misconception that in-house lawyers are less independent than those in private practice.

I am a former chairman of the Law Society's commerce and industry group, and spent the great part of my profes-sional life as an in-house lawyer, including 15 years as head of the British Coal Corporaof the British Coal Corpora-tion's legal department. At no time did I experience any diffi-culty in detaching myself from the collective decision making to which Mr Hermann alludes; nor did I shrink from giving objective advice to the chief

executive.

Most other in-house lawyers with whom I discussed such issues took the same view. An in-house lawyer who fails to maintain his independence certainly does no service to his

Heading a department of 90 lawyers, it was rarely neces-sary for me to bring in external lawyers. Few in-house lawyers have that capability in terms of numbers or range of expertise. In most cases in-house and external lawyers work together, and that co-operation can be satisfactory only if it is founded on mutual respect. Ronald V. Cowles,





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successful international financial centre. It is strategically located, politically stable and has pleasant living conditions. The literacy rate is high at 94% and its population is mostly bilingual in English and French. The country's economy has been performing healthily with an average real growth rate of 6% p.a. during the past five years and has built up substantial foreign exchange reserves. It has excellent telecommunication tacilities with more than 200 countries and the network is amongst the best in the

All applicants and/or enquiries should be addressed to:

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Mauritius. Telephone: International Dialling code +

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Getting the numbers right

From Mr John V.C. Butcher. invalid, this situation is published. The national accounts lished. The national accounts are verted by the highly Treasury review of Government statistics (January 18) says that the Central Statisti-cal Office and the Department of Trade and Industry's Business Statistics Office may be merged. But will the recom-mendations in the report solve the problem of the "dreadful"

state of UK statistics, which you quoted? What is surely needed is the independent scrutiny of official

invalid, this situation is pubare vetted by the highly regarded National Audit Office which reports to the Commons Public Accounts Committee. Its functions should be extended to cover official sta-

Without independent scrutiny, it is impossible for the government to resist the charges that the figures have been massaged. With the realisation that errors will be pubstatistics to ensure that if the bases used, the inputs or the statisticians are likely to be published information, are concentrated on avoiding

From Mr George Book.
Sir, If Michael Skapinker's summary (January 13) of the Ashbridge survey of attitudes to the definition of manage-

management training or development will have encountered the two stock negative responses to their suggestions

George Roak, Northern Regional

them. Official statistics are crucial for much public-sector and private-sector planning, so they must be reliable. Sometimes, as with the Retail Prices Index, real money is involved if the statistics are wrong. The House of Commons should extend its scrutiny of govern-ment to cover official statistics, in which there is a pressing need to restore public confi-

John V.C. Butcher,

Chestrut Heights,

18 Bramble Rise,

Norton Rose, Kempson House. PO Box 570.

Wednesday January 25 1989

Alan Friedman examines the row between Italy's PM and the editor of Il Giornale

N THE hurly-burly world of the Italian media the average duration of a caso nozionale, or nationally publi-cised scandal, tends to range between 72 hours and a week. So well inured to political and financial scandals are the readers of Italian newspapers that it takes a mighty big issue to concentrate the mind.

The recent example of an Italian health minister writing a letter to 20m households telling them that condoms are not safe and urging them to practice chastity in order to avoid AIDS, dominated the front pages for a day or two. Arms and drugs scandals can last a bit longer, however - in some ases even a few weeks.

It is unusual therefore that

the accusations and counterclaims, lawsuits, threats and verbal missiles that have been bbed back and forth between Mr Ciriaco De Mita, Prime Minister, and the editor of a Milan newspaper, should be enjoying a multi-month run in the

This is a particularly Italian story and it stars the 80-year-old Mr Indro Montanelli, an iconoclast if ever there was one, and the man who, as editor of Il Giornale, finds himself in open conflict with the Christian Democrat Premier.

Ten days ago, one of Mr Montanelli's reporters – the Rome-based Mr Paolo Lignori woke up to find three carabi*nieri* at his front door with a search warrant and a judicial letter informing him that he was being investigated for alleged links with the Red Brigades terrorist organisation. Viewed in isolation, the case would not seem of such impor-

By Colina MacDougali in London

FOR THE second time in four months, China's central bank,

the People's Bank of China,

has raised interest rates in a move to quell inflation and

tempt the consumers' cash

back into the banks. While this seems likely to be

too little, too late, it marks a

new step in the reform leader-ship's efforts to use indirect

levers such as monetary con-

trols to master the economy. From February 1 interest on

one-year deposits will rise from

the current 8.64 per cent to

11.34 per cent, on five-year deposits from 10.8 per cent to 14.94 per cent, and on eight-year deposits from 12.41 per

cent to 17.64 per cent. Two and



Prime Minister De Mita: forced to climb down

tance but the journalist in question had been stirring up national headlines before Christmas by writing of alleged ties between Mr De Mita's family shareholding in a bank near Naples and billions of lire of embezzled funds that were supposed to have been used to rebuild earthquake-ravaged vil-lages not far from the Premier's home town of Nusco, in the Mafia-filled mountains of

what the Italian media rapidly dubbed "Irpiniagate". It also placed Mr De Mita in some difficulty, given that the fires were soon being stoked by members of his own Christian Democrat party who would

Peking raises bank interest rates

highest rate is still less than

the 18.5 per cent rise in China's

Remarkably also, though interest on one-year bank loans is to rise from 9 per cent to 11.34 per cent (the only loan figure so far published), this is

still less than the higher rates

available on the longer-term

ble to make money by deposit-ing borrowed cash back in the

banks. Nominally, a surcharge

(to rise from the current 20 per cent to 30 per cent) is applied to expired loans, but the bank's

lack of teeth mean this is

Furthermore, sectors such as

rarely applied.

retail price index last year.

away his leadership of the party. Mr De Mita issued the trongest possible denials.
But the case did not go away

within 72 hours. It began to

grow, and grow. Irpiniagate was not the first occasion on which the respected Mr Montanelli found himself at loggerheads with Mr De Mita. Earlier last autumn the newspaper editor had written a front-page column in which he had compared the Premier to a padrino, or godfa-

The Prime Minister reacted with a libel suit. Yesterday, an unrepentant Mr Montanelli was in the dock in Monza standing trial. "I see nothing

new rates, while projects ear-

marked by the central Govern-

ment as high priority will have their interest reduced by up to

Further inflation is a real

threat, though not the only one, with Yuan 180bn (\$48bn) held by consumers as cash in

hand. The latest figures for

money supply (March 1988) showed a rise of 29 per cent

The ferocious braking of the

economy is also causing prob-lems. "Many branches of the People's Bank have been para-lysed by the severe lack of money," writes the Canton-

based Asian-Pacific Economic

Times in an article reprinted in

father. I and other journalists have used the terms 'godfather' or 'bosa' to describe numerous Italian politicians,"

Like most Italian scandals Irpiniagate did not depend upon any concrete proof. It is enough to air an accusation in the Italian media: a public trial then takes place in the press and the public makes up its own mind years before the case ever reaches a courtroom. But Mr De Mita has a few

zealots working for him, and one of them, an under-secretary in the Premier's office, began spreading the word that the Irpiniagate scandal was the work of agents in the Italian secret services wanting to destroy Mr De Mita's reputa-

Others suggested that Licio Gelli, the legendary head of the P-2 masonic lodge who is now living in luxurious freedom in Tuscany, was behind the Irpi-nia leaks. And the Prime Min-ister himself made a serious error by suggesting that some of Mr Montanelli's journalists had taken bribes from his ene-

Indro Montanelli is certainly not a bribe-taker. The author of numerous books on Italy, he is a curmudgeon to some, a right-winger to others, a bril-liant satirist to many, and one of the few truly independent editors in Italian journalism to almost everyone in the profes-

He responded by demanding that Mr De Mita name names. This the Premier did not do. Instead, he climbed down and the aide who had linked it all to the secret services was

"We can already smell the

coming stagflation," it declares. "An industrial slump looms large in 1989." In the big

Industrial centres of Shanghai and Shenyang, enterprises are down to a five-day, or some-times even a two-day, week, because of fund and other

shortages. Factories cannot

afford to buy raw materials

and denartment stores have

The Agricultural Bank, which finances crop purchase from the peasants, has been

forced to pay with promissory notes which it cannot cur-rently redeem. This is certain

not the cash to restock.

forced to hand in his resigna-

The Montanelli story erupted again on New Year's Eve when it became known that he had been banned from appearing on a fairly uninteresting Sun-day chat show on the Christian Democrat-controlled first chan-nel of RAI television. The implication was that another zealot, this time seeking to please the Prime Minister, had cancelled Mr Montanelli's

It is against this background that the dawn raid on one of Mr Montanelli's star journalists – the author of the Irpiniagate scandal – must be seen.
Last Sunday, Mr Montanelli defended his reporter in a front-page statement, refuting the accusation of "association with an armed band" and saying that the only band he knew Mr Liguori to he association Mr Liguori to be associated with was the one that occa-sionally tosses rotten eggs from the upper balconies of the opera. The defence is doubly significant, because Mr Montanelli himself once survived a Red Brigades shooting. He pointed out the strange

coincidence of events in recent months which have followed the Irpiniagate scandal: first, the bribery accusations from Mr De Mita, then his banning from a Christian Democrat television network, and now the curious charges against his

As he wrote in another article: "Agatha Cristie, who knew of such things, once made Inspector Poirot say that one coincidence is only one coincidence, two are merely two, but three coincidences are a clue."

Brussels

accuses

UK tractor industry

By Nick Garnett in London

BRITISH tractor makers and importers have been accused the European Commission of collating and using informa-tion about the British farm machinery market to act uncompetitively.

The complaint has been lodged with the Agricultural Engineers Association whose membership includes most of the 30 tractor makers and importers. These include the three principal North Ameri-can manufacturers in the UK - Ford New Holland, Massey-Ferguson and Case-IHL

The Commission alleges that the collection and supply of information on UK tractor registrations, which gives an exact breakdown on market shares achieved by each tractor company, is anti-competi-tive and in breach of the Treaty of Rome's Article 85 on

Information on tractor regis-trations is fed into a computer exchange run by the associa-tion on behalf of tractor suppli-

The Commission also complains that suppliers have been using the information in a specifically anti-competitive way to help reduce "parallel" imports - low-cost machines brought in by other than normal import channels.

In all, about 22,000 tractors were sold in the UK last year.

The association and the trac-

tor makers, which yesterday seemed bemused by the allega-tions, have taken legal advice and are due to make a counter-submission to the Commis-sion at the end of this month. They were not prepared to make a formal comment yesterday. However, it is likely they will say that the UK market is fiercely competitive and that this has been reflected in serious price discounting from time to time which has bene-

fited farmers. Some tractor makers believe the complaint, the main thrus of which is still unclear, could have widespread implications for other sectors, such as the car industry, where detailed market share figures are

The association appears to have been told by the Commission, for example, that it can publish total sales figures for the UK market but it must

delay publication by one year. The Commission said the complaint applied solely to the UK and its tractor market. It would be applied to other European Community tractor markets if it was found that the practices it had discovered

in the UK applied elsewhere.

As a sign of goodwill the association has at least temporarily ceased issuing market share figures. That means that neither tractor makers nor out-siders interested in the industry have access to detailed market share figures they have used for many years.

Gratifying gloom from the CBI

From the equity market's viewpoint, yesterday's CBI survey findings could scarcely have been better. The retail sector is plunged in gloom, and industry is suffering its first sharp downturn in optimism since the middle of 1996. But while interest rates are assumed to be hurting the con-sumer, there is no sign of cut-backs in planned capital expenditure, and only modest rises are expected in factory gate prices. The survey has been wrong before: the slump in confidence in mid-1986, for instance, turned out to be groundless. But for what it is worth, the implication is that Mr Lawson's medicine is producing the right combination of a slowdown in inflation and the selective suppression of

Yesterday's rise in the FT-SE to a new post-crash high had less to do with all that than with the Dow, which by London's close was pushing back through the symbolic level of 2,246 from which it staged its October 19 collapse. This in turn seems largely due to the warm glow of the Presidential honeymoon, a spot of fresh optimism about the budget deficit, and some resounding stuff from Mr Greenspan about the need to return to stable prices. As the London market is

well aware, this could quickly evaporate in coming weeks as the real budget haggling starts. The result is a detectable air of nervousness, not helped by the fact that next week's rule changes for market-makers means they can no longer dump stock on their competitors when the wind changes. But if the market looks suddenly unpredictable in both ctions at once, at least its participants can no longer complain of boredom.

Porsche

From the bald figures released by Porsche yesterday it is hard to tell just how badly it fared during one of its toughest years ever, but what seems clear is that this year will be better. While Jaguar has yet to hit the bottom, Porsche was quicker with its cost cutting, with the result that profits are now rising even though demand for luxury cars in the US is nearly as bad as ever.

Despite the company's apparent confidence in the future, its decision to hold the dividend is questionable. On yesterday's numbers the pay-out is only one and a half times covered, and even on the est-bearing current accounts, best possible assumptions, this Barclays and NatWest have

Waterford Glass Share price (£) relative to the FT-A All-share index

year's earnings will be little more than half the 86/87 figure. Perhaps the family were feeling the need for cash and rea-soned - correctly, as it hap-pens - that the balance sheet could take it.

Waterford Glass

The grand idea was that Waterford crystal and Wedgwood china would help each other on to the best tables all over the world. The reality has been a series of disappointments against which are been. ments against which any benefits of the merger have never had a chance to shine. Yesterday's stunner of accounting errors and resigning board directors was the culmination of an unhappy process that started with a fall in the dollar and progressed though every rationalisation mistake in the book. Maybe the new management will put things right, but shareholders who feel foolish to have believed in global place settings in the first place may not be so trusting now.

This year the company is most unlikely to show a profit, while next year's earnings may be low enough to put the shares on a fairly fancy multiple. Still, as the whole thing is much about brands as profits. it is remarkable that the company has not already been bid for. The Wedgwood busi-ness has if anything improved since Waterford paid £250m for it two years ago, whereas the combined group is now valued at little more than £300m. The is a little ominous; perhaps this week's near-15 per cent fall in the share price will make the difference

Barclays Bank

While Lloyds and Midland may have gained some kudos by being the first major high street banks to introduce inter-

they bungle their attempts to head off the building societies' attack on their core current account business. The danger for all the banks is that they cannibalise their own deposit base by offering attractive interest rates, yet do not win sufficient new business to offer the costs of the exercise.

Barclays' answer to this conundrum is far more straightforward than Midland's effort, and should appeal to the unsophisticated building soci-ety investor who does not want to pay any bank charges. How-ever, in line with the other clearers, Barclays seems remarkably relaxed about the impact on profitability. If the cost really turns out to be less than 5 per cent of its profits, then it is a worthwhile investment; but not even Barclays. knows how many of its cus-tomers will convert to its interest-bearing accounts, and its decision to scrap all transac-tion charges could be a hostage

always had the most to lose if

Edi hangs i

Unit Trusts

to fortune.

The Unit Trust Association was putting a brave face on its annual figures yesterday, but its optimism is hardly infectious. Net new investment of £1.8bn is still considerably higher than in 1983/84, and sales of £7.7bn are not far short of the 1986 figures. But if insurance company purchases of unit trusts for their life policies are stripped out, the small investor was probably a net seller last year. Meanwhile, the decline in the number of accounts is hardly encouraging given that over 100 new unit trusts were launched in 1968 including some notable debuts from Marks and Spencer, Cazenove and Scottish

2127

September 1

EL TAN

bine pachar

cer, Cazenove and Scattish Amicable.

The UTA has all sorts of excuses for last year's dismal performance; but after more than a dozen years of rising UK equity prices, less than 2m investors have been attracted into unit trusts. This is hardly a stellar performance, and it is clear that anext from a few clear that apart from a few heady periods, such as early 1987, unit trusts are making little progress in siphoning money away from the building societies. Instead of wasting money on a generic advertising campaign, it would make far more sense for the unit trust industry to realise that it has more to gain from working with the building societies than from trying to compete with them head on.

to reduce enthusiasm for grow-ing grain, already a matter of concern because of this year's disappointing harvest. agriculture and export industries will be excepted from the the China Daily. three-year deposit rates will also rise. However, even the Bonn forecasts lower economic growth

THE West German Cabinet yesterday added its voice to widespread market forecasts that the country's real economic growth is set to decline to about 2.5 per cent this year from 3.4 per cent in 1988 - the highest level reached in the

The projection, contained in the Government's annual economic report for 1989, includes a forecast that inflation will rise to between 2 and 25 per cent this year compared with 1.4 per cent in 1988.

The rise in prices, which partly stems from the planned increase in several consumer taxes, was immediately attacked yesterday by the opposition Social Democratic opposition Social Democratic Party (SPD) and the trade union movement. The decision to raise consumer taxes was "the economic policy mistake of,1989", SPD spokesmen said. The Government had also failed in the battle against mass unemployment, it argued. mass unemployment, it argued.
According to the report, approved by the Cabinet yesterday, the number of those in

give fuller testimony to the Senate Finance Committee.

Mr Brady, who led a task force investigating the October 1987 stock market crash, said he had a growing fear "that we are headed in the wrong directive the said of the work of the said of the wrong directive th

tion when so much of our young talent in the nation's financial resources are aimed

at financial engineering while the rest of the world is laying

the foundation for the future." Senator Lloyd Bentsen, the

Texas Democrat who chairs the committee, said the explo-

sion of corporate debt was troubling and LBOs had grown tenfold between 1981 and 1987.

"But we certainly don't want a cure that is worse than the dis-ease."

kuniy D-Orizzio F-Fair Pg-Fag H-Hall R-Hall ya Si-Gisat Strakeny T-Sirenter

this year. However, unemploy-ment will still decline only gradually to 2.2m this year. The report has also drawn some fire from the Government's own ranks, with mem-

bers of the Christian Demo-cratic Union calling for further action on the environment and for an acceleration of corporate tax cuts, which they say should be brought forward to this year.

work is set to rise by 150,000

Further details of the report will be made public at an offi-cal press conference later pean Community after 1992.

today. However, a series of leaks over the past week has indicated the broad lines of policy will include a strong commitment to greater flexibility in working hours – an increasingly controversial issue in Germany on both eco-nomic and social grounds.

The Government is emphasising the need for more flexibility in working hours both as a means to fight unemploy ment and preserve German competitiveness in the Euro-

Worry over US buyouts

WORLD WEATHER

Continued from Page 1
Mr Brady admitted, however, that Federal budget constraints limited the Bush Administration's ability to provide "fundamental relief from double taxation of corporate

income. Mr Greenspan, responding to questions at a House Banking committee, said the bottom line on LBOs was not a simple black or white. Nor could the problem be addressed readily through the tax system. How-ever, he retained "considerable concern over the debt aspects of LBOs."

Mr Greenspan, who recently warned banks to examine the s for the performance of their LBO loans, is due to

Continued from Page 1 his friend Mr Roger-Patrice

Mr Bérégovoy is due to lay out his proposals for reinforcing the COB to the finance

Assembly tomorrow.

The Le Portz committee has been divided on several points relating to the juridical powers of the COB. It is understood that the report recommends that the COB should be given the right to go to court in the own right, but stone in its own right, but stops short of the "maximalist" that the commission should also have power to con-

duct searches. Other doubts focus on COB's funding. Its income comes mostly from a 0.02 per cent levy on share issues and publie takeover offers and from a 0.0015 per cent levy on the assets of mutual funds, which brought in a total of FFr62m (\$10m) in 1987; some senior said.

Paris bourse reform plan

committee of the National Assembly tomorrow.

politicians have argued for a more stable source of financ-ing, including possibly a levy on stock market transactions. Swiss authorities yesterday received a formal demand from the US Securities and Exchange Commission (SEC) to block accounts at four Swiss banks in connection with an

investigation into insider trad-ing charges in the Pechiney affair, AP reports.

The SEC demand provides a detailed list of reasons for blocking the accounts, includ-ing the presumption that crim-inal laws may have been violated.

The names of those holding the names of those holding the accounts cannot be disclosed under Swiss banking secrecy laws. The banks involved are Union Bank of Switzerland, the Cantonal Bank of Vaud, the Swiss Popular Bank and the Banca Della Svizzera Italiana, the ministradd.

Quake experts attacked

Continued from Page 1 and sand, softened by a sudden thaw after heavy snow, collapsed on to three villages, burying more than 100 homes

up to 20 metres deep.

The death toil may be less than the first estimate of 1,000, however, because about a third of the inhabitants heard the landslide coming before it hit their village, Mr Gennady Gerasimov, the Soviet government

spokesman, said.

More than 400 homes and a kindergarten for 300 children

were destroyed, according to the reports from Tajikistan. There were also warnings yesterday that the unstable hillsides in the area, 50 kilometres south-west of Dushanbe, the capital of Tajikistan, could move again if there were any aftershocks. ·

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FINANCIAL TIMES COMPANIES & MARKETS

Wednesday January 25 1989



INSIDE

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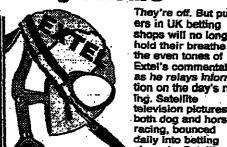
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Extel hangs up its racing colours

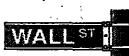


shops will no longer hold their breathe to the even tones of Extel's commentator as he relays information on the day's racing. Satellite vision pictures of both dog and horse racing, bounced daily into betting shops by Satellite have spelt the end of the company's voice and data service after 27 years. Page 30

Growing pains in Europe's capital markets

Europe's capital markets are not prepared for the growth in demand for securities they willtace over the next few years and thus risk -missing the opportunity to develop to the size of their American and Japanese rivals. That, at least, is the warning issued today by Arthur Andersen, the accounting firm, in a survey ahead of 1992 and the proposed dismantling of European barriers to capital flows. Page 28

Let insider traders beware



The US rules against insider trading, combined with laws against mail and wire fraud and racketeering, have become so tough that those accused:

can rarely risk going to trial. Tough as they are, however, laws against insider trading on Wall Street have been made even stifler. New measures, among other things, include much heavier prison sentences and fines for culprits. Page 25

The mouse finds its roar

After a series of ignominious flops the London International Petroleum Exchange's latest attempt to launch a crude oil futures contract has been a roaring success. Steven Builter studies the background and concludes that profound changes within the oil sector itself have been largely responsible for the market's change of fortune. Page 32



A record level of commercial bankruptcies means business is beoming for Forretn-ings-Forum, one of Norway's leading debt collection companies.

Karen Fossil explains

how it succeeds in squeezing payments from
debtors and the way in which it has snatched business from banks and other credit institu-

Wave of hire purchases

Far-reaching changes are taking place in Britain's plant hire industry. There has been a wave of acquisitions and since December three companies have announced they are joining the Unlisted Securities Market. Meanwhile, at the bottom end of the scale, entrepreneurial operators continue to break away from existing companies and set up on their own. Page 29

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Chief price changes yesterday | Part |

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394 + 20
812 + 15 Expense
137 + 9 Hastair
555 + 23 Westerford Glass

Norsk Data dives into red and sacks 800

By Karen Fossii in Oslo and Alan Cane in London

NORSK Data, the once high-flying Norwegian minicomputer company quoted in Oslo, London and New York, yesterday announced a plunge into losses and drastic plans to return it to profitability, including the shedding of 800 jobs.

It said its 1988 figures would show a pre-tax deficit - the first time it has gone into the red in 16 years - of NKr87im (\$130.2m), including a non-recurrent charge of NKr600m for restructuring. Revenues showed a 3 per cent growth rate at NKr2.9bn. in 1987 it recorded a pre-tax profit of NKr 243m, a decline of 49 per cent on

include dismissing 20 per cent of its 4000-strong workforce using industry-standard technology bought in from outside rather than the company's own propri-etary computer hardware and

The company will also slim down its international operations. Mr Terje Mikalsen, Norsk Data's chairman, yesterday described the situation as

"very serious."

The company said that Mr Rolf
Skaar, Norsk Data's founding
president, had offered to resign over the slide in the group's for-tunes but had been asked by the board to stay on to oversee the

He broke with tradition by staying in Oslo for the results announcement rather than meeting industry analysts in London

or New York.

The plans, which seem to have been drawn up since early December, are designed in the short term to cut costs by NKr400m annually.

The company is blaming softness in the Scandinavian market-

place, the source of 70 per cent of its business, for its problems, but it has also been a victim of dra-matic changes in technology now sweeping through the computer industry world-wide.

Despite its previous reputation for innovation and flexibility.

analysts say Norsk Data falled to understand the speed at which computer technology has been changing and the new demands computer users have been mak-ing for standard systems which free them from dependence on any one manufacturer.

In particular, it failed to move either to systems built from low-cost, high performance standard microprocessors or to systems based on Unix, rapidly becoming the world standard operating

year. He said the company had been blinded to the new developments by its previous spectacular SUccess.

The restructuring plans include the establishment of a wholly-owned subsidiary. Dol-phin Computers, which will build industry standard computers using a fashionable technology called RISC, which is completely different from the company's traditional technology based on the

use of semi-conductors. software system.

Mr Erik Engebretsen, chief financial officer, said in London that its inability to offer Unix systems had cost it NKr100m in lost government contracts last

Mr Engebretsen said the company was still financially sound. Equity to debt ratio stood at 31 per cent with equity capital at NKr1.35bn. Liquid reserves were NKr1.8bn. Mr Engebretsen said the com-

have cut unit production costs,

but when the cashflow was not

as expected, the internal investi-

gation began.
"When Bob came to me with

his revelations my reaction was shock," said Mr Hayes. "But we

are confident we can rectify things, "
Wedgwood accounts for two

IBJ warned not to break Japan's rules on trading in securities

By Stefan Wagstyl in Tokyo

INDUSTRIAL Bank of Japan, the leading Japanese bank which last week won membership of the London Stock Exchange, has been warned by the Japanese authorities not to break Japanese rules on the separation of banking and securities business. The bank, which plans to make markets through a British subsidiary in leading Japanese stocks, has been told by the Ministry of Finance to retrain from accepting orders for Japanese stocks from Japanese clients.

Both the bank and the minis-try refused to comment. However, the ministry's move was seen in Tokyo as a sign of the authorities' determination to keep tight control over the gradnal erosion of barriers between banking and securities in Japan.
Bankers said IBJ would not have applied for a stock exchange seat for its London securities subsidiary, IBJ International, without the ministry's prior consent. But by warning IBJ to keep away from dealing in

IBJ to keep away from dealing in Japanese stocks for Japanese clients, the ministry was seen to be maintaining a long-standing policy of allowing financial companies more freedom of operation abroad than at home.

Under the terms of Article 65 of Japan's Securities and Exchange Law, banks are barred from the securities business in Japan. But the finance ministry, which controls how the law is which controls how the law is applied, has allowed banks to

appried, has allowed banks to engage in securities overseas – just as it has allowed leading Japanese securities houses to engage in banking abroad. However, under the ministry's guidance, banks have so far been restricted, as far as Japanese securities are concerned, to bond and equity warrant markets.

and equity warrant markets.

The finance ministry's decision to allow IBJ to take up a stock exchange seat and simultaneously restrict the way it can use it was seen by Japanese bankers as a way of fending off the competing demands of banks for greater access to securities markets and of securities houses for such access to be limited.

The future of Article 65 is

under debate inside and outside the finance ministry. Banks argue for its abolition, claiming that a world-wide trend to secur itisation has eroded traditional lending business. However, secu-rities houses are keen to defend their privileges.
The banks acknowledge that

abolition is unlikely unless the Glass-Steagall Act, which sepa-rates banking and securities in the US, is also scrapped. But Japanese bankers hope to win valuable concessions piecemeal.

turn-round measures Waterford Glass gives warning of accounting errors

glass maker, yesterday warned that its 1988 results would be sig-nificantly affected by accounting errors in its crystal division. The mistakes have led to the resigna-tion of two board members. Mr Paddy Hayes, chairman, said yesterday that "the magni-tude of the mistakes could not

yet be accurately quantified." However, the board now helieved the division's performance was "significantly below the level pre-.viously expected."

The announcement comes as a further blow to Waterford, which plunged into a pre-tax loss of

WATERFORD GLASS, the high E10.3m (28.4m) in 1987, but had glass maker, yesterday warned appeared to be on the mend. In London, its shares closed 8p down at 65p last night.

An initial internal study indicated that management accounts had under-estimated production costs and consequently over-stated profits. Accountants Peat Marwick McLintock are carrying out an independent review of the financial performance and accounting of the crystal operations in 1988 and, in particuar, the valuation of stocks.

Mr Hayes said he had accepted the resignations of Mr Colm O'Connell, chairman of Water-

ford Crystal, and Mr Anthony Brophy, until recently group finance director. There was no suggestion of wrongdoing on their behalf.

The announcement came as a shock in Dublin, where market analysts suggested that as much as I£10m could be written off Waterford's figures. Analysts had been looking for about I£19m pre-tax profits for 1988, but are now downgrading forecasts.

At the half way stage the pretax figure was I£2.5m, down from

Before this reorganisation the group had suffered badly from restrictive labour practices in Ireland and a severe drop in US earnings owing to currency fluc-tuations and a drop in the number of American tourists.

Mr Hayes said the need for a review became apparent in December after Mr Bob Davies, finance director, discovered that the management accounts did not reflect the picture in the crystal manufacturing division.

Waterford's crystal operations were radically restructured, cutting the workforce by a third to 2,100, following the company's £250m acquisition of Wedgwood,

thirds of group turnover, and crystal one third. Peat will also be reporting on the moves to improve the performance of the crystal operations since the restructuring. Lex. Page 22 the UK china maker, in Novem-

Porsche expects rise in profits this year

By Andrew Fisher in Ludwigsburg

PORSCHE, the West German sports car maker which has suffered a fall in sales owing to problems in the US, expects much higher profits this financial year, after a further sharp drop in the year to July 31, 1988. Mr Heinz Branitzki, the chair-

man, said net profits would be "well above those of the previous year" but did not elaborate. In 1987-88, profits halved to DM25.3m (\$13.7m) from DM51.9m the third straight year of decline from the 1984-85 peak of DM120m. However, Porsche held its divi-end at DM11 a share for the

quoted preference stock and DM10 for the voting shares owned by the controlling Porsche and Piech families. Mr Walter Gnauert, the finance director, called 1987-88 "one of the most difficult in Porsche's history." Porsche's troubles stemmed

from heavy dependence on the US, where it was hit in 1987 by the lower dollar and the after-effects of that year's stock market crash. In 1987-88, turnover fell by Having cut output sharply to reduce its high stocks of unsold cars - down from 13,250 to 6,000 cars in calendar 1988 - Porsche has introduced model variations in a bid to win back customers.

For the full financial year, Mr Branitzki expected sales to exceed 32,000 cars. That compares with a drop in 1987-88 to 31,400 from 50,000, with a 51 per cent slide in the US to 15,000.

In spite of a drop in turnover

in the first five months from DML3bn to DML1bn, Mr Branitzki forecast turnover reaching at least DM2.8bn for the full financial year. As well as selling up to 1.000 more cars - a third of the sales total would comprise new models, already sold out for the year - Porsche would benefit from a 40 per cent rise in turn-over from outside customers at its Weissach development centre and from cost-cutting.

As for competition in the US from Japanese makers of sports cars like Toyota, Mazda and Nis-

san, Mr Branitzki said this had to be taken "more than seriously." 27 per cent to DM2.5bn.

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on Reuters - or contact any of our offices in 5 countries. We are here to help.

SSANGYONG INVESTMENT & SECURITIES COLLID.

Succumbing to the highly profitable lure of hante conture: Bernard Arnault, Carlo De Benedetti and Kit McMahon, chairman of Midland Bank Paris inspires dedicated followers of fashion

Alice Rawsthorn explains why high finance has become increasingly attracted to the world of the catwalk

finance are as far apart as can be. Yet last week the two worlds collided when the Midland Bank became a significant share-holder in Lanvin, one of the old-est fashion houses in Paris. Midland, or rather its French subsidiary, is the latest in a long line of industrial and financial concerns to become involved with Europe's leading fashion houses. It is one of the new generation of investors who regard the frivolous world of high fashion just as they would any other

Mr Bernard Arnault, the dynamic French businessman involved in the tussle over Moët Hennessy-Louis Vuitton (LVMH), owns Christian Dior and Christian Lacroix through Agache, his holding company. Mr Carlo De Benedetti, the powerful Italian industrialist, is a substantial shareholder in Yves St Laurent through Cerus, his French com-

pany.

The rationale for such investments is simple. First, fashion houses can be highly profitable. St Laurent is expected to have made net profits of FFr120m (\$19.1m) on sales of FF12.5bn in 1988. When St Laurent goes pub-lic early next year, Cerus should make a consolidated capital gain of FFr400m in its 1989 accounts by selling a third of the holding it originally bought for FFr255m

two years ago.
Second, a stake in a fashion house offers an entrée to the lucrative worldwide market for luxury goods. The large houses now make more money from licensing their names for products like scents or spectacles than

stensibly the worlds of high fashion and high finance are as far apart as e. Yet last week the two collided when the Midland became a significant share-

Equally, there is a simple ratio-nale for the designers to become involved with industrial and financial investors. Historically, high fashion has been a "cottage industry": characterised by a fragmented structure and tradi-

ragmented structure and tradi-tion of family ownership.

The new generation of inves-tors has introduced professional management, sorely-needed capi-tal and an ability to thrash out tougher deals with licensees.

Lanvin had been floundering for several years before Midland rode to the rescue. Mr Léon Bres-sler, president of Midland in sler, president of Midland in Paris, perceives the Lanvin name as an "under-exploited asset" and the business as a "turnaround opportunity" which Midland can help by cutting costs and improv-

ing controls. The new investors have not only rescued established houses, they have also helped to create new names. Christian Lacroix is an apt example. He had made his name in the mid-1980s as one of the brightest young designers in Paris while working at the small house of Jean Patou. Two years ago he opened his own house, armed with a £5m investment

Agache has paid for every-thing from Lacroix's pink and orange salon on the Rue Faubourg St Honoré to the army of skilled seamstresses in his haute couture workrooms. It also looks the business. Lacroix is able to devote all his time to design. At a time when other young designers A successful designer, like St are still struggling, he already has a string of licences.

from Agache.

Not all the liaisons are as fruitful, however. Mme Grès, one of the oldest Paris houses, has encountered problems with its new Japanese owners. Ague-cheek, the London company founded by Mr Peder Bertelson, a Danish oil trader, is struggling. Yet, as Midland's stake in Lanvin Illustrates, the investments continue apace.
The mainstream textile indus-

The mainstream textile industry is also becoming more involved with high fashion. The giant Italian textile groups led the way in the 1970s by encouraging the emerging Milan designers to use their production plants.

The designers, like Giorgio Armani and Gianni Versare, benefited from the availability of modern manufacturing facilities. The textile groups, such as Gruppo GFT and Marzotto, moved into a profitable and presmoved into a profitable and pres-tigious market. Many Paris and London designers now manufac-

Steilmann, the West German clothing company, has followed suit by working with designer Karl Lagerfeld. Kashiyama of Japan is involved with Jean-Paul Gaultier in the Far East. Dawson, the Scottish knitwear group, recently added Donna Karan to its list of US licensees.

ture in Italy.

The most important question now is whether the new wave of investors will weather the storms of high fashion in the long term. Fashion is notoriously fickle. Paris will be popular one season, Milan the next. The fortunes of designers fluctuate.

A more immediate obstacle for the new generation of investors is that, in Paris at least, the best houses are already involved with investors and licensees. As Midland's Mr Bressler said: "It will be a long time before another name like Lanvin comes along."

INTERNATIONAL COMPANIES AND FINANCE

Demand for new products boosts Merck by 32%

32 per cent thanks to strong demand for its broad range of

new drugs. The fourth-quarter performance, which capped a year in which earnings grew 33 per cent, confirms the success of a string of new drugs emerging from Merck's research effort. In the course of last year, Merck's big cardiovascular treatment, Vasotec, topped \$1bn in sales and Mevacor, its

drug launch ever. The company, based in Rah-way, New Jersey, said earnings

AN ISSUE price of Fl 108 per

share was announced yester-day for DSM, the Dutch chemi-

cals company being partially privatised in a record FI 1.3bn

The price was on the low end

of forecasts — between FI 105 and FI 118 — and apparently designed to stimulate more

demand from Dutch institu-

tional investors, who have been dragging their feet. Insti-tutional investors abroad have

shown more enthusiasm and understanding of DSM's role in

the chemicals industry during

a series of roadshows in Europe and the US, according

to DSM and Amsterdam-Rotter-

dam Bank, leader of the inter-national bank syndicate.

half the 12m shares — one-third of DSM — in the Nether-lands and the rest abroad. DSM

Westinghouse in

distribution pact

to establish last year.
The products include Wes-

Siematic programmable logic

Westinghouse said the agreement opened a new channel for its products abroad and for Sie-

with Siemens

By Roderick Oram

They hope to place about

reclutionary cholesterol drug, enjoyed the most successful

MERCK, THE world's largest pharmaceuticals group, lifted fourth-quarter net income by \$1.53bn. Earnings per share rose by a quicker 33 per cent to 77 cents, because Merck bought in some shares.
For the full year, earnings

advanced 33 per cent to \$1.21bn on a 17 per cent rise in sales to \$5.94bn. Per-share earnings rose 37 per cent to \$3.05. Dr Roy Vagelos, Merck's chairman, said: "Income growth and improved earnings

margins for the year resulted from strong unit volume gains, a better product mix, the con-tinuation of cost controls and productivity improvements, as well as the favourable effect of

DSM issue price set at Fl 108

and Amro executives expressed

confidence that the flotation

would enjoy good demand at the Fl 108 issue price but

refused to be drawn on how

some of Europe's largest pen-

sion funds and insurance com-panies, could play a decisive role in the issue as foreign

investors may look to their

Dutch counterparts for guidance, according to bankers

involved in the issue.

Private investors in the

Netherlands will get preferen-

tial treatment even though the privatisation – the biggest in Dutch history – is being

pitched primarily to professional ones. Individuals will be

guaranteed a certain number

of shares, with the number

depending on how subscrip-

Dutch institutions, including

fully subscribed it appears.

exchange." Sales increases were flattered by strong cur-rencies overseas where Merck does half its business.

Adjusting for currency flunc-tations, sales rose 14 per cent

in the fourth quarter compared with a more rapid 23 per cent in the first quarter, 19 per cent in the second quarter and 16 per cent in the third. Merck said early-year sales were boosted by new product launches, particularly Mevacor in late 1987. In addition to Mevacor and

Vasotec, Merck said it enjoyed strong sales of Primaxin, its broad-spectrum antibiotic, Pep-cid, an ulcer treatment, and its

The issue price reflects a price/earnings ratio of 6.3 and a dividend yield of 4.4 on per-

share earnings of Fi 17.14 for

1988. Based on an average fore-cast of per-share earnings of Fl

20.71 for 1989, the issue price

The auxiously awaited issue

Korte, Dutch Economics

price took on an exotic note as it was announced by Mr Rudolf

Minister, via a live satellite link from Brasilia. His

lating shots of undulating women in Rio de Janeiro,

where the minister was head-ing a trade mission.

Subscriptions opened yester-day and close February 2. Trading begins on February 6. A second privatisation tranche of DSM is planned for the com-

amounts to a pe of 5.2.

Wall Street firms show contrasting results

By Roderick Oram in New York

TWO MORE leading Wall Street firms have turned in results showing that strong investment banking and other lines of business compensated them last year for weak demand for investments from

demand for investments from retail clients.

Morgan Stanley was able to translate the trend into sharply higher profits while Shearson Lehman Hutton's solld underlying performance was hurt by expensive write-offs that left it with slightly

lower earnings.
Shearson, majority-owned by American Express, reported full-year net profits of \$96m, or 81 cents a share, down from \$101m or \$1 on a slightly smaller chare has a Profits smaller share base. Profits were eroded by \$165m of pre-tax expenses from its acquisi-tion of E.F. Hutton last January and a \$100m pre-tax write-down of securities in MCorp, the alling Texas bank. They were partially offset by

a \$33m pre-tax gain from the sale of its interest in McLeod Young Weir, a Canadian brokerage house. Full-year revenues rose to

\$10.5hn from \$6.7bn, reflecting in large part the Hutton acquistion. The group achieved record results in investment banking, market making, principal transactions and investment advisory busi-

Second-half results were impaired by a narrower interest spread caused by rising short-term interest rates. Nine-month net profits were restated downward by \$30m to correct an overstatement of earnings by The Boston Com-pany.The subsidiary's chief executive was fired at the

weekend. For the fourth quarter Shearson reported a net loss of \$13m, or 22 cents a share, against a loss of \$95m or \$1.18. Pre-tax charges in the letter period were \$21m for Handa merger and \$70m for MCorp securities. The previous year's loss included a \$77m charge from underwriting a British Petroleum issue.

Morgan Stanley reported fourth-quarter net of \$108.3m or \$4.25 a share, against \$31.4m or \$1.16 a year earlier on revenues of \$1.16bn against \$718.3m. Full-year net was \$394.6m or \$15.39, compared with \$230.9m or \$8.99, on revenues of \$4.11bn against

\$3.15bn.
Earnings were boosted by the first sales from the company's portfolio of merchant banking investments. But employment and and office expenses rose by 18 per cent to \$1,21bn.

It declared a three-for-two stock split in the form of a 50 per cent stock dividend and increased its cash quarterly payout by 35 per cent to 33.75 cents a share on a pre-split basis.

NEWS IN BRIEF

• QUAKER OATS, the US food producer, benefited from a strong performance in its US and international grocery businesses in the second quar-ter. Net income was \$41.4m or 53 cents a share, against \$45.5m or 56 cents, but the 1987 results included a non-tecurring tax benefit of 10 cents. Sales rose to \$1.35bu from

At the halfway stage, group profits were ahead at \$90.1m or \$1.14, compared with \$86.6m or \$1.08 on sales of \$2.8bn, against \$2.5bn.

· CHASE MANHATTAN, the second largest US bank, would continue to reduce its total loan exposure to developing countries in the year ahead, said Mr Willard C. Butcher. He

said Mr Willard C. Butcher. He decined, however, to say how much of a reduction the bank had targetted.

In 1988, Chase reduced its LDC exposure to \$7.9bn at theyear end from \$8.6bn at the beginning of the year. Mr Butcher said the reduction had exceeded the bank's goal of exceeded the bank's goal of cutting exposure to \$8.2bn.

• CITICORP'S equities broe CITICORP'S equities bro-kerage business which lost money in 1988 will lose money again in the current year, but Citicorp did not plan to retreat from the sector, Mr John Reed, chairman, told analysts. He said they "expect to lose money in the business in 1989, but not anywhere near the lev-

but not anywhere near the levels of 1988. There will be a significant year-to-year improvement". The equities business lost between \$100m and \$200m in 1988, including a \$60m restructuring charge, Mr Reed added.

• DATA GENERAL, the US computer and peripherals group, suffered a loss in the first quarter and blamed on lower shipments, resulting from a major transition in its product lines.

The group reported a net loss for the quarter of \$19.5m, or 69 cents per share, com-pared with a profit of \$13.8m, or 48 cents, last time.

Exxon ends year on a weak note

EXXON, THE largest US oil company, yesterday reported a decline of 11.2 per cent in fourth-quarter earnings because of weak crude oil prices. But an ambitious programme to buy in stock from shareholders cut the drop in earnings per share to just 5 per cent and the company reported overall progress for the year. The weak fourth-quarter per-formence, which cut earnings formance, which cut earnings from \$1.55bn or \$1.12 a share to \$1.38bn or \$1.06 was largely due to weak prices for the L&m barrels a day produced by Exxon. But the group profited from low crude costs in its

refining and marketing operation, where extremely strong demand for gasoline and other petroleum products in the US sent profits soaring.

Earnings from refining and marketing rose 50 per cent to \$555m, while chemicals profits doubled to \$343m. Better cop-per prices turned Exxon's rela-tively small minerals operation into profit. Sales revenues were essen-

tially unchanged at \$22.02bn.
Exxon's strong downstream
performance allowed it to report a respectable 8.7 per cent profits gain for the year to \$5.26bn. US refining and mar-

The appointment fulfills a

promise by Texaco to give institutions a voice in the choice of directors. The company made the offer in order to

win shareholder support dur-ing last year's bitter proxy bat-

tle with Mr Carl Icahn, the New York takeover specialist

and president of Trans World

keting profits grew 20-fold to \$669m and the domestic chemicals business doubled its contribution to \$746m.

In contrast, the upstream US operations saw earnings fall from \$1.32bn to \$829m on a decline of \$2.25 per barrel in crude prices. Overseas upstream profits fell from \$2.45bn to \$1.78bn.
But Exxon's decision to spend \$4.16bn of its cash to buy in stock from shareholders

pumped up per-share earnings for the year to \$3.95, a gain of 15 per cent. Sales for the year rose 5 per cent to \$87.5bn, thanks to

in crude production, 4 per cent in product sales, 9 per cent in chemical sales, 6 per cent in coal production and 35 per cent in copper production.

• Mobil, the second largest. US oil company, reported earnings of \$448m or \$1.09 a share from fourth-quarter continuing operations, up from 3392m or 95 cents in the 1987 fourth quarter. Revenues fell mod-estly from \$14.21bn to \$13.89bn. For the full year, earnings were \$2.04bn or \$4.95 a share against \$1.21bn or \$2.96 a share. Revenues rose to \$54.37bn from \$51.39bn.

Texaco fulfils board pledge

By Karen Zagor in New York

TEXACO, THE giant US oil company, has appointed Mr John Brademas to its board at the instigation of public pen-sion funds led by the California Public Employees Retirement System (Calpers). The appointment marks a

big step forward in a campaign by some large US institutional investors to gain a say in the running of big companies. Mr Brademas, 62, was picked from a list of 14 names submitted by the California fund. He is president of New York University, the largest private university in the country, and sits on the boards of Loews, the tobacco and hotel concern, Scholastic, the US publishing company, and Colombia Pic-tures. Mr Brademas will join

Flat quarter

at BellSouth

BELLSOUTH, the largest

BELLSOUTH, the largest regional telephone holding company formed in the break-up of AT&T five years ago, has reported flat earnings in spite of higher revenues.

Profits were held back by increased expenses attributed largely to investment in new terms.

largely to investment in new

businesses. Fourth-quarter net was \$419.3m or 90 cents a

share, against \$411.5m or 85

cents on revenues of \$3.58bn against \$3.15bn. Full-year net

was \$1.67bn or \$3.51, against

\$1.66bn or \$3.46 on revenues of

\$13.6bn against \$12.23bn.

By Roderick Oram

As a result of Mr Brademas' appointment, Calpers said it would withdraw a resolution for a permanent shareholder's committee to monitor Texaco management. Mr Dale Hanson, chief execu-

tive of the California pension fund, said the agreement does not bind Calpers to vote with

By Robert Gibbens in Montreal

A LONG and expensive fight

early last year for control of Polysar Energy & Chemical has paid off handsomely for Mr Robert Blair and his Calgary-

Nova's 1988 net earnings soared to C\$424m (US\$356.6m) or \$1.76 a share from C\$179m

or 70 cents on revenues of C\$3.9bn, up from C\$2.3bn.

largest energy and petrochemi-cal groups, Nova bought Poly-sar, the Ontario-based syn-thetic rubber products' group, for more than C\$10n last year.

One of western Canada's

based Nova operation.

Polysar takeover sends

Nova earnings soaring

the Texaco board at the end of Texaco management at the next shareholders's meeting.
Mr Icahn, who holds a 16.6
per cent stake in Texaco worth over \$1bn, has threatened to launch another takeover bid if he is not satisfied with Texaco's performance under current management.

Should another proxy battle ensue, Mr Hanson said that Calpers would examine the issues carefully. "We are very diligent and would want to find out what was in the best interests of shareholders."

In an unrelated move, Texaco also announced the appointment of Mr Charles Price, 58, who will join the Texaco board after completing his tenure as US Ambassador to the UK.

Strong demand and higher

prices for primary products and for Polysar's secondary

petrochemical products made 1988 an extraordinary year for Nova which is now a major

factor in the North American

market for ethylene, polysty-

show further gains, and that Nova would pay more atten-

tion to improving its US mar-

ket share. The company has a

\$1bn spending programme, mainly to expand its gas pipe-

line system in Alberta.

Mr Blair said 1989 would

rene and methanol.

Arco ahead but Amoco. stagnates

By James Buchen

ATLANTIC RICHFIELD (Arco). ATLANTIC RICHFIELD (Arco), the integrated West Coast of and gas company, lifted fourth-quarter net income by 17 per cent in spite of weak crude oil prices.

The improvement was derived largely from refining and chemicals operations, which enjoyed boom conditions last year.

in contrast, Amoco, the big

Chicago-based producer, reported essentially static quarterly profits because good "downstream" income failed to offset a fall into loss from

exploration and production.

Arco carned \$391m or \$2.22 a
share in the December quarter,
against \$340m or \$1.86 last time. Sales were \$4.52bn against \$4.55bn. Earnings from Arco's Lyondell Petrochemical division tri-pled because of strong demand. Although realised crude oil

prices were only \$9.90 a barrel last year, against \$12.56 in 1987, Arco enjoyed its strongest profits since the early 1980s with a 29 per cent rise in earnings to \$1.58bn or \$8.78. Sales rose from \$16.98bn to \$18.82bn. Amoco's earnings for the quarter were \$375m or \$1.45 a

share, a small decline on 1987. Sales were up 4 per cent at For the full year, the group

¥15. . . .

2.1.

72.

enjoyed a 52 per cent increase in net income to \$2.06bn or \$8.01 on revenues of \$23.93bn

volume drops by 15.7% By Nick Bunker FIREMAN'S FUND, the California-based insurer, produced graphic evidence yesterday of the cyclical price war under way in much of the US

US insurer's net premium

WESTINGHOUSE Electric and Siemens have agreed to distrib-ute a number of each other's products in a pact far more modest than the wide-ranging joint venture the US and West German companies had hoped property-casualty insurance

The company reported a 15.7 per cent drop in its net pre-mium volume in 1988 to tinghouse's series C family of molded case circuit breakers and part of Siemens' line of rather than underwriting them at unprofitable prices.

It allowed its pay-roll to shrink more than 10 per cent, from 12,614 in September 1987 to about 11,000 now, due to attrition, consolidation of claims offices and withdrawal

mens in the US.

As originally conceived last spring, the joint venture would have employed some 3,000 people and generated some \$300m to \$400m in annual sales. The talks foundered late last year. from Massachusetts.
Consolidated net income at
Fireman's for the year was
down 35 per cent at \$235m, or
\$4.51 per share, but the time-

lag between pricing trends and their impact on earnings meant that this reflected declining realised capital gains rather than poorer underwriting results.

Net assets per share rose 25 per cent to \$32.75, partly because of a 12.5 per cent reduction in the number of outstanding shares. The key figure was a

ing in Fireman's combined ratio, measuring claims and expenses as a proportion of premiums. This rose from 108.7 per cent in the last quarter of 1987 to 111.8 per cent in the same period last year, with a ratio of 109 per cent for 1988 as

Fireman's Fund officials said they were not now expecting the insurance pricing cycle to turn up before 1991.

The Board of Directors of Telefónica de España, S.A., at a meeting held on 21 December 1988 decided to pay an interim dividend for the 1988 mancial year on the shares of their company. Taking into account the tax retentions, the following

Broouries will be payable on the different shares as PESETAS Gross Net Share numbers

Amount Amount 1 to 861, 250, 627 25. 36, 250, 628 to 861, 879, 170 24.384 19.507 2679, 171 to 862, 045, 388 11.644 9.315

The dividend will be paid as from 31 January 1989, and represents use of right N.º 133, paking stace in the following manner:

The banks operating with Telefónica de España. S.A. and the Official Stook Exchanges will acceptate their own deposits; holders of undeposited securities and banks that do not presente with Telefónica may apply through the friead offices, branches or agencies of the belowing banks: Banco Bilban Vizzana. Central, Español de Crédito, Español de Crédito, Samander Lieguijo-Unión, Caja Postal, Confederation, Español de Cajas de Ahorro and Official Sandanas. Stock Exchanges.

Interim dividend 1988 Multiple and variable securities and unitary securities will receive the amount of the dividend, the depositions banks being obliged to prove their existence and payment by means of numerical invoicing on magnetic support, which they should send to the issuing company together with the

charge with the valuation keys in accordance with the specifications set out in the issuers manual of the Coordination Department of the Spanish stock Eschanges. Those without a coupon sheet which are described will be stamped when the deposit is cancelled, with a stamp stating as follows:

"All rights exercised until 31 January 1989".

Securities presented at the counter will be invoiced in the conditions stated above.

Multiple and variable securities that for any reason are presented for cancellation on the date on which the dividend becomes payable or subsequently, will be understood to have exercised this right. For which reason they must be presented duly stamped.

The paying banks shall rigourously apply the rules received from Telefónica, both in producing the corresponding charges and in accepting those proceeding from other banks.

Madrid, 11 January 1989 THE BOARD OF DIRECTORS





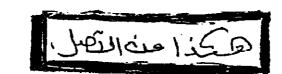
Highlights from the Consolidated interim results to 31 December 1988

	Six months to 31.12.88 Rm's	Six months-to 31.12.87 Rm's	
Profit before taxation	185.4	124.0	
Profit after taxation	121.3	102.1	
Profit attributable to ordinary shareholders	121.0	137.3	
Ordinary dividends	51.6	44.2	
Earnings per share	1,641 cents	1,363 cents	
Dividend per share	700 cents	600 cent	

Interim Dividend No. 126 of 700 cents has been declared payable to shareholders registered on 10 February 1989. Date of payment will be 13 March 1989. (Currency conversion date 27 February 1989). Holders of share warrants to bearer should attend to the terms of a notice to be published late in February 1989.

24 January 1989

The full interim report will be posted to shareholders and copies can be obtained from the London Secretaries, Barnato Brothers Limited, 99 Bishopsgate, London EC2M 3XE.



the most iconoclastic efficient

market theoreticians who

defend trading by insiders

have nothing nicer to say

about stealing information than that it is already illegal

under state law, where it

is hopelessly out of its league

when it comes to detecting and

pursuing insider trading by market professionals in

national and international markets. In fact, the SEC and

the Department of Justice have

to be both lucky and to work very hard to ferret out Wall

Happily, unlike many of the other likely government interventions in the takeover market, insider trading prohibitions are probably on balance economic pluses. Allowing the trading of information is well as the control of the contr

stealing of information is pri-vately and socially very costly.

tages of stepping up the attack on Wall Street insider trading

are political rather than eco-nomic. In this respect, the

assault on insider trading is reminiscent of President Theo-

dore Roosevelt's crusade

against the "malefactors of great wealth" in the early

1900s. It reassured an uneasy

America that Wall Street titans

were subject to the law 5. In

our time, insider trading by market professionals and take

overs divide not only rich and

poor, they also divide Wall Street from a large part of the top management of big busi-

In short, until there is more

agreement on takeover policy

agreement on takeover policy, being very tough on insider trading shows pretty good political judgment in two respects. It provides a substi-tute for a takeover policy and shows the public that Congress

and the Administration have a

tough policy against Wall Street wrongdoing.

¹ The Insider Trading and Securities Fraud Enforcement

Act of 1988, Public Law 100-704,

² United States v Newman, 664

3 Moss v Moroan Stanley Inc.

See: Herzel and Harris, Fight-

ing Crime on the Street, Finan-

cial Times, September 15, 1988.

⁵ See: G. Kolko, The Triumph of Conservatism (Free Press

The authors work for Mayer,

Brown & Platt, the Chicago law firm.

trolled by Jeddah's Xenel Industries, itself owned by the Ali Reza family. Alujain will retain 60 per cent of Alusa, the

retain 50 per cent of Alusa, the smelter's operating company, with the balance to be offered to foreign investors.

Alujain has signed a memorandum of understanding with France's Aluminium Pechiney for Poskings to provide the

for Pechiney to provide the technology as well as manage-ment services. Project manager is to be Bechtel of the US. Mor-gan Grenfell, the British mer-

chant bank, will act as finan-

cial adviser.
Alujain said last week that

discussions had reached an advanced stage with a number of European, Japanese, Australian and US companies aimed at obtaining long-term offizike

and supply agreements - both for the import of alumina,

refined bauxite, and the export of Alujain's refined aluminium

rounces.

Some are sceptical that the smelter will be viable, saying it could be hampered by the lack of gas because of the strict lim-

its imposed on the kingdom's crude oil production by its Opec quota, as well as of non-associated gas. All the available ethane is taken by Saudi

Basic Industries Corporation (Sabic) to use as feedstock for

(Sabic) to use as recustors for its petrochemical plants.
Other gases could be used to power the smelter but they would be several times more expensive than ethane. Without cheap and plentiful gas the kingdom would lose its com-

petitive edge.

They add that the financial benefit of exporting aluminium products in a seller's market could be offset by the cost of

importing alumina and the lack of existing power capacity at Yanbu. The government is expected to pay for the extra

power capacity needed to accommodate the smelter.

NOTICE OF INTEREST RATE

To the holders of

BankAmerica Corporation

Floating Rate Subordinated Capital Notes Due October 1999 CUSIP 066050 BG 9

CUSIP 066050 BG 9

Pursuant to the provision of the Notes issued under the Indenture of BankAmerica Corporation dated as of June 15, 1981 as amended by the Second Supplemental Indenture dated as of September 30, 1987, the rate for the period from January 24, 1989 us to and including April 23, 1989 is 10.625%. The amount of interest payable on April 24, 1989 is U.S. \$2,566.25 for each \$100.000 principal amount of the Notes.

January 20, 1989

Manufacturers Hanover Trust Company, 26 Calculation Agent

102 Statutes 4677.

Gulf to get two more

aluminium smelters

F.2d 12 (2d Cir. 1983).

719 F.2d 5 (2d Cir. 1983).

market professionals

However, state enforcement

should be left.

Street crime

US gets tough on insider trading

Leo Herzel and Daniel Harris on stiffer laws policing Wall Street

he US rules against appropriated (for example, by insider trading, combined with laws against mail and wire fraud and racketeering, have become so tough that those accused can rarely risk going to trial. Late last year, for example, Wall Street powerhouse Drexel Burnham Lambert agreed to plead guilty to felony charges of securities fraud to avoid a racketsering indictment by federai prosecutors - which could have led to treble dam-

Arco ahea

stagnates

To all the Back

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or reast

ages and, much worse, seques-tration of assets. As part of the plea bargain, Drexel also agreed to co-operate with the authorities in the investigation and prosecution of its employees and clients and to pay \$650m in damages and penal-But tough as they are, the US laws against insider trading were made even stiffer last November when President Ronald Reagan signed legisla-tion, aimed primarily at Wall Street market profe

The measure, among other things, doubles the maximum prison sentence for insider trading to 10 years from five and increases the maximum criminal fine to \$1m from \$100,000 for individuals and to \$2.5m from \$500,000 for corporations and partnerships.
In addition, the law empowers the SEC to seek treble damages against securities firms which knowingly or recklessly fall to establish, maintain and enforce procedural safeguards

against insider trading by employees. As a practical matter, this is a modest expansion of the agency's powers. Under prior law, which continues in effect, the agency has the lifeor death power to bar or sus-pend a securities firm whose employees engage in insider trading, if the firm has been lax in its supervision.

The new legislation also creates a private right of action against persons who trade illegally while in possession of material non-public information. tion. To bring a suit, the plaintiffs must have been "contem-poraneous traders," that is, buying when the defendant was selling or vice versa. Damages, however, may not exceed the profit gained or loss avoided by the inside traders or their immediate tippees; and a defendant is entitled to credit for any repayment of illicit profits secured by the SEC. Contemporaneous traders may sue if the defendant mis-

stealing or breach of fiduciary duty) the information from any source. Trading on misappro-priated information is already a crime under the anti-fraud provision of the securities laws and the mail and wire fraud statutes. This provision of the new law is designed to over-turn a court ruling that limited private suits to insider information obtained from the issuer of the securities 3.

Although Congress may not ave intended it, the language mave intended it, the language of the new statute appears to be broad enough to permit a private soft for insider trading if the defendant traded while in possession of legitimately acquired material non-public information, but in violation of some other securities statute or regulation. Thus, for exam-ple, there may now be a pri-vate right of action for insider trading against a trader who fails to report the ownership of stock in excess of five per cent of a target company's outstand-ing stock. In this instance, the non-public information might be no more than the trader's knowledge of his own stock

accumulation.
Under another provision of the law, the SEC is free to set up a bounty programme to award informants. The legislation also recognises the importance of international securi-ties law enforcement by empowering the SEC to inves-tigate violations of foreign securities laws on behalf of foreign law enforcement agencies. This provision was designed to give the SEC more bargaining power to obtain co-operation on a reciprocal basis from foreign securities officials.

The new measure does not include a statutory definition of insider trading although it in effect has expanded the definition. Congress still prefers to rely on the existing and expanding body of court cases rather than to risk creating loopholes for inside traders by the adoption of a more rigid

statutory definition. The new legislation passed without controversy - in the House of Representatives by a vote of 410-0 and in the Senate by a voice vote. It continues a trend toward stricter laws and enforcement against insider trading. A few years ago insider trading by stock mar-ket professionals was almost impossible to detect. Now surveillance using computers has made detection of these viola-

HOBART/MINTOSH

The Quality Paper Company

a Chicago based wholesaler

and distributor of fine papers

and a wholly-owned subsidiary

of Amer Group Ltd. - Amerpap,

has acquired

PAPER COMPANY, INC.

a wholesaler and distributor

of fine papers

located in Randolph, Massachusetts

The undersigned initiated this transaction,

acted as financial advisor to

Fredericks Michael

FLORA 2 LIMITED

U.S.\$58,800,000

Secured Floating Rate Notes Due 1993

In accordance with the terms and conditions of the Notes,

notice is hereby given that for the six months period from 23rd January, 1989 to 24th July, 1989, the Notes will carry an

interest rate of 9.8125 per cent.
The coupon amount so calculated will be US\$4,960.76 per Note of US\$100,000 – nominal.

THE LONG-TERM CREDIT BANK OF JAPAN, LTD.

Agent Bank

UTCB

One World Trade Center

New York City

& Co. Incorporated

January 1989

Hobart/McIntosh Paper Company

... assisted in negotiations and

tions a more practical goal. But much of the explanation for this enthusiastic push against insider trading is political. Corporate takeovers are more important and more controversial than they have ever been since the beginning of the Depression of the 1930s.

There is, however, no con-sensus on what should be done or why. For some politicians and economists the solution lies in restricting takeover

Revised legislation doubles the maximum prison sentence for insider

10 years activity through changes in tax and other laws. Others, however, want to throttle takeover

trading from five to

Each side is able to muster powerful expert arguments and political support for its views. As a result, Congress and the SEC have been deadlocked. At the same time, the Reagan Administration was torn between its laissez-faire philos-ophy and the public clamour to something. Poignantly, much of the pressure to do something has come from the Administration's warmest supporters in hig business.

In this impasse, a crackdown on insider trading provided the perfect solution for Congress, the Administration and the SEC. They could take what appears to be strong and very moral action without interfering very much with the market. The step has wide support. To the general public and top corporate management, insider traders are rich cheaters gamblers with marked cards.

Large securities firms may not like many of the implica-tions of the added regulation, but they are too smart to waste their political capital on defending larceny by their employees. Also, the existing enforcement tools (such as the anti-racketeering law and the SEC's power to suspend or bar securities firms) are so overwhelming there is little practical point in opposing addi-

Almost all of the recent insider trading prosecutions have been against dishonest market professionals who were stealing client secrets. Even

By Robin Allen in Dubai

TWO MORE aluminium smelters are to be built in Gulf

states to take advantage of cur-rent high prices and favourable prospects with world consump-

tion expected to outstrip sup-plies for the next five years

and more.

At present there are only two smelters, Aluminium Bahrain and Dubai Aluminium, in production in the Gulf. Qatar is the site for the third, where construction of Doba Aluminium Company's \$1.2bn plant, to have a conseity of 240 000.

ium Company's \$1.20n plant, to have a capacity of 240,000 tonnes a year, could start next June, for completion by 1991. Shareholders include Chi-nese. Hong Kong and US com-panies, as well as Dubai's Bank of Oman, and Qatar Insurance

Company. New York-based

Lloyds International Corpora-tion is to lead a syndicated loan. British companies led by Balfour Beatty will construct the smelter. Project manager is

the London office of the US's

the London office of the US's Brown & Root. Cheap and plentiful natural gas from Qatar's abundant North Field reserves will be an

important resource for the smelter. It will be powered by more than 100m cubic feet of

more than fulm cubic leet of gas a day.

The Doha plant has received an industrial licence from the government. Estimated cost of

construction is some \$750m. The smelter is expected to

come on stream in 1992.

Alujain Corporation of Saudi
Arabia is meanwhile spearbeading a plan to build the
kingdom's first smelter, with

an annual capacity of 210,000 tonnes, at Yanbu on the Red

Sea. Alujain's shares are to be held by Saudis and nationals

from other countries of the Gulf Co-operation Council -

Bahrain, Kuwait, Oman, Qatar and the United Arab Emirates. The Saudi shareholders are led by Saudi Cable Company, con-

BIL sells US

By Our Financial Staff

BRIERLEY Investments (BIL)

of New Zealand has sold Qual-

ity Inns, a US hotel chain, for NZ\$95m (US\$59.9m) to Interw-

est, an Australian tourism

Meanwhile Sumitomo Realty

and Development, one of Japan's leading property com-

panies, has bought the Mar-riott Hotel in Century City.

west of Los Angeles, for US\$85m.

hotel chain

Metals duo plan A\$90m mine in Queensland

By Bruce Jacques

PANCONTINENTAL Mining. the Australian resources group, and its Finnish partner Outnkumpu Australia have agreed to spend A\$90m (US\$78.8m) developing a new base and precious metals mine at Thalanga in northern

The partners hope to be in production by the end of the year to take advantage of booming metal prices, making Thalanga one of the fastest-developed base metals projects in the world. This is being made possible by using plant pur-chased in 1987 from the mothin Western Australia.

The partners plan to begin with an open pit operation to win 520,000 tonnes of supergene ore and a further 200,000 tonnes of gold and silver-rich gossan. After the first year, production will be at a rate of 550,000 tonnes a year from an underground operation.
Initial ore will be treated on

site to produce separate cop-per, zinc and lead concentrate which will be sold to smelters in Japan, Korea, Europe and Pacific Rim countries with small amounts also marketed in Australia.

Pancontinental and Outokumpu are also studying the feasibility of another, and probably larger, base metals project in Queensland called Lady Lor-

Gold and diamond interests help boost JCI in first half

and manages Consolidated Murchison, the antimony mine, and Consolidated Metal-

lurgical industries, the ferro-

The group expects soon to begin development of South Deep, a new gold mine adja-cent to the Western Areas

Net earnings rose to R16.41 a

share from R13.63 and the interim dividend has been

lifted to R7 from R6. Last year's full earnings were R38.92 and the dividend

• Marievale, the small gold mining and mineral rights

company managed by the Gen

cor mining house, is negotia-

ting a merger with Rand Extensions & Exploration

say that if a merger is agreed it will be on the basis of stock

market values. Yesterday Marievale was val-

ued at about R180m on the

Johannesburg Stock Exchange

while Randex was worth slightly more than one third of

Randex's principal mineral

rights interests lie to the south of Johannesburg and it is involved in a joint exploration

venture with JCI to the west of JCI's South Deep project. Mar-

ievale, too, has mineral rights to the south of Johannesburg

and in the Evander goldfield

next to Gencor's four operating

chrome producer.

property.

totalled R17.50.

By Jim Jones in Johannesburg

HIGHER DIVIDENDS from gold, platinum, diamond and industrial interests and better coal trading conditions belped to lift the interim profits of Johannesburg Consolidated Investment Company (JCD) 9.2 per cent in the six months to December.
The group's two gold mines,

Randfontein and Western Areas, have been going through a difficult period with lower gold prices. However, the platinum interests, held through Rustenburg Platinum, have benefited from higher nickel prices and favourable exchange rate movements.

The diamond interests, com

prising a shareholding in De Beers and direct interests in the diamond group's marketing companies, have recorded strong profit growth with record diamond sales. JCI's first-half pre-tax profit,

which includes that of the wholly-owned Tavistock Collieries as well as dividend income from the group's other mining investments, R135.4m (\$56.7m) against R124.0m in the corresponding period of 1987 and R322.7m for the past financial year as a whole.

Interim dividend income increased to R93.4m from R81.2m - in the last full year R234.9m was earned. Apart from its mining interests JCI controls Argus and Times Media, South Africa's two English-language press groups,

U.S.\$100,000,000 2% per ceal. Convertible Roads due 2002 Natice of Issue to the Sharrholders Rights to Subscribe for Shares and Expected Adjustment of Guaversion Pric

Pursuant to Clause 7 of the Trust Dood dated 22nd December, 1986 with respect to the abuses, intimed Universible Brinds, one are borthe methed as whites. The Chiba Bank, kid (the "Rank" thas antho Chiba Barik, Lid (the "Barik") has authorized to issue to the holders of starter or common steek of the Rank in "Share" of common steek of the Rank in "Share" at appearing on the rego ter of shareholders of the Barik at 3 p.m. em. (first humory, 1920) (Jokya Inne) (the "Frecord dite") rights to subscribe for 1 (one) new Share per each 10 (ten) shares on med distributed from the tenth base ham bet 1 (Alba, i, the current narried price per Share on the record dite, which is the asserge of the daily closing prices of the Share can the record dite, which is the asserge of the daily closing prices of the Share can the Edward Christian for the William Law helps in day of the treat and last they are not have the treat and last they of outh November 1923 and 9th Lanuary, 1940, respectively) as provided in and Joth November 1983) and 9th lanuary, 1989, respectively by provided it and subject to the said frost blood. The subscription period extraor by March 1989 to Joth March, 1989 (both and the subscription townlist extraor form between the subscription townlist with deposit money there extra the point money there extra the subscription townlist with deposit money there extra the point money the subscription. As a result of such tanket sever the Convertion Plant of such transcription of the subscription and the subscriptions of the abrevial Convertible Bonds as follows: duremed themsettlide there's as his me-

THE CHIBA BANK, LITE.

(Randex), an independent explorer. The two companies (1) Conversion Prive before adjustment Jon 799 Sept. Share (2) Conversion Price after adjustment Yen 7 (1.1) per Sterri (3) Effective Date of the adjustment (lisk to time ! 184 February 1989)

> THE CHIRA RANK, LTD. Dated: 17th January, 1989

New Zealand Forest Products Finance XV.

tSNS Guaranteed Bands Dac 1992 The Bate of Exchange as defined or Condition is best the document and Bonds, apply able to the Conjunctional Landers I. 1989 transitional facilities of the State Conjunction of the above 15 Sept. Conf. for each No. / Deffer Facilities. point the attenue of N 2 \$157 fit will be paid 1 \$ \$100. Pt

MORGAN GUARANTY TREST COMPANY or was took Principal Priving Agrat Dated, January 25, 1989

> SABRE IV LIMITED US\$100,000,000 Floating Rate Secured Notes due 1892

For the 6 months period 23rd January, 1989 to 24th July 1989 the Notes bear the Interest Rate at 994% per annum, US\$4,929.17 will be payable from 24th July, 1989 per US\$100,000 principal amount

Agent Bank

US banks in Brazil lease move By John Barham in Sao Paulo The Government had to has 114 months to pay.

CHASE MANHATTAN Bank and Citibank of the US have led a \$461.6m syndicate to buy and lease back equipment to a steel mill owned by the Brazilian Government, in the country's biggest ever leasing oper-

A Chase Manhattan executive said negotiations with the Brazilian Government took two and a half years. "The operation is a disguised form of relending," he added.

introduce special legislation for the operation, allowing for-eign banks' frozen central bank credits to be channelled to leasing companies belonging to the syndicate.

Aço Minas Gerais (Açominas), Brazil's fifth-largest steel company, will pay if per cent over London interbank offered rates (Libor), the same as the interest due on the Brazilian external debt, plus a further, undisclosed, spread. Acominas

Brazil suspended conventional relending mechanisms as part of its new anti-inflation Summer Plan. Relending would have allowed foreign banks to lend \$1.8bn of their frozen central bank assets to domestic borrowers. The Acominas operation was

suspended. Acominas will use the money to build a rolling unit that is 10 years overdue.

approved before relending was

Bank of Montreal

U.S.\$250,000,000 Floating Rate Debentures, Series 10, due 1998

Notice is hereby given that the Rate of Interest for the six month period 25th January, 1989 to 25th July, 1989 has been fixed at 9.55 per cent. The amount psyable per U.S.\$10,000 Note on 25th July, 1989 will be U.S.\$480.15 against Coupon No. 6.

Morgan Guaranty Trust Company of New York

U.S. \$100,000,000

VereinWest Overseas Finance (Jersey) Limited

Floating Rate Notes Due 1991

secured on a deposit with

Vereins- und Westbank

Aktiengesellschaft

Interest Rate

Interest Period

Interest Amount per

U.S. \$10,000 Note due

U.S. \$478.90

25th January 1989 25th July 1989

Credit Suisse First Boston Limited Agent Bank

Notice of Early Redemption U.S. \$500,000,000



The Republic of Italy Floating Rate Notes due 2005

Notice is hereby given in accordance with Condition 7(b) of the Terms and Conditions of the Notes, that all outstanding Notes will be redeemed at their principal amount on February 2B, 1989 when interest on the Notes will cease to accrue. Payment of Principal together with payment of interest in respect of Coupon No. 42 will be made in accordance with Condition 6 of the Terms and Conditions of the Notes, at the offices of any of the Paying Agents who are listed in the Terms and Conditions of the Notes.

By: The Chase Manhattan Bank, N.A. London, Fiscal Agent



January 25, 1989







Notice is hereby given that the Rate of Interest for the three month Interest Period commencing on January 24, 1989 has been fixed at 13%% p.a. and that the interest payable on the relevant Interest Payment Date, April 24, 1989, in respect of Coupon No. 13 will be \$163.36 per \$5,000 Note.

& NatWest Capital Markets Limited Agent Benk

9.525% p.a.

25th July 1989

BANCO HISPANO AMERICANO SA INTERNATIONAL DEPOSITARY RECEIPTS REPRESENTING BANCO HISPANO AMERICANO SA SHARES OF 500 PESETAS EACH

Banco Hispano Americano SA has declared a dividend payable against the following coupons.

Coupon no 8 payable at 25.00 pesetas per share Coupon no 9 payable at 20.50 pesetas per share Coupon no 10 payable at 28.00 pesetas per share Coupon no 12 payable at 36.00 pesetas per share Coupon no 12 payable at 44.00 pesetas per share Coupon no 13 payable at 56.00 pesetas per share

The Depositary will pay the equivalent proceeds in sterling less taxes as applicable against presentation of the respective coupons. The coupons will be paid on or after the 8th Pebruary 1989 and must be lodged at least three business days prior to payment.

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

PO Box 161 Morgan House 1 Angel Court London ECIR 7AE

LIVES XIV Limited (Incorporated with limited liability in the Caymun Islands)

U.S.\$20,000,000

Series B

Secured Floating Rate Notes due 1992

Notice is hereby given that for the period 23rd January, 1950 to 21st July, 1989, the Bonds will carry an interest rate of 9.79250% per annum, with a coupon amount of U.S. \$48,090.49 per U.S. \$1,000,000 denomination, payable on 21st July, 1989.

Bankers Trust Company, London

Agent Bank

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 $_{p} \propto \mathbb{R}^{2}$

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2-27-19-19



Torgeir Stensrud: Forretnings-Forum's managing director appears the archetypal debt-collector

Norwegian debt collector calls an end to euphoria

Karen Fossli on the price to be paid by those involved in Norway's rising commercial bankruptcies

s commercial bankruptcies in Norway reach their highest-ever leviness is booming for Mr Torgeir Stensrud, managing director of Forretnings-Forum, leading Norwegian debt col-

After two years of record losses on loans for banks and other credit institutions, Mr Stensrud's line of work has become essential to Norwegian business life. Mr Stensrud has the formidable stature of the archetypal debt-collector but, despite his imposing presence, even his company is having

According to Mr Stensrud, at

the beginning of last year Forretnings-Forum was able to pry repayments from 90 per cent of its clients' debtors. That figure has lately slipped to 70 per

Recent official figures show an 81 per cent increase in Nor-wegian bankruptcies in 1988 from the previous year. Prob-lems with Norway's off-driven economy since oil prices fell in 1986 have forced the minority Labour Government into a tight monetary policy and a restrictive policy on wage increases. The euphoria of mega petro-bucks had allowed Norwegians to live beyond their means for years. And the banks were guilty of credit policies that were too relaxed. Somewhat uncomfortably, Mr Stensrud, a Conservative Party supporter, traces the root of the problem to 1985 and the Conservative Government of Mr Kaare Willoch, who deregulated the banks, allowing rapid expansion and leading, in the end, to an over-heated and over-competitive financial ser-

vices environment.
This belief was echoed recently by the new executive management of Den norske Creditbank (DnC), the Nor-wegian bank hardest hit by losses on loans and guarantees. In DnC there was no "scrutinisation of loans" and a distinct "lack of

accountability," they claim. Mr Stensrud believes that Norway's bankers have limited Norway's bankers have limited international expertise and understanding and that too many banks retain old-guard managements that should long since have been removed.

Massive spending on luxury items has also found private individuals unable to "pay to play," and companies in these types of businesses have been forced to close up shop, unable.

forced to close up shop, unable, in turn, to repay their debts. However, Mr Stensrud claims that the de facto number of Norwegian bankruptcies last year is likely to have been around 12,000, rather than the official 3,494. "There is a very

large group of bad debtors which is not listed in 'official' computer statistics," he says. These are known as "grey bankruptcies," in that when they on bust those either discothey go bust they either disap-pear or have no assets worth seizing. For a collector such as

seizing. For a collector such as Forretnings-Forum, they are not worth pursuing, expenses would never be recouped. They are thus not taken to court and avoid being listed among "official" bankruptcles.

Forretnings-Forum is seeking some NKr100m (\$15m) from "official bankruptcles," of which approximately 90 per cent are commercial, and bad debtors. Claims total more than 120,000, of which 40,000

are "last reminders."
"One of the main problems of many creditors is that they do not have the means in southeir had debtors in court," says Mr Stensrud R is especially a problem for fereign creditors. However, Forretainers. Forretainers. ings-Forum will soon imprave its service to foreign creditors through cross-border co-opera-tion with the Amsterdam-based Intrum Group, of which it is to

Intrum Group, of which it is to become a subsidiary. The Intrum Group is Europe's largest debt-collecting agency.

Mr Stensrud has been appointed managing director and chief executive officer of Intrum International cross-border operations.

Bass Charrington Limited BASS PLC

UA 30,000,000 7% Bonds 1991

Notice is hereby given that, in accordance with the Terms and Conditions of the above-mentioned loan, Bonds for the principal amount of UA 5,250,000 have been drawn, in the presence of a Notary Public, on January 12, 1989 for redemption at par on March 1, 1989. The following Bonds have been drawn and may be presented to Kredietbank S.A. Luxembourgeoise or to other Paying Agents named on the Bonds:

> Bonds surrendered for redemption should have attached the coupon due on March 1, 1990. Coupon due on March 1, 1989 should be detached and collected in the usual manner. Amount outstanding: UA 9,750,000

Bonds previously drawn and not yet presented for redemption:

Luxembourg, January 25, 1989



Fiat claims highest W European sales

By John Wyles in Rome

ITALY'S FLAT group yesterday announced a 23 per cent rise in operating income in 1988 and formally declared itself to have been the leader of the West European car market, with total sales there of 1.93m

yehicles.

Making this claim in his letter to shareholders yesterday.

Mr Gianni Agnelli, Flat president, said that the company dent, said that the company had raised its West European car sales by 9.8 per cent to take a 14.9 per cent market share. Some industry estimates recently reported in the Financial Times have placed Volkswagen narrowly ahead of Fiat at the head of the sales league, but the final outcome of the head-to-head battle hatween head-to-head battle between the two producers will not be known until official figures are in from all markets in about

Fiat's record operating profit of L3,820bn (\$2.8bn) came out of a 16 per cent increase in turnover to L44,500bn. Mr Agnelli reported that demand for the company's main prod-ucts had been "brilliant" and that the operating profit had risen from 8.4 to 8.6 per cent of

The company had invested more than 11 per cent of its sales revenue preparing to meet future challenges through expenditure of L1,600bn on research and L3,350bn on plant and equipment. At the same time, the group's financial position had strengthened from a net balance of L180bn at the end of

last year.
Overseas sales had risen by
L3,000bn to L21,000bn and

14,000 people had been recruited during 1988, including former employees who had been laid off. Referring to the departure in November of Mr Vittorio Ghidella from his post as managing director of Flat Auto, Mr Agnelli repeated that this had been due to differences over the role of Flat ences over the role of Piat Auto and that Fiat was "an industrial holding and the direction of all the activities of the group must remain inside that holding."

Flat Auto continued to domi-nate the group's activities last year after a 14.1 per cent rise in sales to L25,267bn — at 56,3 per cent, a slightly lower propor-tion of the group's total turn-over than in 1987. Total car sales climbed from 2.04m in 1987 to 2.29m, while employ-ment in the company rose by 857 to 130,675. Lancia sales exceeded 200,000 units for the first time, rising by 5.8 per cent to 210,000. In its second year under Flat, Alfa Rodieo's sales

leapt 21.6 per cent to 142,000.
Elsewhere in the group, vehicle components subsidiaries recorded a 26.1 per cent rise in sales to L3,331bn - an increase that, in percentage terms, was exceeded only by two very much smaller

• Flat yesterday made two international appointments to its board. Deutsche Bank, which owns about 25 per cent of Fiat, will be represented by Mr Ultich Weiss, a bank executive. Mr Antoine Riboud, chairman of BSN, the French foods group, also becomes a director. BSN holds 20 per cent of Ifil Partecipazioni, an Agnelli fam-ily holding company.

German Co op abandons plan to buy into Phora

By Haig Simonian in Frankfurt

CO OP, the troubled West German retailing chain now majority-owned by a group of international banks, has taken its first small public step towards restoring its finances. It has reversed a decision made last September to buy a 75 per-cent stake in the Phora Group, a small Mannheim-based audio,

a small aramneum-cased aumo, video and photographic chain. Phora, which is family owned, has annual sales of some DM200m (\$109.2m) and would have complemented two smaller companies in the same field brusht by Co. The same field brusht by Co. field bought by Co op in late

Although one of last year's most acquisitive German companies before its difficulties came to light in October, Co op has lagged behind some of its competitors in expanding into the audio-video business, which has seen some of Germanies. which has seen some of Germany's liveliest high-street takeover activity as store groups have jockeyed for market share.

ket share.

"The preservation and expansion of the group's available potential and the speedy resolution of its weak points takes priority in view of the present situation," Co op said. The agreed purchase price for Phora has not been disclosed, nor any terms for its change of nor any terms for its change of policy. However, Phora will now take management control of Co op's two existing audio-

video operations.

Separately, the Federal Cartel Office last week officially approved the restructuring of Co op announced in December, when four international banks took a 72 per cent stake in the group. The authority authority group. The anti-trust authorities also approved the pact between the four banks and Bank für Gemeinwirtschaft and Deutsche Genossenschafts bank (DG Bank), two large domestic banks which also have close links with the Co

WATER AND THE PROPERTY OF A CONTROL OF THE PROPERTY OF THE PRO

op.

The six banks have now received a copy of the auditors' report on Co op's finances and have agreed to support the company, provided that all Co op's other creditor banks, numbering about 100.

ops other creator panks, nim-bering about 100, maintain their credit lines, they said: Meanwhile, details of a new permanent managing board to replace Co op's "interim" direc-tors appointed in December, when its previous three-man team was sacked, have still to emerge. A supervisory board team was sacked, have still to emerge. A supervisory board meeting is to be held by the middle of next month, followed by a presentation of the definitive auditors' report and "further measures for reshaping the company," to all creditor banks during the second half of the month, according to Swiss Bank Corporation and DG Bank, which are leading the six-bank pact.

Scor sees 7% profits rise

By George Graham in Paris

SCOR, THE leading French Paris parent company and the reinsurance group, expects to report net consolidated profits of FF1220m (\$35.3m) for 1988, a gain of 7 per cent on the previ-

ous year.

Mr Patrick Pengeot, Scor's chairman, said the improvement in the reinsurance market experienced in 1986 and 1987 had begun to wane last year, with competition on premium tariffs becoming much fiercer. This year was expected to show, at best, static income,

Scor's gross premium income in 1988 is expected to have totalled around Ffrebn. After retrocessions, the group's net engagements reached around Ffrebn, with some 60 per cent accounted for by the

remainder by its oversess sub-sidiaries.

Mr Peugeot said the group had now put the operational side of its French activities under a new subsidiary, Scor-Reassurance, leaving Scor-itself as a holding company for the group.

itself as a holding company for the group.

The group's capital base is now FFr24bn. State-owned institutions and insurance companies now control 58.73 per cent of its equity, with the Axa Midd private sector insurance group and a number of mutual insurance companies controlling most of the rest of its shares. The plan of the instright wing government to pass Scor into the private sector now appears to be abandoned.

Greenspan speech lifts Treasuries

By Janet Bush in New York and Katharine Campbell in London

TREASURY bonds ing inflation. yesterday moved sharply higher, reflecting a stronger dollar which rallied on remarks by Mr Alan Greenspan, chairman of the US Federal Reserve, which under-scored the central bank's commitment to fighting

inflation.
By midsession, bond prices by midsession, bond prices were quoted as much as % point higher at the long end of the yield curve and the yield on the Treasury's benchmark long bond fell to 8.77 per cent. Mr Greenspan said that current inflation rates were too high and would have to be brought down, and indicated

brought down, and indicated that the Fed was erring on the side of tightness in order to pre-empt an intensification of inflation pressures.

There was little surprising in the chairman's testimony but the tone was aggressively antiinflationary.

A feeling that higher US interest rates may be needed to bring inflation down prompted a strong rally in the dollar, which offset any negative sen-timent about higher interest rates in securities markets and encouraged rallies in both bonds and stocks.

The bond market appears

increasingly to have dis-counted higher interest rates and its resilience recently seems to reflect confidence in the Fed's commitment to fight-

US TREASURY "

AUSTRALIA

FRANCE BTAN 8.000 OAT 8.500

No service of the ser

Another positive factor for Treasuries yesterday was the release of the fourth quarter Employment Cost Index, which measures hourly earnings, benefits and salaries, and therefore gives the most complete picture available of wage

The index increased by 1.0 per cent, lower than forecasts of a 1.4 per cent gain.

THE UNUSUAL decision by the Japanese Ministry of Finance to postpone from yesterday the February offering of 10-year government bonds to the underwriting syndicate disappointed the market.

Traders had been hoping for

a coupon of 48 per cent, while the MoF was believed to be after a lower 4.7 per cent, unchanged from the rate on

January's issue.
So a weaker dollar and the drop in oil prices failed to push prices sharply higher.
Still, the No. 111 benchmark bond did recover from Mon-day's weakness to close yield-ing 4.795 against 4.84 per cent

the previous day.

The ministry's decision may stem from purely technical reasons.
But there was some speculation that officials may be holding their fire and hoping for

109-07 -5/32 10.39 10.47 10.64 94-13 +3/32 9.73 9.95 10.06 99-17 +1/32 9.05 9.19 9.20

4.81 4.77

99-16 +9/32 8.95 9.05 101-30 +16/32 8.81 8.89

98.8321 +0.352 4.78 109.0494 +0.211 4.77

10/93 97.7375 +0.001 8.58 8.50 5/98 105.7800 +0.050 8.56 8.63

10.250 12/98 101.5250 +0.250 9.98 10.08 10.09

12.500 1/98 97.5769 +0.368 12.95 13.12 12.90

BENCHMARK GOVERNMENT BONDS

NETHERLANDS 8.7500 10/98 100.3750 -0.025 6.77 8.74 6.58

9/92 9/97 10/06

8.875 9.000

calmer conditions in the run-up to the meeting of finance ministers and central bankers of the Group of Seven industrial nations scheduled for February 3.

THE Bundesbank announced another US-style variable rate 28-day repurchase agreement.

GOVERNMENT BONDS

An earlier facility of DM16.5bn An earner facility of DM16.5bn expires from the market today. At the morning fixing on the bourse, prices were set between 10 and 15 pfennigs firmer, as a weaker dollar and sentiment that domestic rates had peaked for the moment contributed to a firmer term. contributed to a firmer tone.

UK ECONOMIC statistics released yesterday, while suggesting a slowdown in the economy, did not unduly impress the market.

The CBI survey indicated a more pessimistic manufacturing outlook and building society lending rates for December

were down to £2.2bn for December compared with £3.5bn for November.
But neither set of statistics

is seanonally adjusted, and the market took them on board with due caution.
The CBI forecast had in any

case been leaked last week and was substantially discounted. Some Continental European institutional interest was reported during the morning, as investors took advantage of a currency window as sterling

dipped briefly to DM3.245.
The market was not much changed on the day, with the benchmark treasury bond in point firmer, and some shorts up to A higher.

THE IRISH government bond market has moved ahead 2½ points since last Friday, so that the benchmark 8% per cent bond due 2010 now yields 8.33

per cent.
Traders said that the new year fall had been excessive, and buying interest had been generated because the market now looked relatively cheap

compared with, say, the French market. The Irish budget is due today, and market expectations are for a continuing broadly deflationary stance, with an Exchequer borrowing requirement of about 1£1bn.

Euro-clear to launch Japanese share service

By Stephen Fidier, Euromarkets Correspondent EURO-CLEAR, the Brussels- companies included in the Nik-

national securities, said yester-day that it would begin clearing and settlement in Japanese shares from February L

About 440 Japanese shares will initially be eligible, increasing the coverage of the system's equities service, launched almost three years ago, to nearly 2,000 equities listed in 15 countries. All the

based clearing system for inter-national securities, said yester-Euro-clear, operated by Morgan Guaranty, the US bank, already handles most of the international settlements of Japanese equity warrants and convertibles. The Bank of Tokyo and the Industrial Bank of Japan, already Euro-clear depositaries, will be depositaries for Japanese shares.

More than 2,400 institutions use Euro-clear.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there	is an ademate secondary market
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US DOLLAR Change on	Change on
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Central BK. Turkey 7-92	200 1023, 1034, 0-05, 6.05
Commerzbank o/s. 5% 93	300 994 994 0-04 5.52
Deguesa Int. 64 97	200 99% 100% -0% -0% 6.08
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No informațion avaliable previous day's price

·† Only one market maker supplied a orice nds. The yield is the yield to redemption of the mid-price; nt issued is in militions of correccy units except for Yen we it is in billions, Change on week—Change over price a

HKSE studies penalties for . late deliveries

THE HONG Kong Stock Exchange is considering a new system for penalising brokers who are late in delivering share certificates, reports

Mr Chan King Wa, head of operational services at the exchange, said the proposals would give settlement departtigate complaints of late delivery and impose fines on

brokers. Exchange rules require brokers to settle trades within a day of their execution, but the lack of a computerised clear-ing system in the territory and difficulties in transferring share certificates from over-seas can delay delivery for

days. Mr Chan said that under current rules the exchange staff must prepare a case against a broker accused of late delivery and present it to the exchange's disciplinary committee, which then decides what, if any, penalty to

Mr John Seto, head of the exchange council's trading, settlements and commission sub-committee, blamed the problem of late delivery on the one-day settlement rule. He said the requirement was so impractical that some brokers just delivered shares at their

Mr Seto said his subcommit-tee hoped to introduce settlement rules with enforceable penalties, but added that any change would take into account the difficulties brokers sometimes have deliver-ing shares from overseas. He said the settlement

period would remain one day, but hrokers would be given a grace period during which no penalties would be imposed. Mr Seto refused to disclose the length of the proposed grace

The introduction of a new discipline system for late delivery would be a step in the exchange's plans to revamp its entire settlement operations,

The exchange is developing a computerised clearing system that is expected to begin partial operation in the third quarter of 1990. The clearing system is being designed to accommodate a longer, flexible settlement period.

Mr Chan said the proposed discipline system had to be approved by the exchange's council and the Government.

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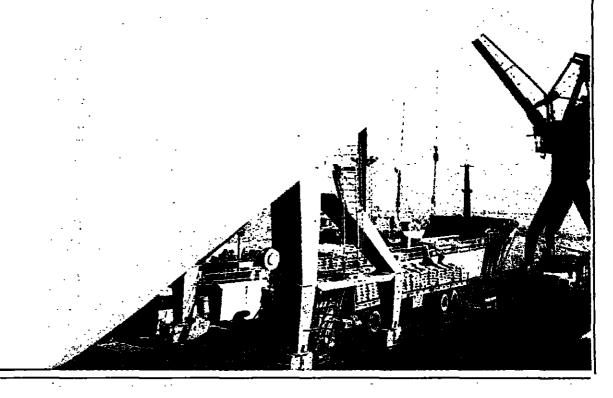
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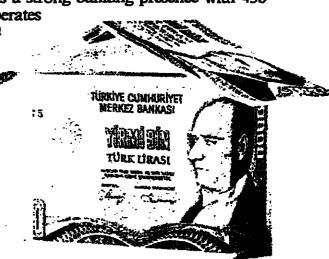


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Dollar optimism pushes Eurobond prices higher

By Norma Cohen

US FEDERAL Reserve Board chairman Alan Greenspan's optimism about the dollar and the US trade deficit, express during congressional testimony yesterday, gave a boost to the entire dollar Eurobond sector, with prices gaining % to % in late afternoon trade.

Primary market activity was light, although a three-year \$250m issue for IBM Credit Corp, lead-managed by Credit Suisse First Boston, managed to capture the gains in the dol-lar sector. The AAA-rated issue, carrying a coupon of 91/4 per cent and priced at 101.075 per cent, was yielding 26 basis points over US Treasuries at

Dealers noted that the issue offered a reasonable yield pick-up over two other IBM Credit dollar Eurobonds now outstanding, which yield seven basis points and 20 basis points over Treasuries respectively. Switching from seasoned issues was noted and the deal closed well inside its 1% per cent fees at less 1.23 per cent

Meanwhile, Commonwealth Bank of Australia tapped the Eurobond markets to raise regulatory capital with \$300m in

Borrower US DOLLARS C'wealth Sk Aust.† | IBM Credit Corp. | Topy Ind. |

D-MARKS ISS-Finans AS

undated floating rate notes that offer investors the option of converting their securities to dated paper after five years.

The notes initially pay six basis points over London interbank offered rates (Libor). However, in 1994, and on each

INTERNATIONAL BONDS

interest payment date thereaf-ter, investors may convert their holding into a five-year floater paying a lower interest rate. The new rate will be the mean between Libor and Lon-don interbank bid rates (Libid). While Australia is not formally a party to the 12-nation

Cooke Committee on bank cap ital adequacy. Australia's banking authorities have insisted that domestic institutions meet similar standards. The government owned CBA is constrained from raising pri-mary capital because it cannot

sell shares to the public. However, the new floating rate notes are believed to meet Cooke Committee standards because they are backed by a

NEW INTERNATIONAL BOND ISSUES

the government will make up any losses by the bank. The government is also believed to be prepared to purchase from CBA those investors' undated

notes that are converted into the dated, five-year securities. Several Australian stateowned banks are believed to have privately-placed securi-ties structured along the same lines through a UK merchant

Meanwhile, a single new issue emerged in the equity warrant market, a \$150m five-year issue for Topy Industries, manufacturer of specialty steel parts. The coupon was indi-cated at 4% per cent and the issue was seen trading at a pre-mium of 101.75 to 102.75 above its par issue price - more modest than that of most other

The markets are bracing themselves for two \$1bn deals to be launched tomorrow for Nippon Steel and Kobe Steel Kobe Steel is expected to be launched in two separate tranches, one in Asia and one

The European Investment Bank is also reported to be preparing to launch a Euroyen

Europe falls behind in the securities race

Stephen Fidler on a survey of capital centres ahead of 1992

uropean capital markets are unprepared for the growth in demand for securities that they will face in the years to 1992 and the proposed dismantling of the barri-ers to capital flows.

This is one of the central forecasts of a report on the European Capital Markets from the accounting firm, Arthur Andersen, published today. The report followed questionnaires sent to more than 1,000 participants in the capital markets and subse-quent discussion and analysis by panels of industry experts in each European country, and advisory panels in the US and Japan. "The risk for European mar-

opportunity to serve this (increased) demand and achieve a size comparable with the other two large markets, the USA and Japan."

In the years to 1992, growth
of European equity markets
will slow to an annual 10 to 15 per cent, compared with the 30 per cent average from 1984-87. However, most markets are not prepared for this growth. "Trading mainly takes place in small national marketplaces, with low liquidity and inefficient clearing and settlement making them unattractive to

kets is that they may miss the

the international flow of Eighty per cent of the respondents to the survey believe that international equity trading will be concentrated in the three largest mar-kets: London, Tokyo and New

A DECLARATION of default

made this week by the stock exchange authorities against Ararimu Partners, a stockbrok-ing firm associated with the collapsed Equiticorp Interna-tional, has reduced the number of New Zealand brokers to 58

from the 86 in business at the

time of the October 1987 stock

Seven have defaulted on

peared as a result of takeovers

or mergers as firms struggle to

- the others have disap-

markets crash.

is, not on official exchanges — dominated by sophisticated intermediaries and involving widespread block trading. About 75 per cent believe the

London over-the-counter market in international equities will grow, retaining its domi-nant position in Europe. Its advantages are said to be high liquidity, the ability of market makers to take large positions, the prospect for further development of the Euroequities market for new issues, and its lower brokerage commissions. In the bond markets, respon-

dents see less dramatic changes than in equities. But in Belgium, West Germany, France, Italy, Ireland and Spain, more than 70 per cent of respondents see governments developing new instruments or new methods for placing them. Except for Italy, respondents believe most governments will not raise placements abroad. Financial futures and

a number of countries, largely because of the rising influence of institutional investors and their need to hedge. Interest rate risk - rather than equity market or currency risk - will be the prime reason to hedge. More cross-border movement of funds is expected accentuate volatility.

However, the risk of this is low trading volumes and cost duplication, which respondents predict will be addressed by cooperation to avoid these

to the market in any great

numbers in the near future,

further restructuring is pre-

dicted in the country's securi-

ties industry. In the last six

months of 1988 daily turnover

averaged NZ\$5m (US\$3.12m)

compared with NZ\$20m for the

econd half of 1987.

Many of the brokers' prob-

ms have been caused by bad

debts. Mr Roger Gill, stock exchange chief executive, esti-

The survey says howver that the central role of securities

With little indication that failed to settle their accounts individual investors will return at the end of the year.

Brit, Airways (*176)

reasons: internationalisation which is likely to move securities trading away from the domestic exchange, technology which allows trading to move away from the floor and chang-ing regulations, such as the EC

directive on the mutual recog-nition of listings due in 1990. Exchanges are likely to respond to increased competi-tion by improving both their automated systems and their images, developing markets in derivative products and estab-lishing agreements with other

exchanges.

"No European exchange is strong enough to stand alone. The exchanges must co-operate to face the challenges from intermediaries, information service providers and foreign exchanges. They can stimulate the European markets to achieve the size necessary to compete with Japan and the USA," the report concludes.

he survey reveals less optimism in Japan than in the US and Europe about the future of European equity markets. The Japanese "believe that European respon-dents underestimate the effect of shortcomings in European markets, which will limit Japa-nese investment. They see the fragmentation of European markets as a major problem."

There are three key weak-

nesses, according to the Japanese, to explain why Japanese money will not be flowing into Europe: Low liquidity due to fragmented markets, a lack of advanced infrastructure for trading, clearing and settle-ment and a lack of information

In the past 12 months more than one-third of the 1,500 staff

formerly employed by brokers have lost their jobs. In an

effort to survive, several large

firms have joined forces with

Australian brokers, which

have taken up to 50 per cent

groups have been moving into the brokerage industry by tak-ing over or acquiring an inter-

est in leading firms. Inter-suisse, for example, bought the

CALLS

32 45 12½ 25

25 Z5 10 13

Various other financial

stakes in New Zealand firms.

about and low visibility of the markets.

US panellists, however, see market fragmentation as a weakness in the long term but weakness in the long term but an opportunity in the short-term, since it provides opportunities for arbitrage.

The forecast says the strict-ness of the regulation will determine the success of attempts to harmonise regula-tions. "If the standard is set at the highest level in Europe, ie.

the highest level in Europe, le, the UK, the regulatory environ-ment may prove excessive for market participants."
It adds: "The cost of comply-

ing with the Financial Services Act is causing concern within Act is causing concern within the UK. European regulations will have to be below the standard of those in the UK, and UK legislation will need to be reformed to enable UK markets and intermediaries to compete effectively against continental European players."

Three taxes are regarded as constraints on capital market development. Over 60 per cant of respondents believe stamp duty will be restructured or

duty will be restructured or may even disappear, although this varies from over 80 per cent for Swiss and French respondents to just over 55 per cent for German respondents. More than 50 per cent believe that Value-added tax will be apllied to financial services. whiel more than 80 per cent believe that withholding taxes will continue to be applied.

. Savings growth in the years to 1992 will lead to moderate growth in direct individual investment in securities, but indirect individual investments are expected to grow dramatic-

established firm of Main Stock-

cut the company's activities.

Most of the defaulting firms

were small ones specialising in equity trading. According to some leading brokers, the

equity divisions of most firms

are running at a loss, so the prospects for those specialising

in this area are not optimistic.

Ararimu Partners, which traded in Auckland and the

provincial city of Tauranga, is owned by Ararimu Holdings,

which in turn is 57 per cent controlled by the family inter-

LONDON TRADED OPTIONS

PUTS

4 9

1 11 30 32

brokers, then restructured and

ally. There will be a shift away from traditional savings

One-third of respondents expect pension funds to grow by at least 21 per cent a year. In France and Italy, more than 40 per cent of the survey's respondents expect growth of at least 21 per cent a year for pension funds and life insur-ance companies.

Respondents believe that asset management is one of the few areas where the number of institutions will continue to grow. Elsewhere in the capital markets increased market concentration is likely. Banks in many countries will have competitive advantages providing these services, partly because these services, partly because of their soundness, image and

accessibility.

The increased savings in life insurance and pension funds are parly due to the ageing of the post-war baby boom gen-eration. "Baby boomers are realising that the national social security programmes may not be able to support them as hoped for when they retire.

From the point of view of institutional investors, the fashion for giving business to big, international intermediaries has waned, and now investors seek effective order. investors seek effective order execution, high-quality personnel and efficient clearing and

*European Capital Markets: A strategic forecast. The Economist Publications Ltd. 40 Duke Street, London WIA 1DW.

ests of Mr Allan Hawkins,

Equiticorp chairman. It is one of the 94 entities associated

with Equiticorp, for which the Government this week

appointed statutory receivers.

collapse has not had a great effect on the New Zealand stock market – apart from the fall in its own share price –

but the failure will be another

blow to investor confidence. It

would have an especially

adverse impact on the property market, Mr David Lange, the Prime Minister, said resterday.

FEb May Aug FEb May Aug

Moles 200

AP-DJ adds: The Equiticorp

exchanges is no longer assured. This is for three main York. This is expected to be New Zealand stockbrokers face up to hard times 114/4 Commerzbank AG Banca D'Svizzera SG Warburg Soditi By Dai Hayward in Wellington

ually.(c)Coupon cut by 3 %.(d)Coupon cut by 18%. **BUILDING SOCIETIES** The Financial Times proposes to publish a Survey on the above on

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The property of the property o

The cash call brings events at the company full circle. It was in early 1986 that a group of investors headed by Mr Nick Oppenheim, now chairman of Bear Brand, took control of the hoisery com-pany, then called Transwood, and long seen as a "shell". A rights issue at 11p a share accompanied their own sub-

scription for new shares, raising a total of 21.5m. Tranwood's-first move was an abortive bid for Aitken Hume, the troubled financial services group. It subsequently acquired linicorp, Earl, the corporate finance business headed by Mr. Peter Barl, again tap ping shareholders in a £10.2m rights issue.

in the spring of 1988, however, Tranwood announced plans to "demerge" the financial services business

MEMCOM INTERNATIONAL

Holdings, the USM-quoted electronic filing systems group,

has put together a £1.7m reconstruction package following a

The package involves a 7-for-5 rights issue at 10p, a

reduction in the par value of

shares and a change of name to the Telford Group. Memcom joined the USM in

1985 but shortly afterwards the Middle East, a major source of

orders for the company, was hit by weakness in the oil

price. Last year, the company

planned a rights issue but the offer was postponed when a director allegedly defaulted on

his underwriting obligations. Memcom's shares were among the worst performing on the

further period of losses.

By Philip Coggan

took the Tranwood name and applied to have its shares quoted on the USM. Existing shareholders were offered shares in the new Tran-

talking of diversification on the back of the cash call, but is not specifying where attention

expansion avenue.
The rights issue involves

issue will raise £5.72m, but expenses will total some £350,000. It is being underwrit-ten by Tranwood. Yesterday. Bear Brand shares dropped

came as Bear Brand unveiled a sharp deterioration in trading figures for its hoisery business. For the 12 months to end December, the company reports pre-tax profits of £186,000 against £1.03m in 1987. However, this figure is scored after taking in the results from the financial services businesses up to the date of demer-

At the trading level, the financial services interests con-tributed £444,000 on sales of £1.09m, while Bear Brand turned a £258,000 loss on sales of £7.64m. In 1987, the compara-ble figures from the Bear Brand business were £447,000 and £7.46m. No final dividend is being paid.

The company says that the margins came under pressure, Various management changes and reorganisation moves have

able background for a wave of corporate activity that has recently hit the industry. Since December, three companies -Venture Plant Group, Sheriff Holdings, and Torex Hire have announced that they are joining the Unlisted Securities Market

F EVER there was a need to illustrate the far-reach-

hire industry in recent years.

Mr Dave Hollingworth might

Just a year ago he was employed by a family-owned builder in Loughborough,

which like many building com-

panies had its own plant department. Now, like many

others, it has moved away

from owning its own plant

towards a greater reliance on plant hire companies.

of equipment for scraping, dig-ging, demolishing and lifting needed by local builders and

contractors in Northampton. The trend for builders to buy

less of their own equipment has, he says, compounded the effect of the general surge in demand from the booming con-

struction industry. "During the course of last year the amount of work was incredible," he

These factors form a favour-

One such is Sheriff Holdings, where Mr Hollingworth now works supplying the armoury

be a case in point.

ing changes in the plant

Furthermore, acquisitions within the sector have continued at a brisk pace. BET, the support services company, has bought 25 plant hire companies since 1982. Ashtead Group, the USM-quoted plant hire group, has made seven acquisitions since 1984.

Even the Glasgow-based Hewden Stuart, which makes a point of not paying inflated prices for good will, has made three acquisitions in the past two years.

Meanwhile, at the bottom end of the scale, entrepreneurial operators continue to break away from existing companies and set up on their own. The key influence on this spurt of activity is undoubt-edly the phasing-out of capital allowances between 1984 and 1986, which eliminated the incentive for many contractors

cent from £16.39m to £19.3

mitment to increase earnings per share and dividends.

was proposed, making a total

of 5.6p (4.2p). Revenue from the customer

base, to which equipment is rented, supplied and maintained, rose to £8.04m (£6.74m)

and accounted for the majority

of total profits.

A final dividend of 3.6p (2.6p)

to buy new plant. "The move to hiring plant has been a dramatic one and is irreversible," says Mr Peter Lewis, chairman of Ashtead Group.

As a result, the next few years will see the share of the plant market taken by hire companies steadily increase from its current level of about 40 per cent, according to Mr Richard Hopewell at SBCI Savory Milln.

This trend has already meant that in-house plant departments play a less important role for construction com-panies. And although there are still a number of important hire operations within con-struction companies - Abbey and Y J Lovell are key examples - there are an increasing number of sales of plant hire divisions from other compa-

Take Venture Plant, for example, which came to the USM via a placing in December which valued the company at £12.1m. That was created by a management buy-out from the Tilbury Group, the contracting and property company, in October 1987. Likewise Keyplant, a plant hire business belonging to Norwest Holst, was sold to Ashtead in

The upturn in demand trig-gered by the abolition of allowances was a highly welcome factor for an industry severely battered by the recession. The collapse in demand from the construction industry coincided with surplus capacity from the plant hire companies and rates were cut to suicidal levels. In 1981-2, Hewden Stuart and Vibroplant, both stalwarts of the industry,

lurched briefly into the red.

The recovery in the industry is one factor behind the stampede of companies moving onto the stock market. Another is the highly fragmented nature of the plant hire industry, esti-mated to have a turnover of about £1.5bn. There are more than 1000 plant hire companies in the UK and even the largest, Hewden Stuart, has a mere 7 per cent market share. Accordingly, the newco

are eager to be able to issue paper which will help them

Share prices relative to the FT-A All-share Index Ashtead Vibroplant 1982

1986

In all this euphoria, what

could go wrong for the larger, more efficient companies? Mr

Hopewell points to the uncer-tainly in the construction industry. "If there was a down-turn in volumes, the increasing

demand for quality and service might go out of the window

and an emphasis on price cut-ting might return."

The plant hire industry, say: Mr Hopewell, is tightly geared to construction volumes. "They

are currently getting utilisa-

tion rates of 80 or 90 per cent. If those dropped to 70 per cent

the effect would be severe," he

ble downturn is particularly focused on Ashtead Group. The

City reputation and share price of Ashtead has soared since if

joined the market in 1986,

thanks in large part to the suc-cess of its innovative profit-

sharing scheme. "If we did see

a drop in volumes it might hit pay packets so Ashtead might

come in for a few more prob-lems than others," he says. But the hire companies radi-

ate optimism that there will

not be a downturn. A decline in the construction industry

has traditionally meant more

work for plant hire industry, for at least the first year of the

downturn. "Between 1965 and 1980 we were able to outride all

stop-go policies with our profits increasing," says Mr Mat-thew Goodwin, chairman of

That argument is reinforced by Mr Dunn of Sheriff. "We

His concern about this possi

enough.

1988 '99

join in the scrabble for acquisitions. The consolidation of the industry may be hastened, in the view of Ms Catherine Stratton of Greig Middleton, by higher interest rates, which could hit some of the smaller. highly-leveraged outfits.

Vanessa Houlder on the increasing separation of plant from construction companies

Another powerful influence on the plant hire sector has been the growth in manage-ment contracting and the greater use of subcontractors
- who have been less willing
or able to buy their own plant.
In addition, budget restraints have increasingly prompted local government to cut their maintenance costs by hiring

All this emphasises the trend towards larger and more sophisticated companies which can offer a larger range of higher quality plant and a bet-ter service — such as the same-day replacement of faulty equipment. "Traditionally, service from the smaller concerns – on the lines of one man in a shed hiring out a few bits of plant has been pretty poor," says Mr Hopewell. "The advent of management contracting and the increasing use of penalty clauses has made reliabil-ity and service more important

This theme is highlighted by Mr Richard Dunn, chairman of Sheriff, which has come to the market in a placing capitalising the company at £7.28m placing this week. "The industry is becoming more polished and professional. The little corner shop operations are disappear-ing. They are not organised

and achieved its forecast of

Amano Corporation, Blick's principal supplier in this field.

paging manufacturing company based in Exeter, nearly doubled pre-tax profits in a competitive market. However,

Blick Communications, the

industry was in decline locally. we almost enjoyed a boom," he

But this optimism is not wholly shared throughout the industry. Mr Ben Longrigg is chairman of Torex Hure, a f6m plant hire company based in Cornwall and Devon, which is coming to the USM in the text fortnight. "Higher interest rates will affect major contracts, although there will be a two-year delay," he says. There is, he adds, a possibility that profits will be hit in the early

In any case, history suggeststhat this argument cannot be pushed too tar. Back in 1980. tor example, one commentator cited this logic to argue that Richards & Wallington, the UK's largest crane here group, had "a unique resilience to downturns in the economic cycle". Eighteen months later the company was in receiver-

TRANSVAAL GOLD MINING COMPANIES

municipited by Anglo Am Corporation of South Aleca Limited (All of which are incorporated in the Republic of South Africa) DECLARATION OF FINAL DIVIDENDE

MOTICE IS HEFIERY GIVEN that for the purpose of the decidends, which have been declared payable to members registered in the beeks of the undermentioned companies at the clear of beamous on February 10 1989, the transfer registers and registers of members will be closed from Saturday, February 25 1989, both days necleant

Elandsrand Gold Mining Company Limited (Regulation No. The South Alrican Land & Exploration Company Limited (Registration No. 01/01879:06) Vial Roots Exploration and Mining Company Limited (Registration No 05/17354:06) stein Deep Levels Limited

(Registration No. 57/02349/06) By order of the board

Secretary per C R Hull sional Secretary

هاواو January 25 1980

KANSALLIS

Blick confident after increase to £4.72m

company to invest in product development and acquisitions £200,000 pre-tax profit for the 15 months to September 30. A range of computerised With cash in hand, a modest acquisitions programme looks imminent. Blick's wily financial arrangements will help to protect it from a possible drop in demand this year. Its rental time recording equipment is being developed linking PAW's software with the hardware above, the general rate of inflation and its fixed sterling rate arrangement with Amano is seen as desirable. Pre-tax profits look set to increase to about £5.5m, giving a prospective p/e of 11.2. Blick has been a fairly

the move to a new factory will cause some disruption in the first half of 1989. The share price closed up 5p

This encouraging performance was a shade better than expected. Acquisitions made some contribution to growth, but most came from strong organic development. The rental side ring-revenue base, allowing the predictable solid investment and there is little reason to believe it will not continue to

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ARROWS IN ACTION FOR CHARITY

benefit Barnardos, supporting their projects for young people, and we plan to present a substantial cheque to the charity on the gala night.

BEAR BRAND, the hosiery from the original hoisery business which was spun off as operations. The hoisery operation remained in the existing Tran-wood company, which was a separate quoted company when Tranwood Group Generged last June, is asking shareholders to put up £5.72m via a two-for-three renamed Bear Brand, while the 1½p to 9½p. News of the rights issue financial services operations

wood company pro rata to their existing holdings. This time round, the Bear Brand management is again

"Nothing is set, even in wet concrete", comments Mr Oppenheim.

The one area ruled out is financial services, although this exclusion would not mpass the property field which may be a possible

63.6m new shares, for which shareholders can subscribe at 9p apiece - 6p initially and a further 3p in July 1989. The

Reconstruction for Memcom to provide the group with working capital to fund a sub-stantial marketing effort. The group has recently completed a 30 1988. But yesterday the pilot order from a major customer for the refurbishment of group announced a pre-tax loss of film in that year, compared with a loss of \$1.67m in the photocopiers, and an extension and expansion of this contract

is currently under negotiation. A new range of optical discs is being launched under the The company also revealed that in the first half of the curreef year (the six months to October 31), it incurred pre-tax losses of £381,000. Mem-O-Scan name. Energy Conversion Devices, a major licensor of product to Memcom, has agreed to waive Memcom has accumulated a near-firm deficit on its profit and loss account. It proposes to £147,000 and cut the minimum annual royalty payment in return for 500,000 shares and apply to the High Court for a reduction in the nominal value an 18 month option over a fur-ther 500,000 shares at 17p each. of its shares from 10p to 21/2p. This will allow the deficit on Memcom shares closed 1p the p&l to be written off against the share premium down at 12p yesterday.

The proposals will need to be

approved by an extraordinar The rights issue is designed meeting on February 16.

McKay Securities raises profits by 16% to £1.7m

previous 12 months.

MCKAY SECURITIES, £1.33m. Tax took 2481,000 property investor and developer, raised pre-tax profits by guings on properties under 16 per cent from £1.43m to development were 2299,000 \$1.66m in the kix months to (2128,000).

Earnings per 20p share came September 30. Earnings per 20p share came out at 21p (4.7p). The interim charges received rose 28 per dividend is raised to 2.5p (2.3p) cent to 23.67m (£2.87m). But and the directors expect to pay a final of not less than that direct property outgoings

SPONSORED SECURITIES 6.4 4.4 7.9 10.3 4.3 4.3 14.7 8.8 6.1 4.1 12.8 10.3 9.4 12.0 3.4 7.9 +2 15.9 0 33 29 12.7

7.5 7.2 3.9 8.0 20 36.8 7.7 2.9 13.1 10.7 10.3 2.7 2.9 10.0 8.0 7.5 22.0 6.1 9.4 16.2 4.5 69.6

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TEESSIDE The Financial Times proposes to For a full editorial synopsis and vertisement details, please costac Hogh G Westmecoti Fax: 0532 423516 or write to him at: The Headrow **FINANCIAL TIMES**

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Laird expands **US** printing activities

By Nikki Tait

Laird Group, the diversified sealing systems, engineering and transport company; is buy-ing a 35 per cent interest in Panel Prints, a US-based speci-\$12.9m (£7.24m).

Laird is also acquiring an option to buy the remaining 65 per cent by January 1990. The purchase price for the outstanding shares would be pitched at either \$25.6m or seven times audited pre-tax

profits for the year to end July whichever is greater. Yesterday, Laird said that printing/packaging had been targeted as one of three areas for expansion - the others being automotive components and building

products. It acquired a speciality pack-

aging business, called Etta Packaging, in the US just over

last January when he arrived in Cardiff to take over as chief

executive, was that too few people in the principality knew

As a bank, it had evolved out

of the Hodge empire but the Bank of England was for a long

time uneasy about its prove-nance and insisted that it be

called the Commercial Bank of

Wales. It was not until the

early 1980s that the word "com-

mercial" was dropped from the

title and not until two years

ago that the Bank of Scotland

took a controlling interest.
The Bank of England's insis-

tence on the incorporation of the word "commercial" in the

title was not all that great a

hindrance because the Hodge

philosophy had always been to woo industry rather than the individual depositor and it is

one that Mr Crawford posi-

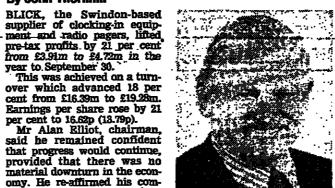
"We have no desire to be a cross-pavement bank," he says.

It simply does not make sense

to take on the big high street

banks on their own territory.

We see ourselves as occupying



Alan Elliot: committed to

1987, a 9.97 per cent inflation

£9.65m to £11.24m. This increase reflected the acquisition of Yorkshire Telephone Systems in November

earnings and dividend growth

specialising in time control

adjustment of rental contracts in line with the Electronic and Electrical Workers Index, and organic growth. Equipment sales grew from Programs at Work (PAW), a computer software business

Achange of image to woo the customers Anthony Moreton on why the Bank of Wales needs a higher profile

the ground somewhere between the high street banks and the merchant banks." HE TROUBLE with the Bank of Wales, Mr Eric Crawford discovered "What we can do most effectively is supply the niche market that exists for specialist services in Wales," he adds. "The high street banks simply offer too many services for

After a career spent with managers to be on top of all of Midland Bank, Mr Crawford had come at a crucial time in the Welsh bank's history. The He believes that "by developing the sort of services that industry and the high income Bank of Wales had been created in 1972 by Sir Julian customer — in whom we are very interested — needs, we can win a good share of the business in Wales." Hodge, the Welsh financier now living in the Channel Islands, who always wanted to see Cardiff develop as a finan-That niche business is percial centre with a measure of independence from the City of London.

sonified by Mr Gareth Owen who joined the bank as treasurer in 1988. "If an industrialist comes to the bank seeking access to the money markets then I can quote him a rate on the spot." he says. "If he goes to one of the other banks, his request is almost certain to be referred up, depending on the amount he wants, perhaps to regional

headquarters or even to Lon-Mr Owen contrasts this with the Bank of Wales where the industrialist "does not even have to come in. He can pick up the phone and get a definitive rate immediately. With that sort of service we believe we can out-gun the opposi-

D efore Mr Owen can begin to start developing this service, though, his boss has a more pressing difficulty. The Bank of Wales has an image problem: too few people are even aware of its existence,

let alone the services it supplies. This lack of awareness exists surprisingly among those in industry whom it had seen as its main market.

on set himself the task of find-ing out what the public actually thought of the bank. Research undertaken for the bank by City Research Associ-ates found that too few people even knew about it, fewer still knew it was a subsidiary of the Bank of Scotland and even fewer had heard of the Bank of Scotland. (Given the latter's low profile in southern Britain and the fact that there is a prominent branch of the unre-lated Royal Bank of Scotland in the centre of Cardiff, this last piece of incomprehension is perhaps understandable).

Mr Crawford responded to the research findings by identifying those niches he wanted to service and then building up teams to man them. The key appointment has been that of Mr Ken Cassidy, another recruit like Mr Crawford himself from the Midland, to head

international services. The Bank of Wales intends to offer a full international operation for its customers since most companies in Wales appear to channel their needs to banks and other organisations outside the country. Mr Crawford believes that

doing things the existing way "leads to delay and frustration." There are viable, profitable businesses with potential for growth in Wales, he says, "and our new team is going to forge strong links with them." Two other crucial appointments were those of Mr Pat Coxen, to head a city office within the bank, and Mr Peter Jones as managing director of Arian Financial Planning, the bank's new joint venture into independent financial advice. This latter group will aim par-ticularly at the pensions and Tor is this the end of the reshuffle. Mr Crawford hints that further inno-

near future.

His moves to replicate in Cardiff the innovatory approach won for itself by the Bank of Scotland have been helped by the recent growth of Cardiff as a business centre. Last year, Rothschild and National Provident Institution chose Cardiff for their operations, Banque Nationale de Paris expanded its office in the city and Trustee Savings

Bank went to nearby Newport.

With such interest in South

vations will be coming in the

Wales it is now easy to attract high-calibre staff.

That attraction will be made even easier this spring when the Bank of Wales moves in to the most important office block to be opened in years. The bank has just taken the keys to what will be called the Bank of Wales building, facing Cardiff castle, and is about to begin

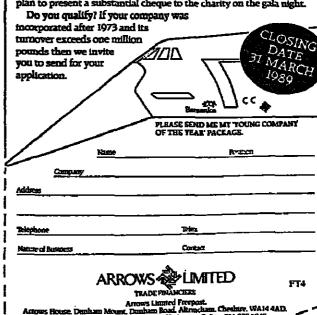
the process of fitting-out. "There is an air of growth here in Cardiff that was not apparent even five years ago," Mr Crawford says. "It is nice to know that we are now firmly established as part of that

AN	D ENHANCE YOU
FIN	NANCIAL FUTURE
7.	The launch of

	NANCIAL FUTURE
7	The launch of ARROWS

has been a startling success. The added incentive of lunch in Venice for the Ten Finalists following a champagne flight on a specially chartered Concorde has stirred the imagination of the business community We sincerely hope that more companies will follow up this opportunity and thus make our event the highlight of their year. Culminating in the star studded celebrity dinner at London's 'Inn on the Park'.

The Arrows Young Company of the Year Award will this year



British

Syphon

buy-out

succeeds

THE MANAGEMENT of

British Syphon Industries has succeeded in its recommended

offer for the merchanting and

manufacturing company despite the resistance of a 24.2

The buy-out team declared its 155p-a-share bid uncondi-tional with acceptances repre-

senting 54.5 per cent of the

Mr Puri said yesterday that

"I look at it like this: if it's a

good deal for them, then it must be a good deal for me."

Some observers had suggested that Mr Puri's intransigence would prevent

the management team secar-ing the promised funding for the highly leveraged buy-out,

unless it won acceptances for 75 per cent of the shares.

International, which is financ-ing the deal, said yesterday it was happy with the level of acceptances, given the special

Mr Bryan Morrall, British

Syphon's chairman and chief executive, who is leading the buy-out team, said: "I don't think Mr Puri will be a prob-

lem. We will get on and run the business, while he goes on funding the stake with the

prospect of no income, and no chance of selling his shares."

He said that apart from Mr Puri no shareholders with

more than 5 per cent had

Last year management buy-outs took Virgin, Glass Glover, Dwek and Invergordon

private. An offer for Ryan International is on the table.

Pacific Sales Organisation, in

pre-Crash days an archetypal shell stock, is finally abandon-

ing its original business as an importer of leather goods from

It is selling the leathers business for £1.1m cash over

three years. At the same time

it is consolidating its position

in the office equipment market

with a \$4.1m acquisition and

changing its name to Business Technology Group. PSO is buying Compass

Leasing, a leasing broker spe-cialising in packages for office

equipment suppliers and users. The initial payment of £2.6m consists of £1.1m cash and the balance in shares.

Pacific Sales

sells leathers

business

cted the offer.

However, Bankers Trust

By Andrew Hill

Expamet in \$87m buy and £13.5m cash call

By Philip Coggan

EXPAMET INTERNATIONAL, the building products and secu-rity group, is substantially expanding in the US via a \$87m (£49m) recommended offer for Radionics, a NASDAQ-quoted security alarm components

supplier. The offer will be part financed by a £13.5m one-forfour rights issue. The UK company also estimated yesterday that its pre-tax profits for the would be not less than £10.2m and that the directors expect to recommend a final dividend of 5.35p (4.5p), making a total of 8.75p (7.5p). Expamet has agreed to buy a

52.6 per cent stake in Radionics from its principal shareholders and to make a cash tender offer, at \$20 per share, for the rest of the equity. Radionics, based in Calif-

ornia, made pre-tax profits of \$5.7m in 1987 and had made profits of \$4.8m in the first nine months of 1988. Turnover for the year was expected to be

or the year was expected to be around \$40m.

The purchase will give Expannet access to the US market for its security products and give Radionics access to Europe. Following the acquisition, security will contribute around 40-45 per cent of Expa-met's profits, according to Mr Jeremy Beasley, the chairman, and around 50 per cent of group profits will come from

The rights issue, underwritten by Kleinwort Benson, is priced at 148p, a 21 per cent discount to Monday night's closing price of 188p. Kleinwort is also acting as dealer man-ager for the tender offer in the US. The rest of the funding for the offer is in the form of a loan from Lloyds Bank. About \$30m of the considerinterest-free basis and Radionics has cash balances of \$11.6m. However, Expamet will still need to make disposals to cut net borrowings below 100
per cent of net assets by the
end of 1990.
The businesses which will be
'sold include the group's 50 per

cent stake in Expamet Pty, an Australian company, and the businesses and assets of Signifix and Case-Videoscan.

Expamet says the purchase

of Radionics will not result in any dilution of earnings this year, especially as Expamet has substantial tax losses in the US which Radionics will be

able to exploit. The company also says 1989 has started with a good order-book — and the board is confi-dent the group will maintain satisfactory progress over the year. Expamet shares closed 11p down at 177p yester-

Dowty sells mining division

DOWTY GROUP, engineering and electronics company, yes-terday said it had agreed in principle to sell its mining equipment side, put up for sale two months ago, to a manage-ment team backed by Bankers

But the company declined to discuss the price, saying full details would be released within six weeks. Yesterday's statement was intended to dis-pel uncertainty among customers and employees, it said.

Recent City expectations have been that the sale would raise around £60m against net assets of £50m. It had been thought the deal would go through by the end of this

A management buy-out of the division was widely expected. There appears to be few companies who would wish to enter the difficult mining equipment sector, and existing players, such as Dobson Park, would be likely to run into monopolies problems in the UK by buying Dowty's division.

But a spokeswoman for Dowty said yesterday: "This is certainly not a last resort. There were several interested

Dowty's decision to pull out of mining equipment, once a mainstay of the group, reflects its increasing concentration on defence, electronics and information technology interests. It also comes at a time when the UK sector is facing increasing competition in export markets while British Coal is buying ss equipment at home.

Operating profits at the min-ing division fell from £4.8m to £1.9m at the interim stage, despite an increase in sales. One-off redundancy costs of £1.3m and a £1m exceptional warranty settlement were largely responsible for the

Dowty yesterday added that a number of management teams were in the bidding for its industrial hydraulics busi ness, which it put up for the sale as the same time as the much larger mining equipment side. But negotiations were at

French deny water 'carve-up'

FRENCH water suppliers yesterday rejected angrily sug-gestions that they have arranged to carve up the UK's private water sector.

Mr Ralph Cohen, finance

director of General Utilities, the UK subsidiary of Compag-nie Générale des Eaux, said: "It's absolute balderdash to suggest that there has been any form of conspiracy. If have paid the sort of prices we have paid."

Southern Water Authority and Associated Insurance Pension Fund, a vehicle for Mr Duncan Saville. a Sydneybased investor, are putting pressure on the Takeover Panel to investigate French purchases of stock in - and bids for - statutory water companies in the last 18 months.

It is thought, however, that the evidence put forward so far is not strong enough to consti-tute an infringement of the rules on illegal "concert par-ties" - the combination of apparently unrelated shareholdings to influence or control

Mr John Stansby, chahrman of SAUR Water Services, which is considering how best to er-bid for West Kent Water Company, said yesterday: "I don't see why they can't lose with grace and dignity and show the continental companies how to behave in a fair

Southern/AIPF's hostile bid for Folkestone and District Water Company was thwarted last Friday by an increased offer from Générale

Lyonnaise des Eaux -which also denied the allegations - Générale des Eaux and SAUR, a subsidiary of the con-struction and service company, Bouygues, have launched recommended bids for 12 of the UK's 29 statutory companies Each French company has bid

for four water companies. In October SAUR sold stakes Surrey water companies to Générale des Baux, which then launched successful agreed bids from the platform of its increased holdings.

• The Department of Trade and Industry announced yes-terday it would not be referring SAUR's bids for Mid-Southern and Mid Sussex water companies to the Monopolies and Mergers Commission.

Lessman clarifies stance on Cambrian

MR LANCE Lessman, a New York-based investor in Cambrian & General Securities, the UK investment trust, yesterday said that he was prepared to prevent further shares falling into the hands of predator Leucadia National Corporation by bidding in the market at a price beyond Leucadia's cur-

Mr Lessman acquired a fur-

ther 25,000 ordinary shares on Monday at 112.75p. This com-pares with the offer price of 112p, and takes the interest of Mr Lessman and his partnerships to just over 5 per cent. However, Mr Lessman who has developed an alternative reconstruction plan for Cambrian in conjunction with

he told Leucadia that if it raised its offer to 120p per ordinary share he would be "a vol-untary seller".

The Leucadia offer had been declared final, but can be revised in certain circuma resolution of the company's tax situation - a move which was announced on Monday afternoon.

NOTICE OF REDEMPTION

its advisers, S G Warburg - said that on Monday evening

To the Holders of

TEXAS INSTRUMENTS INTERNATIONAL FINANCE N.V.

11%% Guaranteed Notes Due 1991

NOTICE IS HEREBY GIVEN to the holders of the outstanding 1138% Guaranteed Notes Due 1991 of Texas Instruments International Finance N.V. that, pursuant to the provisions of the Fiscal and Paying Agency Agreement dated as of March 15, 1984 and the Terms and Conditions of the Notes, Texas Instruments International Finance N.V. intends to redeem on March 15, 1989 all of its outstanding Notes, at a redemption price equal to 100% of the principal amount thereof plus accrued interest to the redemption date.

Payments will be made on and after March 15, 1989 on presentation and surrender of the Notes teacher with any apparents Courage maturing subsequent to March 15, 1989 in 165.

Payments will be made on and after March 15, 1989 on presentation and surrender of the Notes together with any appurtenant Coupons maturing subsequent to March 15, 1989 in U.S. Dollars, subject to applicable laws and regulations, either (a) at the office of the Fiscal and Paying Agent in New York City, or (b) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, main offices of Swiss Bank Corporation in Basle or Kredietbank S.A. Luxembourgeoise in Luxembourg. Coupons due March 15, 1989 should be detached and collected in the usual manner.

Bearer Notes surrendered for payment should have attached all unmatured coupons. Interest accrued to March 15, 1989 will be paid to the registered Noteholders in the usual

Payments at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account with, a bank in the Borough of Man-harten. City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-8, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social sevenity number, a appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fall to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

From and after March 15, 1989 the Notes will no longer be outstanding and interest thereon

TEXAS INSTRUMENTS

OF NEW WESt. Frecal and Paying Agent Dated: January, 1989

A paced delivery to the last post

Raymond Snoddy on the demise of Extel's racing commentaries

OR the past 27 years the Extel voices have always started at the beginning with the immortal words - "they're off" and pro-ceeded with paced delivery to

the finishing line. Unlike some television reporters these racecourse commentators were not allowed to whip themselves into a gabble of excitament. As per cent shareholder.

Mr Nathu Ram Puri, and Melton Medes, the private industrial group he heads, object to the level of the offer, which values the Cheshirehased company at about £50m, and intend to maintain and even increase their minority sharaholding. Mr Stuart Hall, managing tirector of the Extel Company explained yesterday, extreme accuracy was what was most valued in his racecourse com-mentators and the "cult of the personality" was definitely frowned upon.
Yesterday it was announced

by Extel's owner, United News-papers, that the six anonymous roices that have traditionally relayed race commentaries to petting shops all over the UK were among around 280 people who would lose their jobs with he would be happy to keep his shares, even though the company will not retain its stock market listing. He hoped to increase the stake to 29.9 per cent, or beyond if permitted by the Takeover Panel. the closure of the specialist racing service for betting shops

from June 30.
"It's a sad day," said Mr Hall, although he also said it was also an inevitable one. There was no longer any way that the disembodied voice could compete against the satellite television pictures of both dog and horse racing bounced daily into betting

shops by Satellite Information

the competitive service accelerated in 1988 to a point where the costs of maintaining the racing news services, which is substantially a fixed cost business, exceeded current or fore-sesable revenues," Mr Graham Wilson, finance director of

United said yesterday. Extel, the information and communications group founded in 1872 was providing racing information by the end of that decade to private clubs and associations. With the arrival of legal off-course betting in 1961 Extel competed with London and Provincial for two years before swallowing up its rival

Until the launch of a specialised satellite racing service Extel enjoyed 23 years of monopoly.

Mr Hall said yesterday that

taking 1961 as an index of 100, by 1988 Extel's fees had increased to 695 compared with 859 for the retail price

Others in the racing industry were, however, critical of Extel's monopoly on racing information. It was that feeling that probably cost Extel the chance to move into satellite television racing.
Some Extel executives believe they had a verbal

ent with the Racecourse Association, the body that represents owners of 56 racecourses, to run a television ser-

vice and indeed press releases were drafted to that effect but never issued. In the end the Association chose SIS, a company in which the four hig bookmakers, Mecca, Ladbroke, William Hill and Coral have a

significant stake. the deal to the Office of Fair Trading but to no effect. The rebuff, some observ-

effect. The rebuff, some observers think may have helped pave the way to the United takeover of Extel.

Mr Bob Kennedy, a satellite television specialist who was responsible for putting together Extel's bid to the Racecourse Association, said yesterday: "I feel sure that everyone in the administration of horse racing or who is a of horse racing or who is a puntar will regret the passing of an independent source of information on betting and rac-

The demise of the Extel ser vice, which would have lost United several million pounds this year if the closure decision had not been taken, comes as

SIS forges ahead.

More than 6,000 betting shops now have their distinc-tive satellite dishes receiving racing live from both dog and horse racing tracks. A further 3,000 will have the service by

Betting shops have to sign up for a minimum of three

they do not have to pay for the receiving equipment.

Mr Tom Kelly, director general of the Betting Office Licensees Association, representing 5,500 shops estimates. that turnover has risen by 19 per cent in shops fitted with

SIS, which involved an investment of around 250m, is expected to break even later

Bookmaking interests have the biggest stake in the com-pany, but voting control rests with the Racecourse Association and the Totaliser Board tion and the localise scale; pending a private placing of 40 per cent of the company's share to non-racing interests within the next lev

Mr Christopher Stoddart, the SIS chief executive and former director of resources at Tyne Tees Television, the ITV com-pany, said he was absolutely debymined to was absolutely determined to run the business in a completely independent and professional way.

Extel's main business of providing financial information will not be affected in any way.

and the company's general sports service of results to national newspapers and tele-vision stations, including horse racing results will continue There will just be no one saying "They're off" down the line from Epsom any

Blow to Plessey's continued independence

By Terry Dodsworth, Industrial Editor

PLESSEY, the embattled UK been formed, but one of its conelectronics group, yesterday suffered another blow to its chances of remaining indepen-dent when MSF, Britain's larg-est white collar union in the electronics sector, said that it would not oppose the bid from the General Electric Company and Siemens of West

decision shows a marked shift in trade union attitudes towards the two companies since the previous GEC bid for Plessey in

At that time, MSF had not

stituent members, ASTMS, was strongly against a merger of the two groups. The other union, TASS, expressed some prospects, but refused to adopt a positive stance for either Mr Larry Brooke, the MSF national officer responsible for

the electronics sector, last night said that the union recognised that it now had to respond to changes affecting the industry worldwide. We have to accept that

industry in the UK and Europe," he said. "We would like to see a plan to develop a. strong European industry, and in that respect the GEC-Siemens bid seems appropriate. It would also ensure that Plessey remained in the European Mr Brooke added that MSF

in the electrical and electronics

was strongly opposed to the abortive plans launched by the Metsun consortium to take over GEC and break the company up.
"We were totally against the idea that the financial institufind anyone prepared to put a few pennies in the bucket to ak up GEC with no regard to the industrial future of the country or the interests of employees," he said.

About 50 MSF delegates from

tions should scour the world to:

Plessey, GEC's Marconi divi-sion and GPT, the telecommunications group owned jointly by Plessey and GEC, were at: yesterday's meeting in London. The union claims to have about 26,000 members in the two companies, the majority in

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John D Wood 61% first half setback

By Andrew Taylor, Construction Correspondent

PRE-TAX profits of John D. Wood, a leading London residential estate agent, fell by 61 per cent during the six months ing new offices and extra proto the end of October. The drop from £1.1m to

£435,000 was announced yester-day only a week after Nationwide Anglia said it was closing 50 of its estate agency branches because of los Prudential Properties in a separate announcement said it was planning to cut by about 500 its 7,600 staff.

Mr George Pope, joint chairman of Wood, said the company had no plans to make any of its staff redundant although the housing market in central London remained difficult. He said the sharp fall in prof-

Opax welcomes

identified any major areas of

Bowater will today have to

The group has recently been selling peripheral operations to concentrate on core businesses

and apart from Norton's interests in packaging, the two groups share few common

2.6

year

Total last year

42

5.846 4.8 2.5

4.2‡ 4.38 1.5 3.6

justify its £69.35m purchase of Norton shares to individual

Further consideration, up to a maximum of £1.52m. depends on future profits. In the six months to end-Septem-ber, Compass made pre-tax profits of £135,000. It is forepends on future profits. In By Andrew Hill Norton Opax, the specialist and security printer, yesterday welcomed Bowater Industries, the packaging and industrial products group, as a major sharpholder. cast to make no less than £460,000 in the year to end-

shareholder. The companies have not yet The businesses being sold ost £247,000 in the six months to June 30 last year. Debts of £1.83m associated with these co-operation. businesses are being assumed Bowater picked up a 24A per cent stake in Norton last week, but said on Monday that it did by the vendor

hy the vendors.

A group of investors bought into the company in early 1987, causing the shares nearly to treble in one day.

One of the initial trio of investors was Mr Teny Berry, until very recently chief executive of Bine Arrow, who will have a 3.6 per cent stake in PSO after the latest deal. Mr Berry is not a director of PSO Berry is not a director of PSO and is unlikely to make this company his new vehicle.

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motion and advertising.

Profits, even without the extra costs, would still have

en about only £625,000, said Mr Pope.
Wood handles mostly more expensive house sales. It

earned £2.16m of its near £3m (£3.3m) first half turnover from

its London estate agencie Earnings per share fell to 3.5p (8.4p) but the interim dividend is unchanged at 1.5p.

Mr Pope said the housing market had improved during the past two months with much more interest being

expressed by potential buyers.

interest rates," said Mr Pope.
"We were in a similar position at the beginning of last year when people were reluctant to commit themselves following the stock market crash

the previous October He said continuing uncertainty in the housing market meant results for the full year were likely to be less than last year.
Falling sales have prompted

several estate agents to make redundancies. Bairstow Eves, the north London and Essex agents, was one of the first to announce it was making 100 of

"The problem is translating that interest into sales and fees while people remain unsure about future movements in published yesterday by the Royal Institution of Chartered

Surveyors said house prices in parts of north London had fallen by up to 5 per cent in real terms since the Autumn. One agent from Ealing in west London said inquiries from potential purchasers had fallen by 50 per cent in the three months to the end of December, Demand had picked

up since the New Year but not enough to encourage higher In the north of England

house prices were still rising but more slowly than previ-

Minorco argues for publication **Bowater stake** By Kenneth Gooding, Mining Correspondent

the South Fields' shares ahead of the bid. led investment Clearly concerned about the African-controlled investment

group, sent out clear signals yesterday that it was ready to bid again for Consolidated Gold Fields, the UK diversified mining company, if given clearance by the UK Monopo-ites and Mergers Commission and the New York Appeal Court.

It argued that publication of the MMC report, sent to the UK government on Monday, should not be held up by the parallel investigation by Department of Trade and not intend to mount a full bid. Industry inspectors into alleged insider dealings in Gold

possibility of a lengthy delay if Lord Young, the Industry Sec-retary, decided to wait for the inspectors' report, Minorco recalled that the UK Takeover recalled that the UK Takeover Panel already had rejected an appeal to "stop the clock" on the bid pending the outcome of the share dealing inquiry.

"Gold Fields have already fought and lost this particular battle," Minorco suggested.

"The Takeover Panel concluded that it was not fair either to Minorco or to Gold

either to Minorco or to Gold Fields' shareholders to cause the bid to lapse at that time,

particularly as no breach of the Takeover Code by Minorco had been established and Gold Fields could make no positive allegation of insider dealing by Minorco or its associates."

On a separate front, Minorco

said it was negotiating with two South African groups, Rembrandt and Gencor, so that it could immediately dispose of Gold Fields' 38 per cent hold-ing in Gold Fields of South Africa (GFSA) if Minorco acquired the UK company.

"We want an agreement in
place to sell that shareholding
before the acquisition of Gold:
Fields is completed."

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> Sponsors and Financial Advisers to the Re-introduction NEILSON MILNES LIMITED J.S. GADD & COLIMITED

> > 25th January, 1989

Issued

INTERNATIONAL FINANCE N.V. By: MORGAN CUARANTY TRUST COMPANY

BOARD MEETINGS The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the chyldends are interies or finals and the sub-

Feb. 1 Jan. 27 Feb. 6 Feb. 3 Jan. 30 Jan. 30 Jan. 30

DIVIDENDS ANNOUNCED

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue. TOn capital increased by rights and/or acquisition issues. §USM stock. §Unquoted stock. §Third

market. Mirish currency. Hincludes special payment of 2.2p.

payment

UK COMPANY NEWS

Property boost for Saville Gordon

J. SAVILLE GORDON Group, Midlands metal merchanting, engineering, property, and securities dealing concern, raised pre-tax profits by 85 per cent from £1.63m to £3.02m in the six months to end-October 1988. Group pre-tax margins doubled on turnover of £36.27m

Earnings per share rose by 83 per cent to 2,004p (1.094p). The interim dividend is lifted to 0.4p (0.33p).

The improvement mainly reflected a strong showing by the property investment and development division - the company's main focus of atten-tion. Pipeline equipment and stockholding also improved sharply.

sharply.

The property division showed a heaty rise in profits to \$2.08m (£886.000), with the biggest advance coming in rental income. The company said it could see no let-up in demaind for rented property and had not felt any appreciable impact on sale prices from higher interest rates.

J Saville Gordon Share price (pence)

Saville said demand for industrial products continued to be strong. The pipeline equipment and stockholding division pro-duced operating profits of £1.29m (£801,000) on turnover of £10.98m (£9.56m).

However, sluggish stock market conditions, com-pounded by the sharp rise in UK interest rates, meant that the securities and commodity trading operation produced profits of only \$245,000 (2509,000).

On the metal trading and processing side, the subject of reorganisation over the last few months, operating profits pushed ahead to £330,000

J. Saville said the venture created last October by buying Parsons from United Engineering Steels, and merging it with Allen Rowland, Saville's main scrap division, was performing well. The sale of 50 per cent of was £1.55m (£764,000). the venture to UES gave rise to Elsewhere in the group, J. a £1.27m extraordinary credit.

• COMMENT J. Saville's well-established pol-

icy of reinvesting cash from the merchanting and scrap metal operations in industrial estates in, say, the Black Country and from dealings on the stock market has meant that purists have always looked askance at the company's earnings. This is especially the case as it believes in buying property in chunks and sorting out the good from the bad after-wards. However, followers point out that Mr John Saville, chairman, has consistently delivered good results over the years, and without recourse to raising finance on the market. Despite the sharp rise in property rental income in the first half, there is more to come with the approach of rental reviews on a 55-acre industrial estate in the West Midlands. The portfolio overall is thought to be worth about £50m. The shares, which stand on a prospective p/e of 8.5, if pre-tax profits come out at about £7.3m

seeks cash for landfill acquisition

By Flone Thompson

H.T. HUGHES, the USM-quoted waste management, quarrying and transport company, is to raise £6.98m by a 1-for-3 rights issue. Some £5m will be used to acquire a freehold 79 acre landfill site at South Leigh, one mile east of Havant, in

The rights will comprise 6.13m new shares, to be offered at 117p each. Yesterday the shares closed at 130p, down 4p on the day.

Pre-tax profits for the year ending February 28 1989 are forecast at not less than £1.75m - assuming no adverse weather conditions - compared

with £1.39m last year.

Highes said the acquisition was of major significance, in the light of continued high demand for waste disposal facilities and the scarcity of landfill facilities in that rapidly developing area between the extreme western edge of Southampton and the eastern edge of Chichester. It would boost the company's landfill reserves by 22 per cent. The site has existing plan-

ning permission for sand and gravel extraction, now sub-stantially worked out, and for infilling with waste material in one third of the site, Bughes will apply for permis-sion for extraction and infilling for the remainder of the site and will also seek to

extend current permitted levels and types of waste infill.
Hughes will acquire the South Leigh site through the purchase from Mr Robert Merrick, its chairman, of the capital of Symmothese for \$50. tal of Summerdown for £2. Summerdown agreed earlier this month to buy the site from Mr George Ewen for £5m. The deal would result in neither gain nor loss to Mr Mer-

South Leigh was bought by Summerdown as Mr Ewen insisted on an unconditional agreement that was completed quickly, and Mr Merrick did not want the site to go to com-

Flogas higher midterm and interim lifted

increasing its penetration.

HT Hughes | Company of Designers ahead 59% and raising new capital

COMPANY of Designers, the building design group quoted on the Unlisted Securities Market, is hoping to raise capital for further expension through an issue of new shares to a trade investor based outside the UK.

The deal, which could be announced in the next few months, would delay CoD's plans for a listing which have languished since the group's flotation just after the stock market crash of October 1987. Recently the shares have raihed from a low of 71p at the beginning of the year to yester-day's closing price of 93p, unchanged despite the com-pany's announcement that pre-tax profits in the year to September 30 had risen 59 per cent to £1.86m, against £1.17m

CoD recommended a final dividend of 2.4p, making 3.5p

for the year.

Mr John Taylor, executive chairman, said yesterday he hoped the combination of links with a friendly outside investor, and a lively acquisition programme would have a posi-tive effect on the share price. He added that three or four deals were under negotiation, including expansion into building surveying, and the possible



John Taylor: hoping links with friendly investor and lively acquisition programme would have positive effect on share price

purchase of a small advertising expenditure of about £700,000 agency, which would enable CoD to provide corporate cli-ents with a full advertising, on installation of computer aided design equipment and related training, expected to be

The group was also held back slightly by overall losses of about £180,000 in the restrucdesign and public relations ser-Turnover in the year rose 64 per cent to £9.88m (£6.04m), of which nearly 66 per cent (82 per cent) came from architectured London operation, which is now trading profitably.

CoD has interviewed ture. Earnings per 5p share were up from 8.3p to 9.5p. Mr Taylor said margins had narrowed following salary increases of 10 per cent, which

selected and appointed a chief executive from outside the architectural business, For contractual reasons, he cannot be named for about three

New chief appointed at Wm Collins

By Fiona Thompson

MR GEORGE CRAIG was yesterday named as chief exec-utive of book publishers Wil-

liam Collins.
The announcement of his appointment was widely expected after the resignation on Monday of Mr Ian Chapman, the former chairman and chief executive.

Mr Chapman's resignation followed his failure to thwart a hostile £403m bid from Rupert Murdoch's News International earlier this month

earner this month.

Mr Craig is at present president and chief executive of Harper & Row, the US publisher owned by News Corpora-

tion, parent of News Interna-tional. of Collins Stationery and Dia-ries, Glasgow; Mr David Ross-

Expansion of the property portfolio, which comprises commercial and industrial sites, mostly in the West Mid-lands, is reflected in gearing of

about 80 per cent. The interest charge in the interim period

Before joining Harper & Row Mr Craig was group managing director and vice-chairman at Collins until differences of approach led to a rift between him and Mr Chapman Mr Craig will remain chief executive of Harper & Row. Collins also announced four

other board appointments.

Ms Sonia Land, a director at News International and the person who led the News' hid for Collins, has been seconded to assist Mr. Craig. The three other appointées are Mr John McAlpine, managing director Stewart, managing director of John Bartholomew & Son, Edinburgh; and Mr Peter Stehrenberger, financial director at News International. Mr Marmaduke Hussey,

chairman of the board of gover-nors at the BBC, has resigned from the Collins board. His decision was made on grounds of conflict of interest, since Collins is now a subsidiary of News International which, through Sky, has

involvment in British broad-



Oldham Estate passes dividend

OLDHAM ESTATE, the property investment and development company, increased pre-tax profits from £30.7m to £32.1m in the 12 months to September 30 1988, its first full year as a subsidiary of the property giant MEPC.

Earnings per share rose from 4.95p to 6.04p. There is no final dividend proposed after an interim payment of 4.05p. Old-ham made a total dividend payment of 7.25p in

Mr James Tuckey, Oldham

Changes in company share

stakes announced recently include:

Brunning - County NatWest

Smaller Companies Exempt Fund is now beneficially inter-

ested in 399,582 ordinary (8 per

Cosalt - Las Investment Man-

agement has disposed of

185,000 ordinary and now holds

865,000 ordinary (7.75 per

cent). Fledgeling Japan - Stitching

Philips Pension Funds B has acquired 3.45m shares (6.39 per

cent), increasing its total holding to 4.8m (7.96 per cent).

chairman and MEPC managing director, said future dividend payments would largely depend on the parent group's requirements, although minor-ity interests would be kept in

MEPC owns 99.8 per cent of Oldham, leaving some 670,000 shares in the hands of about

By far the largest minority block holding is owned by Mr Harry the 1 Hyams, who built up Oldham during his 28 years as chair 1985.

Floyd Energy - Caspen Oil

and British and Common-wealth Securities have dis-

cent and 9.4 per cent interests

in the ordinary shares. Scottish

Amicable Investment Manag-

ers now controls 8.53m ordi-

nary (10.2 per cent). Garton Engineering - Prim-

rose Hill Securities has

acquired 25,000 ordinary at 170p and now holds 682,100

Great Western Resources -Certain directors have pur-

chased a total of 110,000 shares acquired 194,419 ordinary and of clause A common stock at now holds 5.45m (7.67 per

shares (18.98 per cent).

ed of their respective 6.9 per

SHARE STAKES

man. He resisted MEPC for seven months before reluc-tantly recommending its £516m takeover terms in September

The absence of a dividend will be no novelty for long-time Oldham shareholders. Under Mr Hyams' long tenure, most famous for the development of Centre Point, the London office block left vacant for 15 years in the 1960s and 1970s, no divi-dends were paid until

prices ranging from 105p to 107p per share. Mr Daniel Pena bought 60,000, making a total holding of 10.39m (43.5 per

cent); Mr John Earnest bought

20,000, making 55,000 (0.2 per cent); Mr Gary Loveless bought

30,000, making 2.37m (9.9 per

GT Japan Investment Trust -

Sun Life Assurance Society

and its discretionary managed

clients now hold 4.54m ordi-

nary (14.54 per cent). Investment Trust of Guernsey

- Island Properties has

acquired 194.419 ordinary and

Assets rise at Murray Smaller

Net asset value per ordinary share and B ordinary share of Murray Smaller Markets Trust stood at 196.67p at November 30 1988, compared with 152.1p a *year earlier.* Dividends and interest

received in the first half rose from £1.51m to £1.7m. But underwriting commission fell sharply to £3,758 (£24,114). Revenue before tax rose slightly from £1.04m to £1.09m. Earnings per condingry sharp company. ings per ordinary share came through at 1.37p (1.25p). The interim dividend of 0.65p (0.55p) was paid on January 4.

- AC Holdings has con-

firmed its interest in 1.71m ordinary (10.08 per cent). Royal

Trust Asset Management has confirmed that discretionary

funds under its management

are interested in 1.51m ordi-

Trevian - Frogmore has exercised its remaining options to acquire 1m 10p ordinary at

100p per share, taking its total to 2.75m (29.66 per cent). The

Im shares were bought from

Mr David Dutton, Trevian's chairman, and his family inter-

nary (8.96 per cent).

Despite the mild winter Flogas is looking for satisfactory profit growth over the year to May 1989. The forecast follows a 20 per

cent increase, from I£1.1m to 1£1.32m, equal to £1.08m, achieved in pre-tax profits for the six months ended November 30 1988. Earnings per 10p share were 6.17p (5.35p) and the interim dividend is 2.31p

and imports and distributes liquefied petroleum gas with plants in Leicester, Newport (Wales) and Newcastle-upon-Tyne. Its shares are quoted on the USML

Turnover rose to £10.28m (£9.37m). Volume sales increased in all geographical markets with strong growth in the UK, where the company is

RCO advances 43% to £2m

would probably be repeated in

the current financial year, and

RCO HOLDINGS, the cleaning and related services company, announced pre-tax profits up from £1.4m to £2.01m in the

increase of 43 per cent. The result was achieved on group turnover up 31 per cent to £22.49m (£17.19m) and other operating income of £29,000 (£31,000).

After operating costs of £20.55m (£15.86m), profits at the operating level were up to £1.96m (£1.36m). Net interest receivable over the period amounted to £47,000, up from

£42,000 last time. Tax accounted for £732,000

(£513,000) and earnings per 10p share worked through at 12,09p (8.75p). The recommended final dividend of 4p makes a total for the year of 6p compared with 4.38p. Mr Robert Eastham, chair-

man, said the good start to the year had continued into the second half with growth in both the public and private

Start-up costs related to public sector contracts, which account for some 40 per cent of the group's business, were still significant, he said, although these had been more than off-

pressure on margins due to a more realistic pricing policy being adopted by the industry generally.
The first three months of the current year had started well, he said, and the potential mar-ket for the industry continued

higher profitability.
Private sector business had

experienced a slight easing of

in the near future the second round of NHS tendering, together with the local authority competitive tendering exercise, would produce increased opportunities for the company, he said.

Spice omits final after profits drop to £23,000

acquisitions, combined with a national distribution centre increased competition, led to a slump in profits at Spice in the on the first half results," a year ended September 30 1988, and the dividend is cut.

The USM-quoted autoparts ought to make themselves felt distributor and wholesaler yesterday reported pre-tax profits down from £1.26m to just £23,000. Earnings shrank to 0.5p (13p) and there is no final dividend, leaving the year's total at 1.2p (3.6p). Sales last year rose from £22.55m to £28.7m.

The result, and non-payment of the final dividend, were expected following the company's statement last month. Yesterday, Spice repeated its warning that it will move into losses in the first half of the

current year. "Start-up costs combined with additional costs associ-

TOO MUCH concentration on ated with the delay in opening statement said. Benefits of the national centre at Dunstable

> Last year's poor performance was blamed on "a combination of external circumstances, together with the loss of management concentration on its

In the past five weeks, both the former managing director and finance director have resigned. Mr Gordon Spice, the racing driver who is chairman of the company, has refused to elaborate on their departures. He was not available for com-

ment vesterday. The shares shed ip to close at 70p, capitalising the com-

Core growth as **Pathfinders** advances 13%

In the half year ended September 30 1988 Pathfinders Group, the specialist media and entertainments recruit-ment agency, lifted turnover by 10 per cent and profits by 13 per cent.
Mr Stephen Worth, chair-

man, said the core business oerformed Well in conditions, aided by the traditionally strong summer period for temporary staff.

Turnover came to £1.07m (£975,000) and pre-tax profit was £337,000 (£298,000). Earnings worked through at 0.94p (0.8p) and there is a maiden nterim dividend of 0.3p. The group came to the USM in November 1987.

The chairman said the new offices planned for the first half were delayed, but had been opened since. The Covent Garden and Bristol offices were operating successfully.

UK NEWS

High interest rates and strong pound dent confidence in exports

Peter Norman examines the Confederation of British Industry's latest quarterly survey on industrial trends.

IGH INTEREST rates at the end of November.

Although the survey an increase in the num confidence among British manufacturers and prompted a sharp fall in export optimism. sharp fall in export optimism. The Confederation of British Industry's latest quarterly industrial trends survey suggests that manufacturing output, which was growing at an annual rate of 7 per cent late last year, will grow at a slower annual rate of 5.5 per cent in the first quarter of 1989.

This follows a slowdown in the growth of new orders over the last four months and reflects expectations of reduced.

reflects expectations of reduced order growth in the period to April.
The survey, which questioned 1,800 companies

between December 15 and January 11, shows, however, that industry does not yet plan to cut back investment in plant and machinery. In fact two firms in five plan to authorise more spending on plant and machinery in the next 12 months, while 35 per

unchanged.
The latest survey is the first since July 1986 to show a larger number of companies less optimistic about future business trends than they were four months ago than the numher expressing greater opti-

mism about the future. That said, 65 per cent of the companies polled were neither more nor less optimistic than they were in October, despite the increase in bank base rates

Although the survey shows an increase in the number of an increase in the number of companies expecting costs and prices to rise in the first four months of this year, inflation-ary fears may be exagerated.

-There is a strong seasonal element in higher cost and price expectations at the start of any more and the CRIs find.

of any year, and the CBI's find-ings on cost and price developments since October sugge that were less inflationary pressures over the past four months than manufacturers of the last survey. Business optimism: Only 15

over the past four months. Of next 12 months, while only their the surveyed companies 40 per cent intend to keep their the surveyed companies 40 per investment spending cent said their output increased while only 10 per cent experienced a decline in production to give a positive balance of 30 per cent. This compared with a positive balance of 21 per cent in October. A significant slowdown in growth of output, however, is expected over the next four months - 29 per cent of companies polled expect an increase

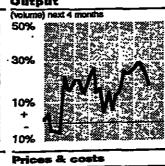
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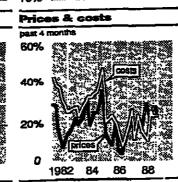
while 11 per cent anticipate a

Although this gives a posi-

a drop from the positive balance of 24 per cent recorded in

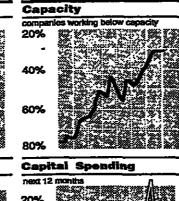
in the four months to January. A positive balance of 16 per said their orders rose in the past four months compared with positive balances of 21 per cent in October, 24 per cent in July, and 31 per cent in April. now expecting orders to increase in the next four months has fallen to 21 per

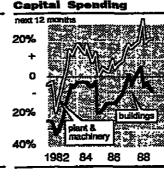




cent from 24 per cent in Octofallen significantly over the last four months, reflecting a sharp fall in export orders

Whereas in October a positive balance of 7 per cent of companies expressed optimism about export prospects for the next 12 months, the latest CBI survey reveals that a negative balance of 9 per cent are more cautious about the future.





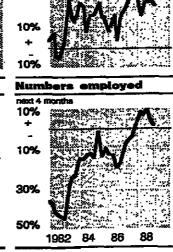
fell in the past four months

compared with only 17 per cent

months compared with only 20

per cent expecting export deliv-Some 32 per cent of compa-nies said their export orders

eries to increas Capacity and constraints on Of the companies polled 88 per cent said that their present



Orders

fixed capacity was at least adelast October.

quate to meet expected demand over the next 12 months. This compared with 80 per cent in October. Lack of skilled labour is now more likely to limit output in the next four months than

The survey said 17 per cent of companies expressed fears about capacity constraints compared with 29 per cent in October. shortage of plant capacity.

A shortage of skilled labour is now cited by 25 per cent of companies as a possible limit on output compared with 28 per cent in October. Employment: The trend in manufacturing employment

continues to be upwards, according to the CBL The survey said a positive balance of 14 per cent of com-panies increased their workforce over the past four months, up sharply from the 4 per cent positive balance of companies which took on more workers in the four months to October. However, a positive balance of only 1 per cent expect further increases in employment over the next four months compared with a posi-

Costs and prices: Unit cost increases remained steady over the past four months with the balance of firms reporting an upward trend staying unchanged at 22 per cent. However the CBI expects a pickup in the growth of costs over the first four months of this year, with a positive balance of 34 per cent expecting increases compared with only 25 per cent

Average prices at which domestic orders are booked rose less rapidly than expected over the past four months, with a positive balance of 23 per cent of companies reporting price increases compared with 26 per cent in October.

The CBI said the outlook is for a faster rise in factory gate prices with a balance of 37 per cent of companies expecting prices to rise over the next four months compared with 32 per cent in October. CBI economists expect the rate of increase in producer output prices will quicken to an annual 5 per cent in the first quarter of this year, from 4.9 per cent in the final 1988 quar-

Investment: Investment is continuing to grow strongly despite high interest rates and deteriorating export prospects. A positive balance of 21 per cent of firms plan to authorise more capital spending on plant and machinery over the next 12 months. This figure is unchanged from October. However, companies plan on balance to invest less in buildings than they did at the time of the

last survey. CBI economists expect that investment will increase by 9.5 per cent at an annual rate in the second and third quarters of this year compared with 10.1 per cent in the middle quarters

of last year. Industrial Trends Survey. No.111, January 1989. Annual subscription, CBI members: £120; Non-members: £195. CBI, Centre Point, 103 New Oxford St., London WC1A 1DU,



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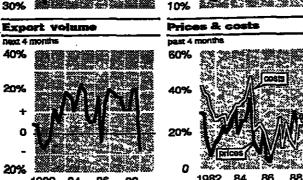
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And the second of the second o

to 13 per cent from 12 per cent tive balance of 18 per cent, it is

per cent of firms said they were more confident about the general business situation than four months ago, while 21 per cent were less confident. The resulting percentage balance (the proportion reporting a rise minus those reporting a fall) was minus 6 per cent compared with plus 6 per cent in October.
Output and orders: The rate of output growth rose strongly



The growth in orders slowed

it of the companies surveyed The balance of companies

Exports: Optimism has recently and expectations of a further downturn.

reporting a rise. This produced a negative balance of 15 per cent against a positive balance in October, export orders had risen.

when a net 9 per cent of companies reported that recent in line with the decline in orders, 28 per cent of companies expect their export deliveries will fall in the next four

output: The proportion of com-panies operating below capacity has remained steady at the low level of 31 per cent for the third successive CBI quarterly survey. But the latest survey shows signs that capacity constraints on British industry are easing as new plant comes on stream and orders slacken.

tive balance of 4 per cent in

COMMODITIES AND AGRICULTURE

EC Ministers agree farm policy reforms

meetings for the next six mals. months, got off to a flying start Brit yesterday when agreement was reached on a complex but substantial package of farm policy

After a long night of negotiations on Monday, which almost lasted till breakfast time yesterday morning, the member states approved by majority including key changes to the EC's beef regime, a radical scheme for making direct income payments to the Community's poorest producers, and a compensation plan for dairy farmers unfairly dairy farmers unfairly deprived of milk quotas when the controversial system was introduced in 1984.

Britain, Ireland and the Netherlands all voted against the package - in each case because their ministers were unhappy about aspects of beef - but between them they were insufficient to form a blocking

minority.
The final deal on beef will weaken the support for producers provided by the EC's intervention buying, which will be restricted to a maximum of 220,000 tonnes per year (there has hitherto been no limit). A safety net, however, has been put in place, so that when mar-ket prices in at least three member states or regions fall below 80 per cent of the inter-vention price, the EC will guarantee to buy at 80 per cent of

the intervention price.
While these arrangements were of most concern to the

MR RAY MacSharry and Mr Carlos Romero, respectively the new Agriculture Commis-sioner in Brussels and the Spanish Chairman of EC farm

Britain and the Netherlands claims that this discriminates against specialist beef farmers, but officials in Brussels argue that more aid will be channelled to those producers with small- and medium-sized beef herds. As such, this helps answer criticisms that too much money under the Com-mon Agricultural Policy goes to larger farmers, who do not

need it.

The new beef regime, in fact, will redistribute resources, rather than making any significant budget savings — a factor which influenced the negative Dutch votes.

Under the income aids plan. direct payments of up to Ecu 2,500 "per man work unit" will be possible, with up to Ecu 1,000 per unit coming out of EC resources. Contributions from national governments will range from 70 per cent in the richer member states to 25 per cent in the poorest.
The so-called "shum" problem

how to compensate milk producers who were deprived of milk quotas because they had voluntarily but temporar-ily come out of dairying under schemes in the late 1970s has been solved by guaranteeing them 60 per cent of their dues. However, those who qualify will have to show that they genuinely want to go back into business.

Agreement was reached by ministers on the definition of a small producer for the purposes of the cereals co-respon-Irish, Britain was unsuccessfully battling to modify the details for the payment of the new special premium

The commission, however,

WEEKLY METALS PRICES

All prices as supplied by Metal Bulletin (last week's prices in

ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 2,000-2,125 BISMUTH: European free

market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 6.65-6.80 (same). CADMIUM: European free

market, min. 99.5 per cent, \$ per lb, in warehouse, ingots 8.30-8.50 (same), sticks 8.30-8.50

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 7.65-7.85 (se MERCURY: European free market, min. 99.99 per cent, \$ per 76 lb flask, in warehouse,

275-290 (same) MOLYBDENUM: European free market, drummed molyb-dic oxide, \$ per lb Mo, in ware-bouse, 3.50-3.53 (same).

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 8.95-9.15 TUNGSTEN ORE: European

per cent, \$ per tonne unit (10 kg) WO, cif, 55-64 (56-64). VANADIUM: European free

market, min. 98 per cent, cif, 10.00-10.95 (8.50-9.00).

URANIUM: Nuexco exchange value, \$ per lb, UO, 14.15 (same).

1220 1196 1210 1183 1170 1146 1150 1135

220,20 211.00 224.20 216.00 221.00 215.23 219.40 215.00 215.00 215.00 213.00 211.00

Close Previous High/Low

1152 1147 1149

Turnover:3341 (4023) lots of 5 tonnes ICO indicator prices (US cents per po Jan 23: Comp. delly 125.41 (125.17); average 128.43 (129.16).

212.20 220.80 216.60 225.20 216.00 222.60 215.00 219.60 215.00 216.40 212.20 214.60

273.00 266.50 266.50 256.50 257.50 254.50

Close

271.50 262.50 262.00 253.50 263.50 251.00

COCOA Eitonn

London's crude oil traders look to the futures

Steven Butler analyses the success of the International Petroleum Exchange's relaunched contract

THERE WAS plenty of scoffing among oil traders last June when the London-based International Petroleum Exchange amounced the relaunch of its Brent crude futures contract, with slightly modified specifi-

Almost everyone could think of a reason for the contract to flop – as had its predecessors, the latest of which launched in

The community of locals who would trade on their own accounts among themselves to build volume and liquidity, as in the US markets, was woe-fully small. And the member-ship of the IPE seemed bent on ensuring that the new contract would be still-born when it would be still-both when it voted down a proposal that would, in an effort to build liquidity, bring in more trad-ers. IPE members feared that would dilute the value of their

own memberships.

There were questions about the likely level of oil industry participation, since the big traders were already active in the Brent forward market, trading in units of 500,000 and 600,000-barrel tankers. Did the industry need a futures con-tract when it could use the forward market for hedging purposes, and could the contract succeed without the active par-

the relaunch of the Brent contract was something of a last ditch effort when the menbership of the New York Mer-cantile Exchange, the world's niggest energy futures market, scuppered plans to trade a con-tract in West Texas Intermediate Crude in London, before trading opened in New York.

Mr Peter Wildblood, the IPE

however, that the breaking off of talks by Nymex, seen as a severe blow at the time, was a

blessing in disguise.
That was because the Brent Crude contract, launched almost in desperation, has been a roaring success. Monthly trading volume grew steadily from July to Novem-ber, peaking at 80,411 con-tracts. December volume was off the peak at 69,413, reflecting more stability in oil prices following the November Opec meeting and the holiday hill.

However, the level of open interest cartifued to

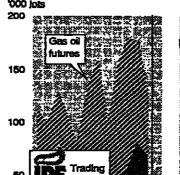
interest continued to grow to 22,326 contracts in December. Open interest (the total of unmatched contracts) is regarded as a rough indicator of industry involvement, as speculators are unlikely to run positions for long.

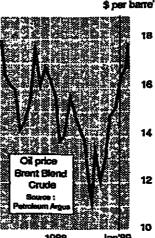
The crude oil contract has yet to match the good, steady volumes achieved in the IPE's gas oil contract, which has alone sustained the exchange in recent years. Mr Wildblood believes, however, that the new crude contract is already firmly established and has far greater growth potential than the gas oil contract because of the much higher volume of underlying crude oil trading. The fact that Brent oil prices are used in formulas for deter-

mining prices for many Middle East crudes broadens even further the contract's potential The contract's recent success, after several earlier IPE failures to launch crude futures, is undoubtedly due in some part to minor revisions of the contract specifications that

have made it more attractive.

But almost certainly more





oil industry since the IPR's last

Crude all

ill-fated attempt. The oil industry is now a trader's business as it never was in the past. The major oil companies lost control of their Middle East reserves in the 1970s, but for years afterwards there remained broad stability of supply and price arrangements. Although a spot market for oil had developed early on, this represented only a small portion of the world's oil trade and prices were more indicative of short-term surpluses

and shortages, rather than broad market trends. The forward market for Brent oil developed initially as a device through which North Sea producers could establish a market price for crudes in order to determine tax liabili-

to 500,000 barrels), however, put the market out of reach of all but oil producers, or well capitalised trading companies. Since 1986, however, several important changes have taken place. First came the dramatic rise in the volatility of oil prices following the collapse in 1986. That was the factor

hedging other international trades, since WTI prices can respond independently to local

600,000 barrels (since reduced

underpinning the meteoric growth of crude oil trading at Nymex, where contracts are based on non-exported West Texas Intermediate crude. WTI contracts, however, are often a poor instrument for

market factors in the US. Second, the forward market

production from an important

shelved while the operator.

Conoco Norway, reviews the

plan for the main development

scheme. The company is the Norwegian subsidiary of the

Houston-based Conoco Inc., which is in turn owned by Du

Pont de Nemours, the largest

Although Conoco is not willing to proceed with the Hei-

drun early production scheme,

tium which was to build the

monohuli production vessel, because it had received infor-

mation that Nordic was unable

to carry out the project in

US chemical company,

eral traditional oil trading houses have been knocked out of the market after heavy losses. Even some Japanese trading companies, which became active after 1986, have dropped out after betting the wrong way on prices at the end of 1987.

Two main categories of players are left: the big oil companies and the well capitalised Wall Street commodity houses, such as Drexel Burnham Lam-bert, Morgan Stanley, J Aron, and Salomon Bros., which also entered the market in force

after 1986. The declining number of players has raised fears of a drop in liquidity. Although Petroleum Argus, the weekly oil journal, reports that its tab-ulation of deals has shown a drop from a peak of over 2,000 in the fourth quarter of 1987 and first quarter of 1988 to less than 1,776 deals in the third quarter, it also suspects that the drop in reported contracts reflects, at least in part, a rise in confidential deals. It is not clear that the volume of trad-

ing is significantly down. Although the health of the forward market for Brent oil is vital to the IPE's contract, because the contract's cash settlement provisions are based on an index of forward market prices, the high risks of the Brent market have probably shoved a number of potential customers in the direction of

The smaller contract size, 1,000 barrels at the IPE instead of 500,000 thousand barrels in the forward market, makes the risk much more manageable. The tighter regulatory environment also may rea

safety of the market, although some traders may still green the forward market in spice of the higher risks because deal-ing costs are less. Another factor has been the activities of the commodity

houses, known collectively at the "Wall Street reliners." These act as risk managers in clients with a wide variety of portfolios by taking some of the risk on their own books. They need markets on which to offset that risk, and the IPE contract provides a useful

Apart from these changes in the trading environment, of companies have, after a lucaking-in period, simply become accustomed to the role of futures.
"What we have seen over the

what we have seen over the past year is a better under standing by the industry off futures and options trading says Mr Wildhlood.

It is all very good news for the IPE, which now appears to have a well-marked path of growth marked out. The value

growth mapped out. The value of seats on the exchange has risen sharply from \$8,000 in 1985 to occur by the control of the con 1985 to over £75,000. The exchange this month broke a good London tradition - the lunch break - in order to capture business from early morning traders in the US who

arrive at their desks before the opening of the Nymex. Traded options in crude of are to be introduced in the spring, and the IPE is searching for ways still to bring in more locals to the floor. After that the exchange has its eye on a heavy faci contract, and one for light petro.

leum products, probably

unleaded gasoline, along with parallel option contracts.

Dutch aim to get in on the act Norway's Heidrun plan shelved

By Laura Raun in Amsterdam

ROTTERDAM HOPES to launch a new energy futures exchange by September in yet another attempt to build on the Dutch port's established role in physical oil trading. The exchange will get off the ground only if the oil industry

shows enough interest, meaning at least 90 of the 120 available seats must be sold, according to organisers. Applications have been received for about 50 seats - which sell for Fl 25,000 (£6,800) - since January 16. They have come from a broad spectrum of the industry, including brokerage houses, market makers and private investors, according to a Rot-terdam Chamber of Commerce official. Most inquiries have been from domestic market

players. The Rotterdam Energy Futures Exchange would be the second such bourse in Europe, after the International Petroleum Exchange in London, founded in 1981. Two contracts would be offered, one in Brent blend crude oil and the other in gas oil (both already traded on the IPE).

Initial reaction inside and outside the Netherlands has been highly sceptical with most traders doubting the need for another oil futures exchange in addition to the IPE and the New York Mercantile Exchange. Rotterdam has become syn-

onymous with spot prices for crude oil and refined products because it is the world's largest refining and storage centre, as well as a gateway to the Rhine river barge market. But the Rotterdam spot market got its goes passed through the port rather than because traders congregated there.

The spot market is actually a global network of traders who deal with each other via international telecommunications. Paid-up share capital on the Rotterdam exchange amounts

to F1 3m, with half put up by the European Options Exchange in Amsterdam and the other half by Rotterdam interests, including the municipality and the Chamber of Commerce. The options exchange has tried repeatedly to organise an energy options exchange but oil traders have shown little interest.

Futures exchange backers believe the planned contracts will be more attractive because of the opportunity for physical delivery, made feasible by Rot-terdam large storage capacity. But sceptics note that physical delivery is also now possible on the IPE.

tract would cover 1,000 US barrels of Brent blend or other price-adjusted crudes, the same as on the IPE and Nymex, thus facilitating arbitrage between the markets. Prices would be quoted in US dollars and settlement would be in cash or physical delivery.

New York

THE FIRST PHASE of accordance with its bid. At that time Conoco was willing to continue the project if the consortium was able to Norwegian oil project has been salvage its bid.

However, late on Monday night Conoco said it was not willing to proceed further with the early production ship pro-During the re-evaluation phase of the project Conoco said it "seriously" considered several direct ownership alter-

several direct ownership after-natives to get the project off the ground but the options did not give sufficient advantages and "could not be accom-plished without considerable delay beyond original plans." which would have seen off flowing from mid-1990, it will have to obtain backing from partners and the Norwegian authorities for its decision. foundered last month when Conoco halted main contract utive, the early production schedule would have been over-shot by at least a year had egotiations with K/S Nordic Invest, a Norwegian consorthe company continued with

COFFEE "C" 37,500lbs; cents/lbs

development plans. It would then not have been an early production scheme but rather a buffer in the event of delays on the main develop-

Conoco is now forced to rethink the entire development and to increase efforts to reduce costs. Already some NKr 1.5hn (£125m) in develop-ment costs has been saved. However, Norwegian authorities may force Conoco to explore the Heidrun field more thoroughly before approving SECTION IN

<u> 2016</u> (2017)

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any new development scheme.

Although the field is said to
be Norway's fourth liftgist; the
Norwegian Petroleum Directorste (NPD), Norway's watching over the oil and gas industry cut estimates for recoverable oil reserves to 550m barrels from 750m harrels.

large ratio of gas reserves, the company will have to secure a gas sales contract before development approval is given. That is unless Conoco comes up with an innovatory gas off-take solution which is acceptable to Norwegian authorities, which do not allow gas to be flared.

WORLD COMMODITIES PRICES

ZINC prices continued their recent advance to fresh records yes the LME on the threat of further disruption of supplies from Mexico and Peru. Pre-market prices surged following news that workers at Industriales Penoles SA de CV's Naica gone on strike, with the possibility that the stoppage could spread to the

LONDON MARKETS

company's important Torreon smelting centre. Peruvian miners could vote later this week to resume strike action if mine owners do not satisfy their pay demands. In addition, the international Lead and Zinc Study Group said esterday that 1988 non-Socialist world zinc consumption was a record 5.3m tonnes against 1987's 5m tonnes. Cash zinc closed at \$1,800 a tonne following some afternoon profit-taking. The builleh sentiment in zinc spilled over

into other base metals.

SPOT NARKETS

		 -
Crude oil (per berrel FOB)		+ or - 1
Dubel	\$14.30-4.40z	
Brent Blend	\$18.75-6.85w	+0.06
W.T.I (1 pm est)	\$17.70-7.752	
OR products		{
(NWE prompt delivery per k	enne CIF)	+ or -
Premium Gasoline	\$177-179	-11/2
Gas Oil		-1
Heavy Fuel Cal	\$73-75	-1 1
Naphiha	\$155-157	-3 1
Petroleum Argus Estimates		
Other		+ 00 -
Gold (per troy oz)	\$407.0	-0.5
Salver (per troy ozide	616c	-4 ;
Platinum (per troy oz)		-4.5
Palladium (per troy oz)	\$141.0	+1.1
Aluminium (tree market)	52360	+35
Copper (US Producer)	169 - 63c	+ 12
Load (US Producer)	40c	410
Nickel (free market)	870c	- 10
Tin (Europeen tree market)	£4342.5	+25
Tin (Kusta Lumpur merket)	20.30r 350.50	+24
Tin (New York)	764c	1004
Zinc (US Prima Western)		
Gattle (live weight)†	110.16p	
Sheep (deed weight)	142,37p 78,20e	
Piga (live weight)?		<u> </u>
London daily sugar (raw)		-7.4
London daily auger (white)		-2 :
Tate and Lyle export price	£243.5	-6.5
Barley (English feed)		-0.25
Maize (US No. 3 yellow)	£132.5	
Wheat (US Dark Northern)	£126.1v	+0.5
	81.75o	+0.75
Rubber (Spot)♥ Rubber (Feb)♥	69.60p	+0.75
Contribute (MAC)	69.750	-0.75
Rubber (ICL RSS No 1 Feb)		+1
	\$536x	+15
Coconut oil (Philippines)9	\$385	}
Paim OH (Malaystan)\$	\$360	ı
Copra (Philippines)	S182	- 1
Soyebeans (US) Cotton "A" Index	63.60c	ı
Woohops (64s Super)	660p	ļ
Modisons for orbert		

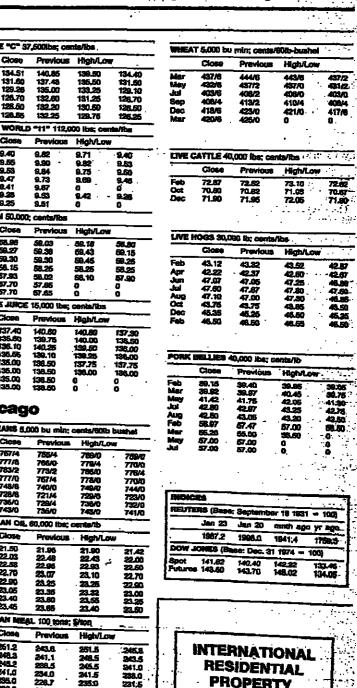
Platinum (per troy oz) Palladium (per troy oz)	\$537.0 \$141.0	-4.5 +1.1	White 2165 (865). Paris- White (FFr per	r tome	o): Me	r 168	2. May
Aluminium (Iree market) Copper (US Producer)	52360 169%-63c	+ 35 + ¹ 2	1663, Aug 1650, Oct 1	B13, D	ić 180	O, Mai	1580
Load (US Producer)	40c 870c	+ 10	LONDON METAL EXC	LONG	TRAC		PTTQUES
Nickel (tree market) Tin (European tree market)		+25	Aluminkum (99.7%)	_	ulls		'sta
Tim (Kusta Lumpur market)	20.30					_	
Tin (New York)	350.50	+3.4	Strike price \$ tonne	Мат	May	Mar	May
Zinc (US Prima Western)	76%c		2250	169	186	31	90
Cattle (live weight)†	110.16p		2360 2450	105 58	136 95	65 118	136 193
Sheep (deed weight)	142.37p 78.20o						
Piga (live weight)?			Copper (Grade A)	G	űb.	٩	VCS
London daily sugar (raw)	\$242.04	-7.4	3000	439	336	20	150
London daily sugar (white)	\$278x	-2 -5.5	3200	282	234	61	243
Table and Lyle export price			3400	162	158	130	365
Barley (English feed)	£118.25w	-0.25					
Maize (US No. 3 yellow)	£132.5						
Wheat (US Dark Northern)	£126.1v	+0.5				_	
Rubber (spot)♥	61.75p	+0.75	COTTON				•
Rubber (Feb)♥	69.60 p	+0.75	Liverpoof- Spot and s	Minne	et sak	-	
Doubber (Mar) *	69.75p	- 0.75	week ended Jenuary				
Rubber (ICL RSS No 1 Feb)	308.0m	+1	tonnes against 423 to				
Coconut oil (Philippines)9	\$536x	+ 15	week. Trading was to				· I
Paim Oil (Melaystan)\$	\$385		accurring in Israeli a	nd We	nt Atric	en ga	ods.
Copra (Philippines)5	\$360		ł.				
Sovebeens (US)	\$182						- 1
Cotton "A" Index	63.50c						- 1
Woottops (64s Super)	680p		i				- 1
2 a tonne uniess otherwise o-cents/lib. r-ringgli/kg. 2- May, u-Feb/Apr. q-Apr. x-R masion average testock pi a week age. \$2.ondon ph Roberdam. \$8.oldon mar alan cents/kg.	Mar. w-Fot 95/Mar. 1Mc rices. * char ysical mari	sat Com- age from age from	JUTE C and I Dundoe BTC \$425, BWD \$435; c an BWC \$445, BWD \$400	d f Ani	merp l		

METAL EXC	HARQE	(P	rices supplied b	y Amalgamat	ed Metal Tradi
Close	Previous	High/Low	AM Official	Kerb close	Open Intere
, 99.7% purity	(\$ per tonne)			Ring turn	over 12,875 to
2415-25 2370-5	2354-8 2320-2	2380/2366	2410-20 2365-70	2360-8	23,110 lots
78q 2) A sher	tonne)			Ring turn	over 31,100 to
1975-80 1868-9	1948-50 1839-40	1957/1955 1869/1845	1955-6 1948-8.5	1865-5.5	64,679 lots
cents/fine our	100)			RI	ng turnover 0
612-5 625-8	613-6 625-9		617-9 630-2		407 lots
er tonne)				Ring tur	nover 4,175 to
380-2 381-2	374-6 376-7	381,5/381 381/378	381-1.5 380.5-1	380-2	9,595 lots
per tonne)				Aling turn	nover 1,254 to
19100-200 18450-500	19000-100 18350-75			18200-60	5,774 lots
tel High Grad	(S per tonne)			Aling turn	nover 4,075 to
1840-5 1795-800	1825-30 1784-5	1815/1795	1855-7 1810-2	1785-05	2,128 lots
r tonne)				Fling tun	nover 9,025 to
1796-802 1751-3	1790-6 1730-5	1805 1785/1742	1800-5 1767-8	1740-5	12,057 lots
5 £/tonne	ous High/Low				
Soc Previo	NR PEGNICON		lekt (fine az) \$ p		22912-230
	Close , 98.7% purily 2415-25 2370-6 irade A (£ per 1975-80 1968-9 cente/line out 612-5 625-9 iv tonne) 19100-200 18450-500 181450-500 18460-5 1795-800 ironne)	Ciosa Previous , 98.7% purity (\$ per tonne) 2415-25 2354-8 2370-5 2220-2 Irade A (£ per tonne) 1975-60 1948-50 1958-9 1939-40 cents/fine ounce) 612-5 613-6 625-9 625-9 iv tonne) 19100-200 19000-100 19450-500 19350-75 per tonne) 19101-200 19000-100 19450-500 19350-75 irade High Grade (\$ per tonne) 1940-50 1734-5 ir tonne) 1798-802 1780-5 1751-3 1730-5	Ciose Previous High/Low 392.7% purity (3 per tonne) 2415-25 2354-8 2370-5 2320-2 2380/2355 rade A (2 per tonne) 1975-80 1949-50 1957/1955 1868-9 1839-40 1957/1955 612-5 613-6 625-9 628-9 or tonne) 19100-290 19000-100 19300/19200 1840-5 1825-73 18750/18200 1840-5 1825-30 1795-900 1734-5 1815/1795 r tonne) 1796-802 1790-5 1805/1742	Ciosa Previous High/Low AM Official 98.7% purity (\$ per tonne) 2415-25 2354-8 220-2 280/2365 2865-70 Irade A (£ per tonne) 1975-80 1948-50 1957/1955 1955-6 1958-9 1939-40 1959/1845 1948-8.5 cents/fine ounce) 612-5 613-6 617-9 625-9 628-9 630-2 Ir tonne) 390-2 374-6 381.5/361 351-1.5 361-2 379-7 391/378 380.5-1 Irer tonne) 19100-200 19000-100 19300/19200 19100-200 18450-500 18350-75 18750/18200 78300-400 1840-5 1825-30 1815/1795 1810-2 Ir tonne) 1798-800 1784-5 1815/1795 1810-2 Ir tonne) 1798-802 1780-5 1805 1800-5 1751-3 1730-5 1755/1742 1757-6	Ciose Previous High/Low AM Official Kerb close 98.7% purity (\$ per tonne) Ring turn 2415-25 2354-8 2360/2365 2365-70 2360-8 rade A (£ per tonne) Ring turn 1975-80 1949-50 1957/1955 1965-6 1968-9 1939-40 1969/1945 1949-8.5 1865-5.5 cents/fine ounce) Ric 612-5 613-6 613-6 617-9 625-9 628-9 630-2 or tonne) Ring turn 380-2 374-6 381.5/381 381-1.5 381-2 378-7 391/378 380.5-1 380-2 per tonne) Ring turn 19100-200 19000-100 19300/19200 19100-200 18300-400 1840-50 18355-75 18750/18200 18300-400 1840-50 1855-90 18505-7 1810-2 1785-95 1795-800 1784-6 1815/1795 1810-2 1785-95 1795-802 1780-5 1805 1805-5 1740-5

		<u> </u>							turnover 9,025 to
Çesh 3 months	1798- 1751-		780-6 730-5	1805 1765/1742	1800- 1767-			1740-5	12,057 lots
POTATO					LONDON				
	Close	Previous	High/Low		Gold (fine				tnelevlupe 2
Apr	65.0 67.3 77.5	60.0 68.5 79.0	68.0 66.5 78.1 77.0		Close Opening Morning 1	4		-4074, -4074,	2291 ₂ -230 229-2291 ₂ 226.906
		7) lots of 4			Attarnoon Day's big Day's low	i fix d	408.3 408각		229,834
BOYABE	AN MEA	. E/tonne							
	Close	Previous	High/Low		Coke		5 pri	C49	£ equivalent
Apr	163.00 165.50 158.00	162.00 163.60 157.00	165.50 163.0 156.00		Mapielosi Britannia		118-4 118-4	24 24	238-239 236-239
	154.00	153.00	152.50		US Ezgle Ancial		61 8- 4 61 9- 4		236-239 236-239
Turnover	99 (60)	ote of 20 k	anes.	•	Krugerrer New Sov. Old Sov.	ad 4	605-4 15-4 15-4	09 963a	229-231 54-54-3 54-54-3
FREIGHT	FUTURE	S \$10/Inde	k paint		Noble Pla			0-556.70	307,40-812,50
	Close	Provious	High/Low						
	1635	1640	1636 1634		Silver Sx	-	e dina	1 0Z	US cts equiv
	1636 1653	1652 1676	1647 1635 1671 1660		Spot	4	349.0	5	621,00
	1454	1475	1470 1460		3 months		80.3		635,60
	1580 1585	1585 1595	1580 1585		6 months 12 months		171.3 191.8		650.80 680.80
	1645	1646				•		_	
TURNOVSK	330 (61/	9							
					CHUDE O	RL \$/L	er e	ľ	
GELADUS S	C/tonne					a	ÇŞ Ô	Previo	us High/Low
Wheat	Close	Previous	High/Low		Mar		.01	16.20	16.01 15.70
	114.55	114.40	114.85 114,4	45	Apr IPE Index		.80 .27	15.97 17.15	15.80 15.50
	118.00 119,60	117.86 119.35	118.00 117.9	3 5	Turnover		_	•	
	103.00	102.95	119.60 117.6 103.00	5	(UI IIQVET:	4400	(200	~	
Nav	105.45	105.45	106.45 106,3	55					
Jan .	108.95	108.80	108.85 108.8	30	GAS OIL	/ture	10	,	
					-	Close	F	revious	High/Low
	Close	Previous	High/Low		Feb 1	144.70	5 1	45.75	144.75 142.50
	111.10 113.15	111.50 113.55	111.50 111.0			43.00		44.00	142.75 140.50
	100.25	100.40	113.25 113.1 100.40 100.2			140.00 146.70		41.00	140.00 137.50
	102.85	102.85	102.85			136.76 134.60		37.75 35.50	138.75 134.50 135.00 133.00
	-	B (241)	lerley 36 (28			35.00		36.00	134.25 133.50

94	D 100 tro	y cz.; \$/tro	y oz.	
_	Close	Previo		OW)
Jen	406.0	407.8	407.0	405.8
Feb Mar	406.3 408.7	408.5 411.0	411.2 412.2	406.0 412.0
Apr	411.2	413.5	416.3	410.8
Jun	416.3	418.7	421.1	415.8
Aug Oct	421.8 427.4	424.2 429.8	424.5 428.4	421.3 428.4
Dec	433.0	435.4	438.5	432.7
Feb	406.3	408.5	411.2	406.0
FLA		troy oz; \$/		
Jan	531.2	Previou 540.5	s High/Lo 538.0	532.D
Apr	534.2	546.5	549.0	531.5
Jul	529.2	541.5	543.0	527.5
Oct Jan	527.2 527.2	539.5 536.5	537.0 522.0	827.0 529.0
Apr	530.2	542.5	532.0	532.0
SILVI			naverey oz.	
_	Close	Previou		AN .
Jen Feb	613.0 614.9	619.4 621,2	650'0	. 619.0
Mar	619.0	625.5	631.0	617.0
May Jul	629.5 640.5	636.0	841.5	627. 5
Sec	651.0	647.0 657.5	652.5 661.5	639.0 649.5
Dec	605.5	673.1	680.0	684.D
Jan Mer	670.7 682.2	677.4 688.9	683.D	0 68 3.0
May	693.4	700.2	ā	0
COPE	458 25 000	libe; ceate	e/Ithe	
	Close	Previous		<u> </u>
Jan	156,70	157.05	160.00	155.70
Eab	152.80	153.05	0	156.70 0
Mar May	148.05 137.00	149.55 187.40	151.90 189.30	147.70
Jul 1	131.00	137.40 131,20	189.30 133.00	137.00 131.20
Sep Dec	126.00	125.70	127.50	126.00 122.00
JBC.	121.00	121.00	122.50	122.03
AUC	E CIL (Li	ht) 42,000	US galla Ş	/berrei
	Latest	Previous	High/Lo	
Mar	17.65	17.33	17.75	17.22
Ąρr	17.25	16.90	17.31	16.81
iun Lui	16,88 18,70	16.55 16.41	18,90 16,70	16.50 16.46
WG	16,62	16.29	16,63	16.46 16.35
Sep	18.48 18.35	16.19 18.13	16.50 16.50	16.32 16.15
Oct You	16,35	16.08	16.35	16.35
200	16.45	16.03	16.45	16.20
	NO 67 -		elfs, cents/	ملاحم (ال
LATI		Previous		_ <u></u> -
- L	Jamet 5080	5035	5125	5025
eb Aar	8080 4925	4886 4886	4870	صد 4540
ψr	4720	4695	4780	4660
izy	4555	4480	4810 4510	4500 4400
บก เส้	4505 4465	4379 4339	4610 4480	4405
ep ep	4520	4449	4520	4520
	A 10 torns	s:\$/tonner		
oco			High/Low	
	Close	Previous		
4ar	Close 1486	1488	1495	1462
far fay	Close 1485 1447	1488 1448	1455	1427
lar lay	Close 1485 1447 1435	1488 1448 1445	1455 1447 1426	1427 1418 1415
Lar Lay ul	Close 1485 1447	1488 1448 1445 1485 1425	1455 1447 1426 1424	1427 1418 1415 1410
lar lay	Close 1485 1447 1435 1425	1488 1448 1445 1435	1455 1447 1426	1427 1418 1415

May 131.50 137.48 135.50 131.50 May 432/6 457/2 Jul 132.26 132.00 131.25 129.70 Sep 128.70 132.60 131.25 128.70 Sep 408/4 413/2 Det 128.56 132.25 129.75 125.25 Mar 128.56 132.25 129.75 Mar 128.56 132.25 129.76 125.25 Mar 420/6 425/0 Mar 128.56 132.25 129.76 125.25 Mar 420/6 425/0 Mar 9.40 9.42 9.71 9.40 9.82 9.53 Jul 9.53 9.40 9.82 9.53 Jul 9.53 9.40 9.82 9.53 Jul 9.53 9.40 9.87 9.40 9.87 72.52 Jun 9.47 9.47 9.47 9.47 70.55 COTTON 50.000; cents/fibs COTTON 50.000; cents/fibs Cot 49.25 9.31 9.97 9.40 9.80 Mar 59.25 59.30 69.43 59.15 Jul 59.30 59.30 58.45 59.25 Dec 67.83 59.30 59.45 59.25 Dec 67.83 59.30 59.30 57.50 Dec 67.83 59.30 59.30 57.50 Dec 67.83 59.30 59.30 57.50 Dec 67.83 59.30 59.30 59.30 Dec 67.83 59.30	_								_
May 131.50 137.43 135.50 131.50 131.50 132.	Mar					Mar	437/6	444/6	_
Sep 128.70 132.80 131.25 138.75 138.50 139.50 139.50 139.50 138.55 138.55 138.25 138.75 138.55 138.25 138.75 138.55 138.75 138.55 138.75 138.55 138.25 138.75 138.55 138.75 138.55 138.75 138.55 138.75 138.55 138.75 138.55 138.75 138.55 138.75 138.55 138.							432/6	437/2	
Dec 128.50 132.20 130.50 128.55 128.75 128.75 128.55 128.75 128.55 128.75 128.55 128.75 128.55 128.55 128.75 128.55 128.									
SEIGAR WORDL 9*11** 112.000 lbs: coenbaffba Closs	Dec		132.20	130.50	126.50				
Close									
Mary 9.40 9.82 9.71 9.40	8119	AR WORL	D =11= 112,	,000 lbs; ce	nts/fbs	•			
May 9.55 9.90 9.22 9.23 9.20 9.25 9.20 9		Close	Previous	High/Lov	· .				
Sect Sect						LIVE	ATTLE 40	,000 fbs;	Cer
Color						-			_
Jan						Each			<u> </u>
COTTON 50,000; cents/fbs			9.87	0 -	o .				
COTTON 50.000; cents/Rss Close Previous High/Low May 59.27 59.36 59.43 59.55 Close Previous High/Low Det 59.15 59.25 59.25 59.25 Feb 43.12 43.22 43.70 Feb 57.70 57.65 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0						Dec	71.90		
Close					-			٠.	
May 58.96 58.03 59.16 58.80 Gross Previous May 58.27 59.38 69.43 59.15 Dec 57.33 58.02 58.25 58.25 58.25 Dec 57.33 58.02 58.05 57.50 O O O O O O O O O O O O O O O O O O O									
May 58.27 59.38 59.45 59.15	Her					LIVE	HQGS 30,0	90 lb; ce	nts/
Section							Close	Previo	<u> </u>
Dec 59.15 58.25 58.25 59.25 59.25 Jun 47.67 47.05 Jun 47.05 Jun 47.67 47.05 Jun 47.05 Jun 47.67 Jun 47						Feb	43.12	42 22	=
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LONDON STOCK EXCHANGE

Equities close strongly in good trade

A WARNING from the Confederation of British Indus-try that business optimism is at a two year low served only to strengthen hopes in the UA stock market yesterday that Last Deathers and 27 domestic interest rates may have peaked. With interest rate hopes encouraged also by con-firmation from the UK building societies that home lending fel sharply last month, the FT-SK moved to a new post-Crash peak. The market closed strongly at the day's best levels, boosted finally by a powerful opening on Wall Street. Turnover remained heavy, but although the UK investment institutions came in again to buy stock across the

Account Dealing Dates 26 ميطر Feb 12 Feb 35 Feb 24 Account Day: Mer 6 Tier time dealings may take place from

board, the Seaq volume total of 562.8m shares, against Monday's 600m, took in a substantial proportion of inter-dealer business. There was increased activity in many of the currenev-orientated stocks, including ICI (3.6m shares), Beecham (2.9m) and Reuters (2.1m), and these international names led

the market in late dealings.
Shares opened lower, behind Wall Street's overnight fall but were once again kickstarted by a buy programme from a leading UK securities house. Helped along by the CBI survey and the building societies' figures, equities moved ahead to show a gain of more than 13 FT-SE points at midsession. Confirmation that sales of unit trusts have fallen had been widely anticipated and had little effect on equi-

After treading water for a while, the equity market resumed its upward course, with favourable reports from the US Senate appearance by Mr Alan Greenspan, the chairman of the Federal Reserve Board, providing the final impetus.

The FT-SE Index closed at 1941.1, a gain on the day of 16.4 points. The Pootsie Index has risen by almost 50 points over the past four trading sessions and is now challenging 1950, regarded as its next significant

Despite the strength of the New York market, there was little interest in oil shares in London yesterday. Crude prices shaded lower, and specu-lative situations played a subdued role. Some traders expressed nervousness over the changes in equity market rules, due to begin taking effect next Mon-day Marketmakers will no lon-ger be obliged to deal with each other at prices quoted publicly on the Seaq screens nor, when the new rules take full effect, will deals above £100,000 in value need to be reported until the following

ty. The new deal reporting rule will hide away all deals above 10,000 shares in, for example, ICI and Glazo and similarly priced blue chips. Some trac ers, fearing more difficult trading conditions ahead, appeared to be bringing forward any impending deals in the market

the end of March."

Matthew Sutherland shaved

his full-year profits forecast to

£21.3m from £23m previously. But late in the session Hoare

Govett also downgraded - the

second time in two weeks - to a marginally lower \$21m. Hes-

Waterford Glass also moved against the trend following the

including the chairman, and

the warning that profits will be

"significantly affected" by "accounting errors". The shares closed 8 lower at 65p.

Other losers were British Island Airways, down 9 at 120p

as speculative interest faded

and Expamet International which retreated 11 to 177p after

announcing a £13.5m rights

issue together with a £49m US acquisition. Blue Arrow dipped

2½ to 85½p, reflecting Citicorp

Scrimgeour Vickers' advice of

the shares being "fundamen-

tally overvalued, sell on

ignations of two directors

tair is due to report in April.

FINANCIAL TIMES STOCK INDICES 23 20 10 High Low Āco 88.37 1580.7 1349.0 1976.2 49.4 (24/1/89) (8/2/88) (16/7/67) (26/6/40) Gold Mines 170.6 312.5 180.7 734.7 43.5 (771/88) (3/1/89) (15/2/83) (20/10/71) Ord. Di. Yield Earning Yid %(full) P/E Ratio(Net)(4) SEAG Bargains(5pm) Equity Turnover(5m)? • S.E. ACTIVITY 11,66 10.36 Jan. 23 Jan. 20 1186 106.4 Equity Bargaina Equity Value 5 - Day average GHt Edged Bargains ●Opening ●10 am. ●11 am. ●12 pm. ●1 pm. 1568.1 1572.9 1577.5 1575.0 1576.3 218.35 2787 0 DAY'S LOW 1567.4 DAY'S HIGH 1580.7 London Report and letest
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Japanese favour Steel

Heavy overnight trading in British Steel again indicated interest from Japanese investors, who appear to have taken uyp the running this week from the US funds which were active last Thursday and Friday. A series of eight deals, all for im or more shares in the newly-privatised steel group, were recorded very early in the session, at prices hovering around the 70p mark. By the end of the day, 41m shares had traded, maintaining the visible image of the stock which has provided around one tenth of total equity turnover in several

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The steel group is attractive on fundamental investment grounds because of its high yield. It is also regarded as likely to benefit from the currency factor if the German mark moves higher against

Composite sunshine

Sun Alliance, the insurance group, were far and away the best performer in a generally buoyant composite sector with the shares racing up 24 to 1058p on turnover of almost im. Dealers said the stock was "caught in the grip of a bear squeeze which grew tighter and tighter as the session were on." The stock was additionally boosted by a recommenda-tion issued by David Hudson, composites analyst at BZW, the securities house Mr Hudson writing in BZW's Insurance Weekly, points out "the mild weather in the UK continues and here is one bear of the sector worried he may have to raise his 1989 forecasts." Mr Hudson recommends clients to switch out of Commercial Union Guardian Royal Exchange and Royal Insurance and into Sun Alliance."

But Peter Constable, insurance analyst at Flemings Research tells Flemings clients referring to the composites sector in general and in particular Guardian Royal and Sun Alli-

Wolselev strong

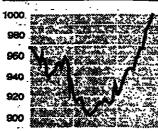
Persistent support of Wolse-ley led inevitably to specula-tion of an impending development and the shares built up quite a head of steam yesterday to close 19 up to 275p. A bid approach was just one of several wild market rumours but traders were accomful of

They preferred the theory

that the shares had been left

La dictional de la compaction de la comp

FT-A All-Share Index



out of the recent rush to buy companies with a high dollar content Some 45 per cent of Wolseley's profits are earned in the US. A more feasible expla-nation for yesterday's buying was a presentation to Sun Alli-ance, which may have been the first of a series of planned meetings with the UK institu-

BZW researcher, Mr Mark Gibbon, rates Wolseley a good long-term buy, saying: "The group has one of the better management teams around and is the quality play of the sub-sector." He estimates the building materials concern could earn profits of \$120m this year compared with £97.6m last time. The interim trading statement is due in March. Yet another slide by crude oil prices - Brent oil for deliv-

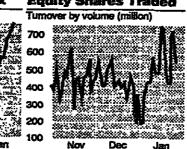
55 cents a barrel towards the close - had a restraining effect on the oil and gas sector. British Gas continued to shrug off stories of a possible move against Texas Eastern with Gas shares edging up a further 1½ to 171½p on another big turnover of 9.6m; this included a single deal of 2m at 170p. These (Gas shares) have moved through 170p, there is keen support," said one dealer. the previous resistance level of

ery in March was down some

BP were again active but both classes of the stock tended to drift easier with trad-ers reporting big action in the traded options market where the January stock options expire today. There was said to be a major two-way pull in the market between two of the leading UK securities houses.

Shell were said to have

Equity Shares Traded



mark: turnover was in excess of 3m shares.

Century Oils hardened to 199p with the market still puzzling over the destination of the near 3 per cent holding sold by Kelt Energy, which recently won control of Carless Capel, at the end of last week. Brewers were a good market

on the expectation that the MMC report following its investigation into the tied house system will not come down too hard on the industry giants. A recent circular from the breweries team at Robert Fleming Securities said: "We do not think that the Commission will put forward measures that are too dracnonian for brewers to cope with."

Bass led the sector higher

with a 15-point rise to 881p on renewed hid hopes and a bull-ish statement from the agm the expected benefits from the new UK licensing hours have finally begun to show through in trading figures, said the company. Guinness gained 10 to 388p on turnover just short of 2m shares, while Scottish Newcastle added 5 at 405p and Allied Lyons also 5, at 473p. Building stocks staged a sharp advance as the session drew to a close with traders

still complaining of stock shortages across a broad front.
Sentiment was additionally
boosted by a positive seminar
on the building materials stocks given by Kleinwort Ben-son, the securities house. In this group Tarmac were especially wanted, closing 10% up at 271%p on turnover of 2.4m, while RMC were a similar amount higher at 562b and Marshalls Halifax 6 to 237p. The contractors were highattracted a fresh wave of US lighted by Higgs & Hill, up 13 buying interest which sustained them around the 363p firmer at 394p. Talk of further

NEW HIGHS AND LOWS FOR 1988/89

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Angio-Cast, Immunity of the Combined Committee

stake-building in Taylor Wood-row by P & O, which has a near 10 per cent stake, was shrugged aside by dealers; Tay-lor shares closed 21 firmer at

648p. George Wimpey, one of the market's worst performers on Monday, remained an extremely active market with turnover reaching 4.4m; speculators were said to have piled back into the stock which settled 10 up at 291p.

The Stores sector had one of

its best days since the Crash, as hopes that interest rates have reached their peak boosted sentiment. "The sector has been oversold for too long, asserted one dealer. The day was marked by the total lack of sellers, he said. One of the features of the

day was a switching recommendation from brokers Hoare Govett, who have recom-mended clients to sell Marks & Spencer and buy Boots. "Marks are looking quite expensive relative to the sector at the moment," said Mr Andrew Hughes of Hoare Govett. Mr Hughes noted that Marks & Spencer's earnings growth was lagging behind the market's average, whereas Boots' earnings growth was well in excess of the market.

Consequently Boots gained 6%p to 245%p as no less than 7.7m shares changed hands, while Marks added just 2 at 165p on turnover of 3m shares. Boots was one of five stocks singled out as worth holding by Morgan Stanley analyst Mr Nick Bubb: "The shares are technically well based and seem likely to carry on outper-

Among the other good performers were Woolworth, up 10 at 257p, W H Smith "A", up 10 at 258p, Burton 9½ better at 198p and Dixons, up 7 at 148p. Renewed bid talk in Sears falled to catch hold, and the shares closed 3 better at 121 %p on turnover of 5.4m shares. Ward White, recently visited by several broking houses, A flurry of late buying inter-

est from the US gave a boost to Racal Telecom which settled 5 firmer at 234p on turnover of 2.3m. Racal Electronics edged up in sympathy to close 3 harder at 325p with turnover coming out at 5.1m shares; the company was said to have held a seminar in London yester-

A more subdued engineering sector presented one outstand-ing feature in Thomas Robinson, up 15 at 436p on a buy recommendation from Robert Fleming Securities. Researchers Mr Rupert Lewin and Mr Jonathon Shantry select Thomas Robinson as an company with "attractive earnings and dividend growth prospects on a prospective price/earnings ratio of 7.2."

Ladbroke advanced 10% to 480%p on the day when the

TRADING VOLUME IN MAJOR STOCKS company extended its offer for Thompson T-Line until Febru-ary 15. Dealers said that Ladbroke - through its SIS sub-sidiary - should be well ROMENAMENT OF STREET OF STREET 出版的_的和地名美国尼亚伊斯利克利亚伊斯特的加加亚亚州和国的尼曼 placed to pick up a sizeable share of the racing information business left behind when Extel closes down its racing service later this year. Moreover, Mr Roy Owens, analyst at Kitcat Altken, believes that Rein & Sence Busine (1998 Busine (1998 Busine (1998) Busine (1998) Ladbroke shares are funda-mentally cheap against the sec-tor. "The stock was left far behind during the market's recent rise, and we expect excellent 1988 results towards United Newspapers, the owners of Extel, closed 3 firmer at 398p. Hestair appeared to over-react, falling 20 to 260p after Kleinwort Benson analyst Mr

strength." On the plus side, T&N rushed 11 higher to 190p and Aukett Associates rose 10 to 103p after favourable recommendations from County Nat-West WoodMac. The securities house says of the former: "demand is still strong, and the rationalisation programme continues apace. The asbestos situation is contained, although a small provision for legal costs is possible".

Increased annual profits lifted RCO 9 to 137p and press mention took British Vita up 5 further to 237p. Elsewhere, Just Rubber jumped 9 to 85p and NMW Computers 8 more to 57p while London Internet

to 67p, while London International revived 6% to 214%p.
Sudden late demand for English China Clays found the market very sensitive and the shares bounded ahead to end

15 up at 489p Rosehaugh was the star performer of the property sector as the shares climbed 23 to 555p on talk of an imminent "buy" recommendation from a leading broking house. Other stocks to make good ground were MEPC, up 10 at 555p, Greycoat 8 firmer at 437p and Land Securities 6 to the good at 585p. However, turnover in the major stocks was described

as "very light."

British & Commonwealth
led financial trusts forward when speculation resurfaced of Dresdner Bank showing interest. Several above-average deals were reported as the shares rose 6 to 236p in heavier turnover of 4.5m. Burns-Anderson responded to newspaper comment with a rise of 6 to

100p.
Toy manufacturers Cassidy

Bros made a satisfactory debut as the shares, introduced at 45p, advanced to 58p before dropping back to end at 53p. BP took an outstanding share of traded options dealings, with 5,261 contracts handled, challenging the 5,326 in the FT-SE 100 Index, There was again heavy closing of January 250 call positions, reaching about a quarter of the 1,793 contracts handled in the series. and more closing in the April 260, alongside substantial open-ing in the April 240 puts, dealcontracts. Total calls in the stock were 3,833 and puts 1,428. Overall dealings came to 48,747

■ Other market statistics, including FT-Actuaries Share Index and London

APPOINTMENTS

Senior posts at Girobank

GIROBANK has appointed Mr Sean Clarke to the new position of general manager, clearing operations. He previously held the post of head of clearing and data capture and is the bank's ntative on the Cheque and Credit Clearing Company and BACS boards. Mr Alistair Macleod has been appointed general

manager, Scotland and Northern Ireland. He previously held the post of vice oresident/branch manag (Edinburgh) with the Bank of America. Mr Ian Drew has been made regional manager, corporate services, London. He was vice

president, international markets group, with the Bank of America. Mr John Wood has become head of information technology planning. He joins from Goldman Sachs International

Corporation where he was computer services manager. CL-ALEXANDERS LAING AND CRUICKSHANK has appointed Mr Russell Leiman as chief executive of the group's institutional equities

No. of the last

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He joins from Citicorp Scrimgeour Vickers International in London (formerly Vickers da Costa) where since June 1988 he has



CORPORATION has appointed Dr Peter Greenhalgh (above) its managing director and chief executive from February He will establish a London head office and spearhead the expansion of the company in the UK and internationally. Mr Greenhalgh, a non-ensen-tive director of AAF, was an adviser to the parent company, **FSI Corporation.**

been chief executive officer.

Between 1985 and 1988 he was

president of Vickers da Costa Securities Inc. in the US. Mr Leiman's responsibilities will be for research, sales, market making and operations in the institutional equity division. He said he was joining the group, which is owned by Credit Lyonnais of France, because "It is building up a lot of momentum" under its new chairman, Mr Ian Hay
Davison

Mr J.L. Rennocks has been appointed executive director (finance) of the power generation division of the CENTRAL ELECTRICITY GENERATING BOARD. He will resign as finance director of Smith & Nephew towards the end of March. Mr C.K. Lomax has taken over Mr Rennocks' post as company secretary in addition to his present responsibilities as group financial controller.

■ PRIVATBANKEN, Denmark. has appointed Mr Peter Green as head of treasury at its London branch. He was head of the customer section in Copenhagen. He succeeds Mr Ivan Rasmussen, an executive director, who is moving to Privatbanken Singapore as senior vice president. Mr Rasmussen is replacing Mr Henrik Bjorn who has been appointed executive vice sident and general manager of the bank in New York.

ARK SECURITIES, Enropean stockbroking specialist owned by Banque Nationale de Paris, has appointed Mr Martyn Page to the board. He was invesiment director at Oppenheimer Fund **Kanagement**.

DE MONTFORT INSURANCE CO., Leicester, has appointed Mr David Bazely, Mr Harry Kelly and Mr Martyn Ward to the board. Mr Lindsay Berry has resigned from the board to concentrate on group activities.

■ TIP EUROPE has appointed Mr Sandy Anderson to its main board as an executive director. He is managing director of all the group's subsidiaries in the UK and Ireland, a post he retains. Mr Ron Tregoning has been

appointed vice president of project management based in London for SEAGRAM INTERNATIONAL

GROSVENOR INTERNATIONAL HOLDINGS. Vancouver, a subsidiary of The Grosvenor Estate, has promoted Mr Daryl J.A. Delmotte, chief operating officer, to group chief executive and president. Mr David A. Fitzgerald has been promoted to group executive vice president, from chief financial officer. Mr David A. Taylor has been promoted to group chief financial officer, from vice president of finance. Mr Neville E. Gibson has retired as chief executive

■ EMI MUSIC WORLDWIDE has appointed Mr John F. Gillespie as vice president human resources. He will be based in New York, and succeeds Mr Allen Harford who retires at the end of January. Mr Gillespie joins from Cadbury Schweppes Beverage where he was senior vice president, human

Mr John M. Emery has been appointed director of legal services for BOVIS HOMES, a P and O Group company.

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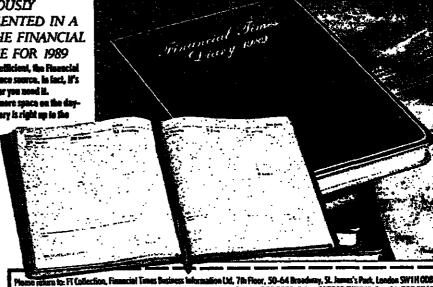
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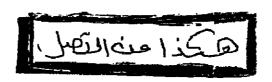
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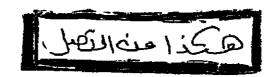
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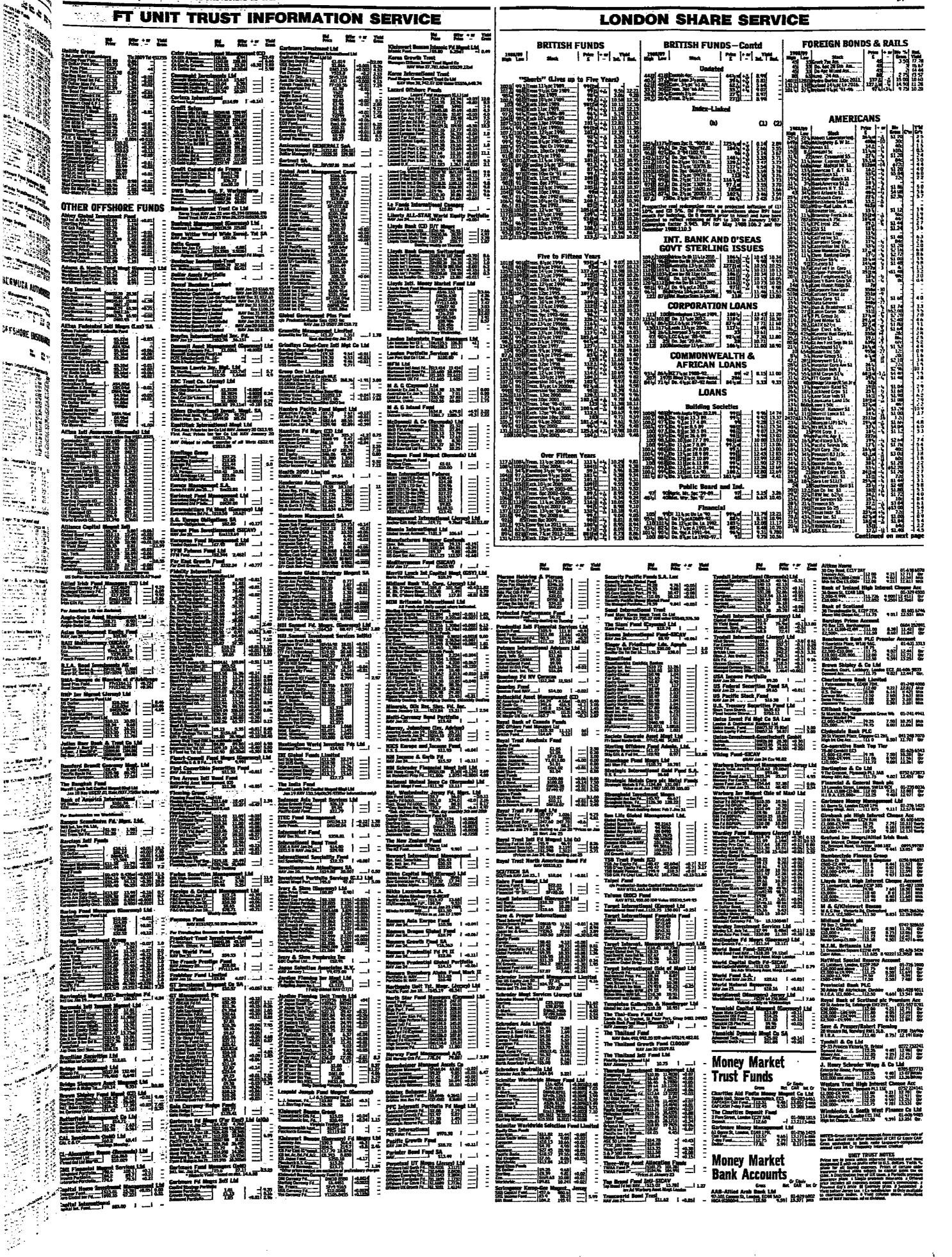
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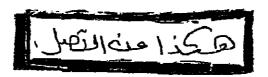
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firmer but nervous

THE DOLLAR recovered from a weak start in currency trading yesterday following comments by Mr Alan Greenspan. Reserve Board. However, investors were cautious because of the threat of renewed central bank intervention, and the US unit slipped a little during the afternoon. However, there was no obvious move by central banks and the dollar improved once more to finish near to the day's high and up from Monday's closing

A further consideration was, of course, high US interest rates and concern that the Fed may push rates even higher, and the big players were understandably less anxious to

go short on dollars.

Speaking to the US House of Representatives Banking Committee. Mr Greenspan stressed the need to maintain a firm trend in US interest rates in order to control inflation.

The dollar had opened around one pfennig lower against the D-Mark. During the morning many traders were unwilling to open fresh posi-tions because of recent central bank intervention. With the determination of the banks to try and contain the dollar's recent rise all too apparent, institutional investors were initially tempted to test the dollar's downward potential.
The softer tone during the

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CURRENCY RATES			
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"All SOR rates are for Jan.23 **CURRENCY MOVEMENTS**

ACHTHA! MAISHTHIA				
Jan 24	Bank of England lodes	Morgan ^{es} Sdarzety Changes %		
Sterifog U.S. Dollar Canadian Bollar Austrian Schilling Relyam Frinting Danish Krone Destack Mark Swiss Franc Gollder Franck Franc Ves	97.80 66.6 102.1 106.5 105.8 103.3 112.5 108.8 109.9 97.6 150.9	-14.1 -11.9 -0.8 -4.3 -1.9 +2.2 +18.1 -12.7 -20.2 +83.0		
Moreum Guaranty changes: average 1980- 1982-100. Bank of England Index (Base Average 1985-1007-Roces are for Jun 23.				

OTHER CURRENCIES				
Jan 24	£			
Argentina Australia Beakil Feducal Gerece Hoog Koog Hoo Korca(Sth)	29.643 - 29.8025 2.0145 - 19.170 1.7500 - 1.7500 7.5005 - 1.5225 7.5005 - 1.5225 1.5005 - 1.525 1.5005 - 1.525 1.5005 - 1.524 85 67.90 - 68.80 407.70 - 468.05 2.9715 - 2.8765 6.5866 - 6.8275 4.5005 - 6.8270 4.5005	16 7100 - 16 9100 1 1955 1 1965 1 1965 1 1966 1 196		
C-P-C-				

MONEY MARKETS

London rates firm INTEREST RATES were Bills maturing in considering firmer on the London hands, repayment of late Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £342m, with the unwinding of repurchase agreements by the market absorbing £544m and Frebet

absorbing £364m, and £xche-quer transactions £205m. These factors outweighed a fall in the note circulation adding £70m to liquidity and bank balances

above target of £10m. In New York the Federal

Reserve added \$2bn to the banking system via customer repurchase agreements, when Federal funds were trading at

In Frankfurt credit condi-tions improved, as the D-Mark

rose against the dollar. Call

money was quoted as low as 4.75 p.c., compared with 5.05

p.c. on Monday.

This led to suggestions that
the Bundesbank will drain

liquidity at this week's 28-day securities repurchase agree-ment tender. The securities

pact has been offered at no

minimum bid rate, as an ear-lier agreement of DM16.5bn

expires.
In Paris the Bank of France

est rate on four-month paper, issued by the securities regula-tion fund, by 0.15 p.c. to 7.70

money market yesterday, reflecting nervousness ahead of Friday's UK trade figures for December. Three-month interbank rose to 13½-13½ p.c. from 13½-13 p.c., and one-year firmed to 12½-12½ p.c. from 12½-13%

p.c. The Bank of England initially forecast a money market credit shortage of around 2850m, but revised this to £650m before lunch. Total assistance of £598m was pro-

An early round of help was offered, and at that time the authorities bought £477m bills, including £89m outright, by way of £2m local authority bills in band 1 at 12% p.c.;

UK clearing bank base lending rate 13 per cent from November 25

£55m bank bills in band 1 at 12% p.c.; £11m bank bills in band 2 at 12% p.c.; £10m bank bills in band 3 at 124 p.c.; and £11m bank bills in band 4 at 12% p.c. Another £388m bills

were purchased, for resale to the market on January 31, at a rate of 12% p.c. In further operations during the morning the Bank of England purchased £73m bank bills in band 3 at 12% p.c. In the afternoon a further £8m bank bills were bought outright in the set rate on four-month paper, bills were bought outright, in band 2 at 121 p.c. Late assistance of around 240m was also

morning came after comments by Mr Leonhard Gleske, a board member of the West German Bundesbank. Speaking late on Monday, he stressed that the West German authorities would be happy to see the dollar retreat below the DM1.80

Central banks have the advantage of selling into a market where the dollar is viewed as technically overbought. Investors for their part have previously shown a will-ing to buy on the dips, the emphasis in early trading yes-terday switched to selling. The dollar closed at Y127.55 from Y127.80 and finished else-

where at SF11.5610 from SF11.5575 and FFr6.2700 against FFr6.2575. On Bank of England figures, the dollar's exchange rate index fell to 66.6 from 66.8. However, early trading in New York saw the dollar drift back from its European

close to DM1.8395.
Sterling was initially dragged down against the D-Mark on the dollar's initial weakness. If recovered as the dollar finished above the day's

lows to finish near its best level of the day. The softer tone was seen as being slightly overdone. Recent conjecture about lower UK base rates is regarded as being premature, and high rates mean a higher

The pound managed to hold at support around DM3.2450, and finished to close at DM3.2600, unchanged from Monday. Chart analysis sug-gests that the pound could test DM3.4000 in the medium term.
For the time being, however,
any recovery is likely to be
limited until the release of UK trade figures for December due

on Friday. The pound finished at \$1,7695 from \$1.7735 and Y225.75 down from Y226.75. Elsewhere it closed at Fr11.0950 compared with FFr11.0975. It was unchanged against the Swiss franc at SFr2.7625. On Bank of England figures, sterling's exchange rate index finished unchanged from the opening at 97.8 although this was down

EMS EUROPEAN CURRENCY UNIT RATES							
	Ecu central rates	Currency agricults against Ecu Jan.24	% change from cestral rate	% change adjusted for divergence	Dhergesce Ibnit, %		
in Franc	42,4582 7,85212 2,05853 6,90403 2,31943 0,768411 1483,58	43.6378 8.08562 2.08446 7.09560 2.36310 0.77873 1526.85	+278 +297 +126 +277 +146 +134 +292	117 080 080 080 080 080 080 080 080	±1.5344 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6664 ±4.0752		
ges are for Eco, ti	regione positive d	hange denotes a w	eak currency				

Dutch Golish Irish Peat Italian Lira .	0.76	1943 2.363 8411 0.7787 33.58 1526	72 +1.34	- 1	-0.50 -0.61 +1.72	±1.50 ±1.66 ±4.07
Changes are Adjustment o	for Eca, therefore p	oskive change denot lai Thoies.	es a week currency		·	
POU	ND SPOT	- FORWA	RD AGAI	NST '	THE PO	WN
Jan.24	Day's spread	Client	One rootte	% p.a.	Three mostls	P
						_

POUND SPOT- FORWARD AGAINST THE POUND							
Jan.24	Day's	Cloge	One rooth	% p.a.	Three mostls	% pa	
US	67.85 - 68.30 12.594 - 12.64 12.120 - 12.180 324 - 3.254 201.80 - 202.80 207.94 - 20.84 11.794 - 11.814 11.04 - 11.104 225 - 2254 2774 - 2.287 2.744 - 2.764	2.754 - 2764	0.61-0.58cpm 0.65-0.35cpm 23-23cpm 36-31cpm 0.56-0.53cpm 25-17cpm 26-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm 21-13cpm	6.29 7.87	1.54-1.51m 0.93-0.79m 91-82pm 1.42-1.49m 1.50-1.35m 1.50-1.35m 1.50-1.35m 1.50-1.35m 1.50-1.35m 1.50-1.35m 1.50-1.35m 4.4-4.5pm 4.4-4.5pm 4.4-4.5pm 4.4-4.5pm 5.4-4.5pm	1.64 6.52 5.09 4.69 6.99 0.81 -0.84 1.57 4.17 2.28 8.08 6.08 7.15	
4.30-4.20cm	s convertible francs. F	MANCHII ITANIC 68.15-	50.2. SU;-SIQUU	in After or	HE 2.07-2.04CM	112 (4)0404	

Jan,24	chuasq psA,2	Close	One mosth	% ₽±	Three poots	%. p.a.
Kt	1,7680 - 1,7830	1.7690 - 1.7700	0.61-0.58cpm	4.04	1.56-1.51om	3
20df	14575 - 14700	14575 - 14585	0.26-0.31mls	-234 -177	0.60-0.70ds	-1
202da	1.1845 - 1.1875	1.1865 - 1.1875	0.16-0.19cds	-177	0.53-0.57db	-1
etherlands.	20545-20810	20795-20905	0.60-0.57cpm	3.40	1 1.64-1.60om	3
elglan	38.05 - 38.45	32.35-32.65	7.00-5.00cm	188	18 00-14 00mm	7
anak	7.06-7.144		0.80-0.55ores	1.14	2.35-1.75pm	1 3
. Germany	18195 - 18435	18425-18435	0.60-0.57pfpm	1.89 1.14 3.83	143-159	. 3
ortugal	1494 - 151	1505 - 151	20-40cds	-2.39	75-125ds	J 5
72 4 9	11335-11455	11445-1145	25-30mls	-291	83-90 c /ls	3
٧	1335 - 12484	13471 - 13481	3.10-3,80 ireas	7.60	8.90-9.90dis	ž
OT 429	6.62 - 6.664	6.664 - 6.664	1.15-1.40oredis	3.09 -2.30	3.20-3.60ds	- 2
W 447	6.1912 - 6.27%	6264 6274	0.37-0.30cpm	0.64	1.18-1.0300	lõ
rance	6.22 - 6.264	6.264 - 6.264	0.65-0.85 grads	-144	165-1956s	, ,
	124.25-127.70	12750-12730	n es resident	-1.77	151-148	- <u>1</u>
	12 201 - 127.70	1200 1200	0.56-0.53 /par	5.15 2.28	127.140	
estria	12795 1289	12.88 - 12.89	2.80-2.10eropm	420	9.50-7.50pm	2
witzerland .	1.5410-1.5615	1.5605 - 1.5615	0.54-0.51com	4.06	147-L42pm	. 3

· ·	E	JRO-	CURI	RENC	Y IN	TÉR	EST	RATE	\$_		Estimated 1 Provious da
Jack	14	Short term	7	Days setice	One Month		Three Mouths	Six	s	Case Year	THREE MOR
Sterling		131-11 9-83 101-16 5-43 5-43 51-3 81-83 11-9 71-71 75-71 41-81 91-9	5 10 5 8 7 7 7 4 8 9 9	31-9 9-59 1-59 1-59 1-59 1-59 1-77 1-77 1-77 1-77 1-77 1-77 1-77 1-7	13.13 91.91 101.10 64.55 54.57 52.57 81.81 124.11 78.77 71.71 41.81 91.91	3. 1	31-13 31-94 12-108 12-59 12-58 12-112 14-75 17-75 14-84 14-84	124-1 91-9 114-11 61-6 51-5 6-53 81-8 124-1 78-7 75-7 48-8 91-9		22-12-2 -92-93-13-13-13-13-13-13-13-13-13-13-13-13-13	Mar don Sep Dec Est. Vol. Or Previous day 85 TREASS \$1,00,000 3
Long te pears 9 % -93	nn Eerodo I, per cent				CRC				9%-9% b ers, two d	er cent; flac lays' natice.	Jun Sep Estimated V Previous day
Jan 24	£		DM	Yes	F Fr.	S Pt.	H FI.	Usa	CS	B Fr.	6% NOTION INI 250,00
. 5	d 565	1770	3.260 L642	225.8 127.6	11.10 6.271	2.763 1.561		2385 1347	2.099 L186	67.95 38.37	Mar Jan Seo

		E	CHA	NGE	CRC	ISS F	MTE	<u>s</u>		
Jan 24	٤	S	DAA	Yes	F Fr.	S Ft.	H FI.	Ura	C S	BF
Š	0.565	1.770 1	3.260 £642	225.8 127.6	11.10 6.271	2.763 1.561	3480 2079	2385 1347	2.099 1.186	67.9 38.3
DM	0.307	0.543	1	69.26	3.405	0.848	1,129	731.6	0.644	20.5
YEN	4.429	7.839	14.44	1000.	49.16	12.24	16,30	10562	9.296	300
F Fr.	0 901	1.595	2.937	203.4	10.	2.489	3.315	2149	1.891	61.2
S Fr.	0 362	0.641	1.180	BL72	4.017	1	1.332	863.2	0.760	24.5
H FI.	0.272	0.481	0.886	61.36	3.016	0.751	1	649.1	0.570	18.4
Lira	0.419	0.742	1367	94.68	4.654	1.158	1543	1000.	0.880	28.4
CS	0.476	0 843	1.553	107.6	5.288	1.31b	1753	1136	3.089	32.3
B Fr.	1.472	2,605	4.798	332.3	16.34	4.066	5.416	3510		100.

CO 77. per 100.		Sep	1,7410	1.7490 1.7390	1 1.7			
FT LC	DNDON INT	<u>Erban</u>	K FI	XING				
(11.00 a.m. Jan.24)	(11.00 a.m. Jan.24) 3 months US dollars			6 months US Dollars				
bid 91 ₄	offer 94	PH	T	offer 91	2			
The flying rates are the artil	metic means reported to the o	earest one-sixteent	h of the hid	and offered rates	for \$1			

MONEY RATES							
NEW YORK Treasury Bills and Bonds							
(4pm)		Cor worth Two mostle		8.06 Three	77	9.07	
Prime rate Broker loan rate Fed. funds Fed. tunds at laterwest loa	. 10½ . 10¼-½	Three month Siz month , One year Two year ,		8.53 Flary 8.75 Series 8.92 10-w	1		
Jan 24	Oversight.	Cae Mostis	Two Months	Three Mostus	Six Montis	Lonsbard Intervention	
Frankfart	480-5.00 81-81-	\$60-5.75 81-81	5.55-5.70 82-82	5.70-5.85 82-83	5.85-6.00 8%-8%	6.00 7.25	
Ansterdam	537-342 347-342	185595 4944	1	597-59 597-607	:	:	

Series	83-85 43-45 17-52	560-5.75 81-81 51-51 51-51 51-51 124-124 74-71 71-8	595-170 82-82 79-82	5.70-5.85 82-82 54-54 5.97-6.07 44-45 124-124 73-74 8-84	5,85-6,00 8%-8%	600 7.25
L	ONDC	N Me	ONEY	RATE	S	
Jan-24	Overnight	7 days notice	One Month	î îtrêc Montirs	Six Months	Qne Year
nterbank Offer nterbank Bid sterling COs. .ocal Authority Deps. .ocal Authority Boods	131 10 127	131 123 13	131 ₀ 13 131 ₀ 131 ₀	131 ₈ 13 13 1212	1211 1211 1211 1211 1211	12 s 12 s 12 s 12 s 12 s
Discount Mist Deps Company Deposits Inance House Deposits Treatury Rulls (Pur)	13	127	121 131 131 121 121	123 134 124 121 121 132 9.30-9.25	121 121 12	12½ 12½
Jank Bills (Buy) The Trade Bills (Buy) Oldier CDs SDR Linked Dep Offer SDR Linked Dep Bid CU Linked Dep Bid CU Linked Dep Bid	-	-	1245 1316 9.15-9.10 75 84 84	9.30-9.25 9.30-9.25 7[1] 8§	125 9.45-9.40 7.6 8 8 8	9.60-9.50 8 la 8 la 8 la 8 la
Treasury Bills (sell) me-month 12() per ce	one-month nt; three mo	1215 per co	we observe the	121		Rille feell

discount 1245 per cent; three months 1215 per cent; Treasury Bills;	154	1 15-5						
Bank Bills (Bigy)		l						
Fine Trade Bills (Buy)	12	1 .						
Dollar CDs. SDR Linked Dep Offer. SDR Linked Dep Bid. SDR Linked Dep Bid. Treasury Bills (sell): one-month 1215 per cent; three months 123 per cent; three months 123 per cent; three months 123 per cent; three months 123 per cent; Treasury Bills; discount 12 4220 per cent; three months 123 per cent; Treasury Bills; discount 12 4220 per cent; three months 123 per cent; Treasury Bills; discount 12 4220 per cent; three months 123 per cent; Treasury Bills;	122	1 -						
SOR Linked Dep Offer 7% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7%		l						
SOR Linked Dep Bid	9.45-9.40	17.60-7.55						
Treasury Bills (sell): one-month 1215 per cent; three months 123, per cent; three months 1215 per cent; Treasury Bills.	8.3	84						
Treasury Bills (sell): one-month 1215 per cent; three months 123, per cent; three months 1215 per cent; Treasury Bills.	81 713 84	8						
ECU Linked Dep Bid 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	1 (4	1						
Transary Bills (sell); one-month 121; per cent; three months 123; per one; three months 121; per cent; Transary Bills; discount 12,4220 p.c. FGSD Fixed Rus Stephen Secret Versary Milks.	- 5%	{						
Transary Bills (sell); one-month 121; per cent; three months 123; per one; three months 121; per cent; Transary Bills; discount 12,4220 p.c. FGSD Fixed Rus Stephen Server Versary Milks.	84	8 k						
Schemes II & III: 14-37 p.c. Reference rate for period December 1 to Dece 1/42/: 13.173 p.c. Local Authority and Finance Houses seven days in lixed Finance Houses seven days in lixed Finance Houses seven days in the period days notice 4 per cent. Certificates of Tax Deposit (Series 6); Deposit 1 under one month 73 per cent; one-three months 9 per cent; one-three months 9.	Treasury Bills (teil): one-month 1212 per cent; three months 123 per cent; Bank Bills (sell): one-month 123 per cent; three months 1215 per cent; Treasury Bills; Average Lender rate of discount 12, 4220 ps. ECGO Fixed Rate Sterling Export Finance. Make up day December 30, 1988. Agreed rates for period January 25, 1989 to February 25, 1989, Scheme I: 13,97 p.c., Schemes II & III: 14,37 p.c. Reference rate for period December 10 becomber 30, 1988, Scheme IV&V: 13,173 p.r. Local Anthonity and Finance Houses seven days notice, others seven days liked. Finance Houses Base Rate 13 from January 1, 1989; Bank Deposit Rates for sums at seven days notice 4 per cent. Certificates of Tax Deposit (Series 5); Deposit £100,000 and over beld under one month 7½ per cent; one-three months 9 per cent; three-six months 9 per cent; six-aline months 9½ per cent; six-aline months 9½ per cent; six-aline							

FINANCIAL FUTURES

Profit taking on short pound SHORT STERLING futures October. It was also announced Short sterling future Short sterling futures for March delivery remained

November.

LIFFE EUROCOLLAR OPTIO ELm points at 100%

Apr 2.84 4.07 5.58 7.30 9.22 11.29

CHICAGO

7.20 3.25 0.75 0.20 0.25

89-13 89-13 89-13

91.68

\$400 \$420 \$440 \$460 \$480 \$500 \$390 \$400 \$420

F1, 260 F1, 265 F1, 270 F1, 255 F1, 260 F1, 205 F1, 200 F1, 205

FIFTER FI

Adam & Company

AAB - Alfled Arah Bir

Allled Irish Bank

Henry Ansbacher ...
 ANZ Banking Group

Associates Cap Corp

Associates Cap Corp

Asthority Bank

B & C Merchant Bank

Banco Bibno Vizzaya

Banco Bibno Vizzaya

Bank Hapcatim Bank Credit & Compa

Bank of Scotland
Bank of Scotland
Bassone Beige Ltd
Barclays Bank
Beschwark Bank PLC

Berliner Bank AG Brit Bk of Mid East

Central Capital

Cuarterbouse Bank

Bank of Cypres ... Bank of Ireland ... Bank of India

8.50 5.50 2.90 1.30 2.30 4.10 7 3.50 1.40 0.80

10# 91.81 91.76 91.78 91.68

EUROPEAN OPTIONS EXCHANGE

that building societies home loan commitments fell to the

locked between support at

from the opening level, and

down from 87.38 at Monday's

US Treasury bonds were firmer on Liffe, rising to 90-30 for March delivery, from 90-18.

Nigh Light Pres. 0.5512 0.5478 0.5482 0.5562 0.5532 0.5532 0.5600 - 0.5579

22.50 13.50 A 6.50 -5.70 9.50

7.10 7.10

3.30

7.50

19.50

8.50 8.50 4 2.60

Korthern Bank Ltd.

Kornhert Gen. Trust.

PRIVAT backen Limiter.

Previncial Back PLC.

R. Raphael & Sons.

Routinghe G'rantee Royal Bir of Scotland Royal Trust Bank

Smith & Willman Sers.
Standard Chartered

United Sik of Kumait United Milarabi Baot Unity Trest Baok Pic Western Trest

Househard & State | 13

© Leopold Joseph & State | 13
Livyts Bank | 13
Methral Bank Life | 13
Michonsell Ousglas Bank | 13
Michonsell Ousglas Bank | 13
Michard Bank | 13
Michard Bank | 13
Mortsage Entress Lid | 21395 | 11.72% & Mertyage lase rate & Month Bank Corp. | 13
Ret Bit, of Kumait | 13
Methods Corp. | 13
Methods Corp. | 13
Methods Corp. | 13
Methods Corp. | 13
Methods Corp. | 13
Methods Corp. | 13
Methods Corp. | 13
Methods Corp. | 13
Methods Corp. | 13
Methods Corp. | 13
Methods Corp. | 13
Methods Corp. | 14.00%

45896141 833670

TOTAL VOLUME IN CONTRACTS: 38,480 st. 8 = 8id C=Call P=Pa

BASE LENDING RATES

Coron Bl. N.East

Co-eperative Bask _____ Contro & Co _____ Ciprus Popular Ek ____ Duchar Basik PLC _____

Durcan Lawrie Equatorial Back plc

Robert Fleming & Co. ... Robert Fraser & Ptons, ...

Heritable & Gen Ion Bolt 13

Hill Samuel 513

@ Guioness Mathon ...

HFC Bank pk: .

Hambres Bask

13

31 6.60 8.60 4.50 Fl. 266.73 Fl. 266.73 Fl. 266.73 Fl. 266.73 Fl. 266.73 Fl. 266.73 Fl. 267.15 Fl. 207.15 Fl. 207.15 Fl. 207.15

5. 42.70 5. 42.70 5. 42.70 5. 42.70 6. 51.95 6. 52.40 6. 55.20 6. 55.

LIFFE FT-SE BIDEX FUTURES OFTE

Estimated volume total, Calls 0 Pets 0 Previous day's open int, Calls 0 Pets 0

lowest level for nearly two 87.28 and resistance at 87.41. years, at £2.2bn in December. After a quiet day the contract compared with £3.5bn in finished at 87.35, unchanged

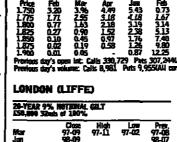
finished weaker on the day on Liffe, as traders unwound long positions. Dealers said the taking out of long positions fol-lowed a leak on Monday about the CBI's quarterly industrial trends survey, and the level of mortgage commitments by the

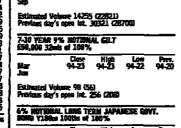
building societies. As expected the CBI survey was less optimistic for business and export prospects than in

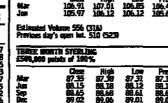
The gloomy report from the CBI, and the building societies figures, encouraged hopes that UK bank base rates have peaked, but also led to profit taking. Pats-6 Mar 3 13 131 119 154 232 <u>25</u> 5 107 251

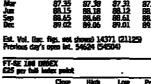
Estimated volume total, Calls 1184 Puts 676 Previous day's open int. Calls 26349 Puts 17882 LIFFE £/5 OPTEDHS 625,000 (cents per £1) 1240 740 300 71 8 0 from the close 98.0. ted wokame total, Calls 0 Puts 0 s day's open let. Calls 164 Puts 3750

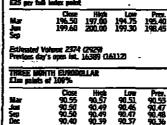
	vas down londay of	190 190 Estimate Previous	0 d wolksme day's ope	total. Ca	1 1501 1516
T RA	TES	PHIB.ADE 531,250			TJUHS
change usted for vergence	Dhergesce Ilmit, %	Strätz Price 1.750	Feb 3.20	Cal Mar 3.96	- Apr 4.4
4.83 4.02 4.69 4.59 4.50 4.51 4.51 4.51 4.52	±1.5344 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684 ±4.0752	1.800 1.825 1.850 1.875 1.900 Previous	1.71 0.77 0.27 0.10 0.02 0.01 day's ope	2.55 1.63 0.90 0.45 0.19 0.05 s let: Ca	3 16 2 15 0 9 0 5 0 5



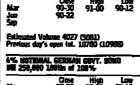






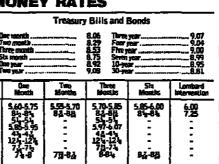


Dec	90.40	90.39	90.37	9
Est. Vol. (Previous d	iloc, figs. not s ay's open lot. 4	houm) 647 14721 (44	18 (4225) 435)	
BS TREAS	URY BENEDS B 32mis ef 100°	%		
I ——	Close	High	Low	



Close High Low Pres. 95.20 95.29 95.12 95.08 94.62 94.65 94.56 94.50

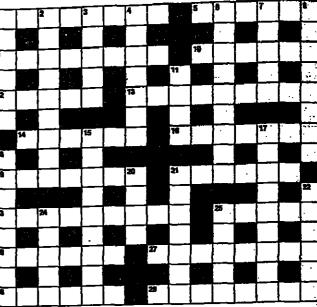
Estimated Volume 10869 (5649) Provinces day's open Int. 17644 (17156)									
POCHIB-S CF	BREICH EX								
Spot L7645	1-mth 1.7636	3-mth. 1,7542	6-mth. 1.7429	12-onth 1,7270					
IN STERL	100 % Per 1								
ļiar	Lates 1.7672	High 1.7728	Low 1.7640	Pres. 1.7656					



	72-73 71-8		79-84	713-71 8-81	94-8 <u>8</u>	<u>:</u>	
L	ONDO	N MC	NEY	RATE	S		
Jan 24	Overnight	7 days notice	One Month	îltrée Months	Six Months	One Year	
k Offer k Bld CDs. shlority Deps. shlority Deps. shlority Bonds. t Mid Deps t More Deposits Horse Deposits Bills (Buy) Bills (Buy) Bills (Buy) Brad Dep Giffer ked Dep Bid wed Dep Bid	13	131 127 13 127	13 13 13 13 13 13 13 13 13 13 13 13 13 1	1314 13 1213 1213 1314 1314 1314 1314 13	12 12 12 12 12 12 12 12 12 12 12 12 12 1	12 % 12 % 12 % 12 % 12 % 12 % 12 % 12 %	

CROSSWORD

No.6,843 Set by DANTE



ACROSS 1 Possibly price a ring – to us it's invaluable (8)

A union measure (6) Send a letter, but don't expect anything to come of

10 A small-holder in the fruit trade (6)
12 Peer found among the quality (5) 13 Raise cost somehow or get

cut off (9)
14 Novel craft on the Trent (6) 16 Punish a favourite dog (7) 19 Bridge is a card game (7) 21 Girl out in coma (6)

25 House doctor out, perhaps 26 Highly decorated lid for a new dish (6) 27 I'm retiring into an easily managed residence (8) 28 Take cover when one is

after a gangster (6)
29 Exploit at length, advantageously (8) 1 Fine stuff we drop all over

pure, a nice change (9) 3 I buy and sell to perfection (5)
4 Give the sack to a priest, outcome of fun and beat

music? (7)

the place (6)
2 His tastes are refined and

6 Children are given it in different forms (9) 7 I am repeatedly after infor-mation found in Arabian

tales (5) 8 Begs for an adjustment in

11 Take some uniforms to wolf pack (4) 15 A girl getting into trouble

17 Punishment escaped by unnamed soldiers (4-5) 18 Precise remedy (8) 20 Agrees to one result of decimal coinage (4)
21 Grassland mowed as

ordered (7) 22 A heavenly model (6) 24 Kitty's capsized sailing boat (5) 25 He's taken to be a criminal

BC DG ACK DYNE C 1 O KINDNESS

JOTTER PAD

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The London Motor Conference

London, 6 March, 1989

The Financial Times is arranging an important one-day Motor conference at the Hotel Inter-Continental in London on 6 March. The meeting is timed to coincide with the Autopartac '89 Exhibition being held at Olympia from 5-7 March.

The speakers taking part include:

Mr John Lawson Executive Director & Automotive Analyst Nomura Research Institute Europe Ltd

M. Noël Goutard Président Directeur Général VALEO

Dr John G White Group Managing Director BBA Group PLC

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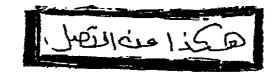
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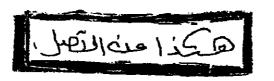
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FINANCIAL TIMES

AMERICA

Strong dollar helps Dow rebound

Wall Street

A STRONGER dollar and a positive reaction to remarks by Mr Alan Greenspan, chairman of the US Federal Reserve. about the central bank's resolve to fight inflation yes-terday helped equities wipe out their late slump on Monday, writes Janet Bush in New York.

The Dow Jones Industrial Average started with modest gains, but buying gained By 2 pm, the index was quoted 35.18 points up at 2,253.57, the highest it has been since the October 1987 stock market crash. Volume was moderate with 106m shares changing hands by midsession.

One factor that clearly helped the market was the dollar, which rebounded from lows in the Far East partly due to Mr Greenspan's testimony before the House Banking

The dollar derived support from his tough comments on fighting inflation which were seen by foreign exchange deal-ers as suggesting that US inter-est rates will rise further.

high and must be brought down. He said that it was the Fed's judgment that the long-run costs of a return to higher inflation "and the risks of this occurring under current circumstances are sufficiently great that Federal Reserve policy at this juncture might well be advised to err more on the side of restrictiveness than of

stimulus." Although there was nothing particularly surprising about these remarks, they served to emphasise the Fed's desire to pre-empt a build-up of infla-

tionary pressures.
His testimony counteracted remarks by Mr Leonhard Gleske, a director of the Bundesbank, that the West German central bank would prefer to see the dollar below DM1.80. Among other remarks of interest yesterday to the equity market were those by Mr Nicholas Brady, US Treasury Secretary, in written testimony to the Senate Finance Commit-tee. He urged Congress to consider proposals to relieve the double taxation of corporate dividends rather than to deny

Any relief of double taxation of dividends would clearly ben-efit the stock market.

The day began well for equi-ties as prices looked cheap after the late fall on Monday which took the Dow more than 16 points lower. Some of that selling had been attributed to programmed selling and not for any fundamental reasons.

Blue chip issues led advanc-Blue chip issues led advanc-ing stocks yesterday morning. International Business Machines jumped \$1% to \$124, American Telephone & Tele-graph rose \$1% to \$30%, Dow Chemical added \$1% to \$91% and Eastman Kodak was up \$% at \$46%. \$\% at \$46%.

Kemper gained \$1% to \$26% after the company boosted its quarterly dividend and announced plans to exchange a subsidiary for part of Lumbermens Mutual Casualty's 49 per cent stake. One broker raised its investment patter. its investment rating on Kemper and another boosted

Travelers Real Estate Invest ment Trust rose \$1% to \$8% and Travelers Realty Income Investors added \$% to \$11% on news that Keystone Group had agreed to acquire the trusts for

respectively.

In over-the-counter trading fionics surged \$5% to \$19% after the company said it had agreed to be acquired by Expant International of Britain for \$20 a share.

Quaker Oats slumped \$1% to \$53% after disappointing results. The company amounced fiscal second quarter earnings lower than a year ago when most analysts had expected stronger earnings.

La-Z Boy Chair sagged \$% to \$17% after saying its fiscal third quarter earnings were expected to be lower than a

Tekyo

GAINS on Wall Street were paralleled in Toronto, where share prices stood higher at midday. The composite index rose 7.3 to 3,565.9 on turnover of 145m shares.
Active industrials included

Active industrials included Air Canada, steady at C\$94, and Canadian Pacific, up C\$4 at C\$22%. Stelco, which is repurchasing some of its stock, declined C\$% to C\$24%.

the yen against the dollar

quickly turned into bullish

buying which sent share prices

surging to another record high,

writes Michiyo Nakamoto in

Tokyo. The Nikkei average gained

momentum throughout the day, finishing the day up 224.80 at a record 31,557.68. Broad-

based buying saw 603 rises against 340 falls, with 140

issues unchanged.
Turnover at 1.36hn shares
was larger than the 1.02bn
traded on Monday but not hec-

traded on Monday but not hec-tic enough to raise concern about overheating. The Topix index saw a hefty 20.57 point gain, finishing at 2,460.92 and the ISE/Nikkei 50 index in Lon-don later rose 8.62 to 1,994.46. The Japanese market's cur-rent sensitivity to external fac-

rent sensitivity to external fac-tors has been mirrored in the past few sessions, which have

seen share prices slump in the face of rising interest rates, a

West Texas Intermediate in New York yesterday, which was taken as a sign that oil

prices might have hit a ceiling for now, quickly sent share prices rebounding. The feeling

was that investors had been

waiting for an opportunity to

resume active buying.

The generally bullish tone of
the market has led to "circu-

lar" buying, where investors

move from sector to sector,

including those related to spe

the market recently and those

that have underperformed or been neglected for a while.

Stocks that rise to new highs

tend to suffer quick profit-tak-

Mitsuhishi Heavy Industries, for example, which had gained considerably from its position

as the leading defence contrac-tor and its role in the aero-

Y1,190. It was again the top volume issue with 69.6m shares

Construction companies

ries of fiscal spending, advanced again although they

ice industry, lost Y10 to

cific themes that have affe

the yen's

oil prices. Conversely,

Allergy to new Cats system fades

Tim Dickson reports on Brussels' first day of computerised trading

HATE CATS stickers have been conspicuously sported on lapels in and around the Brussels Stock Exchange in recent weeks.
However, as the Computer
Assisted Trading System officially launched by the bourse
yesterday ushered in a new era
for the Belgian market, the overriding emotion among stockbrokers seemed to be one

Cats is the continuous electronic trading system, the introduction of which marks the first of a series of planned structural measures designed to make Brussels more competitive with other European financial centres in the run-up

Developed first by the Toronto Stock Exchange and already in use in Paris and Madrid, the system is intended to bring more transparency to stock pricing and to help bring back to the central market at least part of the growing vol-ume of transactions now carried out by local banks or, as Mr Jean Peterbroeck, President of the Stock Exchange Comyesterday, by institutions in



London and elsewhere.

By most accounts the first session for Cats passed without serious incident. Trade volumes for the three stocks for which prices are now available through its screens were reasonably high by recent stan-dards. About 17,600 shares in turnover in Solvay, the chemi-cals group, exceeded 8,700 shares and in Tractebel, the energy and telecommunications group, was more than

"It's been an experience," a representative of one of the larger broking firms reported cheerfully from his back office. "It seems to have worked better than the first day of the Big Bang in London," he added with a touch of smugness. Local enthusiasm, however, was not shared by one Lon-don-based stockbroker who sharply criticised the "inade-quate" quality of the informa-tion provided for outside users.

"The brokers have a monopoly of the information on the system and others, like the local banks, are being kept in the dark. I've seen better attempts at introducing more transmarat introducing more transpar-Inside the hugely impressive,

rather cavernous bourse itself, there was the usual quickening of activity on the floor before yesterday's 12.30 am opening of the so-called Forward Market, which will continue to operate an open outcry system with chalk and

blackboard for some time.

The aim is to add about three stocks to Cais every fartnight, concentrating on Belgian companies this year and moving on to foreign shares in 1990, but there are no plans for the moment to automate the moment to automate the moment to automate the moment to automate the moment to automate the state of the state cash market (roughly 30 per cent of business). Given this and the ambition

of the authorities to develop floor-based options and futures trading on the exchange, there trading on the exchange, there is no reason for the sentimentalists to suppose that Cats will-quickly sweep away the old-fashiomed desirs and contous order forms which make corners of the bourse feel like a cross between a Victorian schoolroom and a branch of william Hill, the bookmakers. Although there were some

who clearly regretted the repla-cing of men with machines, most brokers yesterday seemed to be putting on a brave face. "We have to modernise," said the partner of one tiny firm The representative of a lead ing Antwerp-based firm observed: "The new system provides much better information and will offer far more possibilities to trade.

Perrier speculation puts the fizz back into France

in leveraged buy-outs.

France and a recovery in senti-ment in Germany helped prices pick up strongly, writes Our

Markets Staff.
PARIS welcomed the start of the new account with a healthy rise, as takeover talk took Perrier sharply higher.

The drinks group was suspended after climbing by its maximum allowed amount, and then requoted, to finish FFr137 higher at FFr1,825. There were suggestions that it might merge with foods group BSN, FFr10 higher at FFr690, but BSN said the rumour was unfounded. It was also thought possible that Exor might be adding to its 32 per cent stake. Exor rose FFr141 to FFr1,561.

Maisons Phenix was strong again, adding FFr8.10 to FFr93.90 amid rumours, denied by Générale des Eaux, that the water company might be interested in selling its 42 per cent

A strike by bourse employindex rose 2.14 to 458.22.

FRANKFURT recovered its nerve after drifting down for the past two sessions and selected stocks made strong gains in far more active trading. The FAZ index rose 5.42 to 556.63, virtually recouping the ground lost on Monday, and the DAX closed up 15.97 at 1,334.18. Turnover was a strong

Daimler made up DM7 to DM686 after losing DM31 in the last two sessions, while Por-sche was off DM1 at DM625, Porsche said it expected much higher profits this year after a halving last year and announced it was holding its dividend. One analyst said the stock could become a speculative play as the growing cost of new model development raised the prospect that the control-

ling Quandt family might decide to sell. Construction stocks were strong on the back of good order inflow and prospects of more commercial building activity, with Hochtief rising DM19 to DM684 and Holzmann up DM13 at DM643. The asset theme was at

work, with property manage-

ment company IVG seeing its stock jump DM32 to DM357 for a two-day rise of 21 per cent on interest in the value of its holdings in Düsseldorf and the south Retailer Karstadt, which owns a lot of city centre prop-erty, rose DM7 to DM431. lemens was up DM8.30 at

DM532.80; it announced agreements with Westinghouse of the US on sales of circuit breakers and programmable logic controllers, used in fac-tory automation and machin-

ZURICH gained ground in slightly improved turnover as slightly improved turnover as a burst of late buying took the Crédit Suisse index up 2.2 to 538. Expectations of good cor-porate results and improved dividends aided sentiment. Jacobs Suchard, the confec-tioner said in a press inter-

tioner, said in a press interview that it could quadruple profits and triple sales in the next few years, and its bearers rose SFr70 to SFr7,170. It also said there was no question of tered shares as Nestlé had done, and that it hoped to list its bearers in London and per-

haps Tokyo. AMSTERDAM eased slightly despite a firmer dollar and a well-received pricing for the partial flotation of DSM, the state-owned chamicals group. The CBS tendency index closed 0.4 down at 162.9 in turnover said to be similar to Monday's

The DSM pricing at Fl 108 was at the low end of expectations and pleased the bourse, where it will be listed on February 6. The share price reached Fl 114 in grey market trading before easing to FI 112.50. Fellow chemical stock Akzo added FI 1 to FI 152.40 after lagging behind other internationals such as Royal Dutch and Unilever. Fokker fell 60 cents to Fl

SOUTH AFRICA

A WEAKER financial rand and firm bullion price fuelled fur-ther demand for quality stocks in Johannesburg, where gold shares shone. Vani Reefs added R8 to R297. worried about the possible loss of a F1 700m contract from Wardair of Canada, which is under takeover offer. VMF Stork, maker of printing and processing machinery, rose Fl 1.30 to Fl 29.90 on takeover

MILAN ended unchanged in continued thin turnover, with pockets of activity. The Comit index was steady at 604.19 in volume estimated below Monday's L170bn.

Fiat fell L50 to L9,900 before detailing its 1988 results. STOCKHOLM resumed its climb to another high in afternoon trading after early profittaking. A general reluctance to sell underpinned the market and the Affärsvärlden General index rose 1.3 to 1,046.6. Volvo was driven higher,

amid revived speculation it was adding to its stake in Pharmacia. Its free Bs gained SKr13 to SKr427, while Pharmacia shed SKr2 to SKr187. oil price, with the all share index shedding 3.42 to 393.12. Trading was active, with turn-

Saga Petroleum dropped NKr3 to NKr113 and Norsk Hydro lost NKrl.50 to NKrl41. Norsk Data free B shares fell NKr1 to NKr42 before the company announced a heavy loss for 1988 – its first ever – and a 20 per cent cut in its workforce. Later in London the stock gained ground on what one salesman said was the feeling that it would turn around

HELSINKI benefited further from new overseas interest, closing higher in active trade. The Unitas all share index put on 1.2 to 748.0.

Demand for blocks as large as 500,000 shares was reported. in London, but there were also sellers of packages of about 200,000 shares, according to one salesman. Demand was from new investors, while selling came from smaller institutions, who might have had their fingers burnt in a frothy Finland in the past, he said. BRUSSELS gained ground on demand for chemicals, with the

cash index adding 35.3 to

seemed to be losing their momentum. Taisei Construction, second on the most actives list at 37.5m shares, THE RELIEF with which investors greeted a weakening in oil prices and a rebound in firmed Y10 to Y1,380.

Utility companies featured on the strength of lower oil prices and a stronger yen. Tokyo Electric Power gained Y250 to Y7,430 and Kansai Electric Power advanced Y210 Regional utilities such as

Chugoku Electric Power, which added Y350 to Y4,310, were favoured as lagging the main city utilities. Trading companies were sought on better earnings pros-

pects as investors expect improved economic relations with communist countries to boost trade. Brokers were also said to be selecting trading companies because they trade in large volume and generate considerable profit. C. Itoh and Mitsui & Co. both advanced Y40 to Y1,120 and Y1,110 respectively.

Nippon Yusen, the shipping company, featured on better earnings prospects due to the sale of liners on unprofitable routes. Investors were also attracted by its plans to go into the luxury passenger liner business. Nippon Yusen was the third most actively traded stock with 35.5m shares and rose Y27 to Y947.

Nikkei hits record high as oil prices weaken

In Osaka, interest in dome tic-demand related issues helped raise the OSE average 112.54 points to 29,562.88. Turnover increased to 151m from 100m on Monday.

Roundup

RENEWED foreign buying helped Australia higher, while Hong Kong managed to pass the 9,000 level on the Hang Seng index in spite of lingering worries over today's land auc-

weak start to end higher as firmer metal prices buoyed overseas demand. The All Ordinaries index rose 2.1 to 1,525.3. In industrials, Lend Lease rose 20 cents to A\$11.15 after news that its subsidiary, MLC, had abandoned its takeover offer for the Australian Bank. Elders IXI, saw further foreign demand, adding 2 cents to A\$2.94 on turnover of 3.42m

Turnover eased from Monday's level, reaching 92.4m shares worth A\$192m.

HONG KONG ended higher after fluctuating throughout the session, as bargain-hunters waded in when prices fell. The Hang Seng moved between 2,872.35 and 2,902.01, finishing up 3.50 at 2.901.03.

Turnover reached HK\$1.23bn in value against Monday's HK\$1.01bm, with investors still cautious before today's government land auction.

Hongkong Land topped the most actives list, moving above HK\$10 in price. It added 30 cents to HK\$10.20 on turnover worth HK\$126.6m. Cheung Kong, second most active, was unchanged at HK\$3.20, while its associate, Hutchison, lost 5 cents to HK\$9.45.

SINGAPORE fell back on renewed concern over the health of Mr Mahathir Mohamad, the Malaysian Prime Minister, after news of his coronary bypass operation. The Straits Times industrial index closed off 8.32 at 1,087.68. Turnover fell to 37m shares from Monday's 46.5m.

WELLINGTON benefited from a further fall in domestic interest rates and the New Zea land dollar, with the Barclays the year. It gained 32.25 to 1,953.77, as investors shrugged off last week's collapse of Equiticorp International.

B&C VENTURES

£100 million available to invest in growing companies

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JAHUARY 23 1989				FRIDAY JANUARY 20 1989			DOLLAR INDEX			
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988/89 High	1988/89 Low	Year ago (approx)
Australia (90) Austria (18) Belgium (63) Canada (126) Denmark (39) Finland (26) France (131) West Germany (102) Hong Kong (46) Iraland (18) Italy (88) Japan (456) Maloysia (36) Mexico (13) Netherland (38) New Zealand (24) Norusy (26) South Africa (60) Spain (42) Sweden (35) Switzerland (57)	96.42 133.96 132.47 157.81 133.46 116.07 85.08 120.03 133.69 84.35 193.75 150.25 163.43 114.88 69.92 159.37 133.48 124.32 146.83 77.68	54477273334430J47744358547 94999994430J47744358547	126.60 80.60 80.60 110.74 131.93 111.56 97.03 71.13 100.34 111.76 70.51 161.97 125.60 96.03 98.45 133.23 111.58 103.93 111.58 103.93 111.58 103.93 111.58 103.93 111.58 103.93 111.58 103.93 111.58 103.93 111.58 103.93 111.58 103.93 111.58 103.93 111.58 103.93 111.58 103.93 111.58 113.93 11	114.98 92.11 127.85 114.01 113.09 119.45 113.93 81.30 120.17 129.25 84.85 156.52 157.19 408.74 108.80 59.63 144.56 119.42 105.54 119.42 105.54 119.42 105.54 119.89	4.67 2.67 3.93 3.93 1.98 1.96 2.85 2.32 4.11 3.90 2.71 1.25 4.669 2.23 4.38 2.23 4.38 2.23 4.38 2.23 4.38 2.23 4.38 2.23 4.38 2.23 4.38 2.23 4.38 2.23 4.38 4.38 4.38 4.38 4.38 4.38 4.38 4.3	150.68 95.07 133.37 133.42 158.10 132.54 116.43 85.38 120.28 131.80 85.43 191.84 150.04 71.13 158.79 133.11 126.17 149.68 146.12 76.75 141.27	126.32 79.70 111.85 132.54 111.11 97.61 71.58 100.84 110.49 71.62 125.70 95.61 125.70 95.61 125.70 95.61 125.48 125.59 105.74 112.54 112.54 112.54 112.54 112.54 112.54	114.70 91.30 127.62 114.77 153.66 114.70 81.83 120.45 127.85 86.19 155.52 157.49 108.27 59.85 144.62 119.13 105.07 130.12 74.58	152.31 100.00 139.89 133.42 161.60 139.83 117.51 90.40 120.91 144.25 81.97.43 154.17 182.24 114.88 84.05 159.67 146.97 86.75 146.97 86.75	91.16 83.72 99.14 107.06 111.42 106.78 72.77 67.78 84.90 104.60 107.83 90.07 95.23 63.32 97.99 98.26 130.73 96.92 130.61	100.39 89.15 104.08 109.50 112.33 109.71 74.56 69.50 91.43 112.90 70.11 147.02 119.87 124.96 95.82 76.18 105.57 130.46 104.65 77.47 129.01
Europe (1007). Nordic (126). Paetfic Basin (678). Euro-Paetfic (1685). North America (696). Europe Ex. UK (693). Pacific Ex. Japan (222). World Ex. US (1884). World Ex. UK (2140). World Ex. Sp. Af. (2394). World Ex. Sp. Af. (2394). World Ex. Japan (1998).	115.76 116.78 143.04 188.96 160.06 116.67 100.88 131.55 158.75 142.25 142.35 117.45	+0.7 +0.2 +0.3 +0.7 +0.7 -0.1 +0.1 +0.2 +0.3 +0.3	96.77 97.62 119.58 157.96 133.81 97.53 84.33 109.97 132.71 118.92 118.92	115.76 105.14 129.84 153.19 134.13 115.69 96.76 111.06 133.31 126.28 127.53 111.99	3.62 3.59 1.97 0.70 1.56 3.59 2.82 4.41 1.63 1.69 2.21 3.64	116.55 116.52 142.66 187.18 158.90 117.46 101.02 131.36 157.69 141.93 141.93 141.93	97.71 97.68 119.60 156.92 133.21 98.47 84.69 110.12 132.20 118.98 119.08 98.78	116.55 105.24 129.93 152.26 133.60 116.48 97.23 111.03 132.82 126.25 127.31	116.78 192.26 161.61 117.55 102.91 131.55 160.10 143.47 143.13 117.83	99.19 97.01 130.81 120.36 99.78 80.27 87.51 120.26 111.77 113.26 100.00	102.91 99.19 143.08 125.54 103.26 80.73 95.52 125.05 116.25 116.37 101.82

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Dec 30, 1988 = 139.62 (US \$ index), 114.42 (Pound Sterling) and 123.18 (Local).
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Latest prices were unavailable for this edition.

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